

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 B

Austria: after the
Voest-Alpine
crisis, Page 16

Austria	Sch. 18	Indonesia	Rp 2500	Portugal	Esc 80
Belgium	Dfl 360	Italy	L. 1300	S. Arabia	Ri 6 00
Denmark	Dkr 16	Japan	¥ 150	Singapore	S\$ 4 10
France	Ffr 6 00	Malaysia	Mal 500	Spain	Pta 110
Germany	DM 2 20	Mexico	Mex 500	Switzerland	Sfr 2 20
Greece	Dr 20	Netherlands	Dfl 6 00	Taiwan	Nt 85
Hong Kong	Hk\$ 12	Norway	Nkr 1 80	UK	£ 1 00
India	Rupee 15	Philippines	Php 20	USA	\$ 1 00

World news Business summary

Ministers against European Union

EEC foreign ministers agreed in Brussels that the reform of the Community institutions would be a European Act - a definition that stops short of full-scale European union.

The preamble to the agreement will make a clear legal distinction between a treaty on political co-operation - the closer co-ordination of foreign policy - and reforms to the economic co-operation laid down in the Treaty of Rome.

The text appears to reconcile the positions of both the maximalist and minimalist reformers. The former are unhappy to call the present modest package a "Treaty of European Union" as proposed by France. The latter do not want the concept spelt out as an absolute goal, for fear it might become a commitment to a federal Europe. Earlier story, Page 2.

Drivers block roads

Dutch lorry drivers blocked roads in the Netherlands and all key crossings to West Germany, causing hour-long traffic jams and tailbacks several kilometres long. Drivers are demanding higher wages from freight companies.

Portuguese result

Portugal's ruling centre-right Social Democratic Party won control of 137 out of 305 towns in municipal elections including the three biggest cities, Lisbon, Oporto and Coimbra.

Agents may go back

New Zealand said it would consider repatriating two French secret service agents jailed for their part in the sinking of the Rainbow Warrior, but only if France guaranteed to keep them in jail.

Khartoum arrests

Sudanese security authorities arrested in Khartoum 17 members of a new political party loyal to ousted President Jaafar Nimeiri.

Belgium holds rebel

Belgium's number one urban guerrilla suspect, Pierre Carette, was arrested with three other alleged rebels in the southern city of Namur. He is believed to be the leader of the extreme left-wing Fighting Communist Cells which have carried out 27 bomb attacks in the last 14 months. Page 18.

Uganda peace pact

The Ugandan military Government and rebels will sign a long-awaited peace agreement today, Kenyan President Daniel Arap Moi said.

Wales lays wreath

Riot police with shields and batons allowed Solidarity leader Lech Walesa to lay a wreath in Gdansk at a monument to workers killed by security forces in 1970.

N-protesters evicted

West German police moved in on a makeshift camp near the Czechoslovak border and began evicting protesters from the planned site of West Germany's first nuclear reprocessing plant.

SA plea to Harare

South Africa urged Zimbabwe to find a way to stop guerrillas using its territory to launch attacks against white South Africans, four of whose children were killed in a land mine explosion. Page 3.

House-trained robot

A robot floor-cleaner unveiled in Japan can sweep, wash and vacuum 10 times faster than the average human, but has trouble working in tight corners.

No smoking flights

Sweden's main domestic airline, Linjeflyg, said it would become the world's first airline to ban all smoking on its flights.

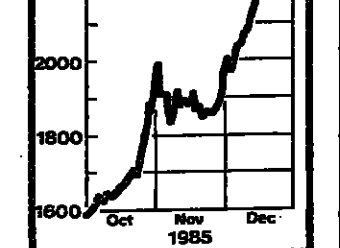
Carbide launches share buyback

UNION CARBIDE, beleaguered US chemicals group, has launched a \$2bn share buyback plan as part of a "poison pill" defence to block a hostile multi-billion dollar takeover bid by GAF, US chemicals and building products company. Page 18.

WALL STREET: The Dow Jones industrial average closed up 17.89 at 1,553.10. Page 38.

LONDON: Enthusiasm for blue chips and gilts faltered. The FT-SE 100 lost 4.9 to 3,765 and the FT Ordinary share index ended down 5.6 at 1,100.3. Page 38.

TOKYO: Prices reached all-time highs in early trading but fell back on late profit-taking. The Nikkei average gained 9.87 to 13,117.85. Page 38.



COFFEE prices rose sharply on the London futures market on reports of the effect of drought on next year's crops in Sao Paulo state, Brazil. The March position ended trading at \$178.50 at \$2,324 a tonne. Page 30.

DOLLAR was on the whole firmer in London, rising to DM 2.523 (DM 2.5205), Sfr 2.125 (Sfr 2.1075) and Y202.6 (Y202.5), On Bank of England figures the dollar's index rose to 127.4 from 127.1. Page 31.

STERLING gained 10 points against the dollar in London to \$1.458. It also improved to DM 3.8275 (DM 3.8225), Sfr 3.0375 (Sfr 3.0275) and Y201.50 (Y201.0) but fell to FFf 11.0975 (FFf 11.1). The pound's exchange-rate index rose 0.1 to 78.8. Page 31.

GOLD rose \$1.00 on the London bullion market to \$319.50 and improved in Zurich to \$319.25. Page 30.

URUGUAY'S President Julio Sanguinetti urged Latin American countries to press for an emergency plan to tackle the region's debt problem. Page 18.

ALFRED MASSA, leading West German retailer, plans to go public next spring. Page 19.

NEW YORK State launched an attack on hostile takeover bids with legislation aimed at forcing corporate raiders to get the consent of targets. Page 19.

VOLEKSWAGEN trucks made in Brazil are to be sold in the US by Paccar, the American truck company. Page 4.

THYSENSTALH, Europe's largest steelmaker, warned it may suffer a reverse in turnover and profits, partly because of US protectionist policies. Page 19.

BAYER, the West German chemicals group, denied that it is considering a bid for Warner Lambert, the US pharmaceuticals concern, and added that it has no plans for any major acquisitions in the near future.

MIDCON, big US natural-gas pipeline company which has been the subject of takeover rumours, has received a \$2.6bn bid from two smaller US energy concerns rushing to beat imposition of tougher Federal Reserve rules on "junk bond" financed takeovers. Page 18.

CADBURY SCHWEPES ended efforts to develop a health and hygiene division with the announcement of plans to sell the businesses to their managers for £18m (\$27m). Page 19.

Key shareholders back Westland over rescue plan

BY LIONEL BARBER AND BRIDGET BLOOM IN LONDON

SEVERAL KEY shareholders in Westland, Britain's troubled UK helicopter manufacturer, yesterday backed Sir John Cuckney, the chairman, in his bid to secure a rescue deal for the company.

The shareholders, among them M&G, the unit trust group, and United Scientific Holdings, the UK defence contractor which together control almost 11 per cent of Westland, said they supported a national board's right to pursue its own preferred solution.

However, these shareholders and other City of London institutions, said they would reserve final judgment on Westland's plan to link up with Sikorsky, the subsidiary of the US conglomerate United Technologies, and Fiat until they saw full details, expected to be announced this week. The same applied to the European counterproposal strongly favoured by Mr Michael Heseltine, the British Defence Secretary.

Both M&G and United Scientific voiced disquiet about Mr Heseltine's campaign to press for a European solution over the heads of Westland management. "The shareholders own the business not the Government," said Mr David Tucker, a director at M&G. "If the Gov-

ernment wants to run Westland, it should nationalise it."

Mr David Fraser, managing director of United Scientific, which is a major Ministry of Defence supplier, said: "We do not have all the facts, but we feel that Sir John and the board would have made the right decision."

Mr Fraser was supported by Sir Frank Cooper, a former Permanent Secretary at the Ministry of Defence and former Westland director: "Until we have all the information, the best offer is the United Technologies and Fiat deal. This is a short-term money problem and the European proposal might not tackle the short-term."

Westland's adviser, Lazard Merchant Bank, is expected to reveal full details of the Sikorsky rescue plan on Thursday. The deal is expected to be closely modelled on a similar rescue carried out by Lazard for John Brown, the British engineering concern, earlier this year.

The package will include a heavy rights issue for shareholders, a capital injection of some £30m (\$42.5m) by Sikorsky and Fiat which will give the partners a 29 per cent holding in Westland; and an offer to the two principal bankers, National Westminster and Barclays, to convert their debt into convertible preference shares.

The rescue plan will have to be approved by an extraordinary general meeting (EGM) of shareholders, probably in the new year. It will require a 75 per cent majority vote.

The same would apply to the European solution currently being pursued by Lloyds Merchant Bank involving a consortium of Aerospaciale of France, Agusta of Italy, Messerschmitt-Bölkow-Blom of West Germany and British Aerospace. However, under company law, the European proposal could only be submitted over the head of the board at an EGM if 10 per cent of the shareholders could be mustered.

Continued on Page 18

Goldsmith breaks up Zellerbach in James River deal

By Terry Dodsworth and William Hall in New York

SIR JAMES Goldsmith, the Anglo-French financier, has negotiated the break-up of Crown Zellerbach, the US forest-product group he acquired earlier this year, in a move that will make him one of the biggest owners of US timberland.

The deal involves the sale of a substantial part of Crown Zellerbach to James River, one of the fastest-growing US paper companies, in a complex series of transactions. The major elements are:

- 1. James River will acquire Crown Zellerbach's operations in communications and business papers, paper distribution, sanitary papers and flexible packaging, which will boost James River's turnover to \$4.5bn a year.

- 2. Sir James Goldsmith will retain 1.6m acres of timberland, some property including Crown's interest in its San Francisco headquarters, the group's container division and its Ecol electronic office supplies distributor. Sir James will also receive \$90m in cash and the right to sell the container division for \$225m in the first half of 1987.

- 3. Minority shareholders of Crown Zellerbach, who own 48 per cent of the company, will receive James River shares according to a formula which puts a value of about \$44 on each Crown Zellerbach share.

The effective break-up of Crown Zellerbach is the final chapter in a bitter takeover battle which began more than a year ago when Sir James announced plans to buy up to 25 per cent of Crown Zellerbach. In April, Sir James offered \$42.50 for up to 70 per cent of Crown shares but this was rejected. Sir James continued buying shares and in July raised his stake to more than 50 per cent.

Since then, Crown Zellerbach and its major shareholder, Sir James's General Oriental Securities partnership, have been discussing various alternatives for maximising the value of Crown for all shareholders. Crown Zellerbach shares rose 32% to \$41.4 yesterday and James River shares fell 5% to \$37.4.

The planned transaction involves two concurrent exchange offers by Crown Zellerbach and James River. The purpose of the complicated mechanism is to persuade the minority shareholders to tender their shares to James River, while Crown buys back Sir James's 13.57m Crown shares in return for the assets he is retaining.

The deal has been complicated by the fact that Sir James's 11m retired population.

Continued on Page 18

Britain unveils big changes in welfare state

BY ROBIN PAULEY IN LONDON

BRITAIN'S Conservative Government yesterday unveiled plans for the biggest changes in the country's social welfare system for more than 40 years. Social security programmes, costing £40bn (\$57bn) a year, account for one third of UK government spending.

The proposed changes, published yesterday in a Government White Paper (policy document), follow the most intensive review of the British social security system since the modern welfare state was established during the Second World War based on recommendations by the economist Lord Beveridge.

The White Paper nevertheless contains a number of changes in the Government's plans as outlined in a discussion document earlier this year.

The key change is that Mr Norman Fowler, Social Services Secretary, has abandoned plans to abolish the Government's involvement in earnings-related pensions through the state earnings-related pension scheme (Serps).

The scheme has been criticised but its benefits will be heavily curtailed to cut its cost to the state by half by the time it is fully operational in the next century. Widespread changes will be made to liberalise the personal pensions market and enable individuals to organise their own pensions and give them plenty of competition to choose from in the private pension market.

Legal and General, the UK insurance group, last night predicted a genuine and substantial growth in private pension coverage for "millions of workers" so long as Mr Fowler had got the small print right. National Mutual Life welcomed the proposal so far but also called for "urgent clarification on the details."

The complex supplementary benefit and family income supplement systems will be swept away in a bill to be brought to parliament next month. They will be replaced by simpler systems called income support and family credit, which will be means-tested and consistent with each other.

The emphasis of all the changes is to try to direct more cash to very poor families with children. But the insistence by the Treasury that no further costs to the social security systems could be tolerated has meant others within the system becoming losers.

They are principally the young without children and old age pensioners with means low enough to include them in the social security system - at least half of Britain's 11m retired population.

Continued on Page 18

Editorial comment, Page 15

Pru-Bache disciplined for Nasdaq violation

BY PAUL TAYLOR IN NEW YORK

WALL STREET'S seventh largest brokerage firm, Prudential-Bache Securities, was suspended yesterday for 30 business days as a market maker in one stock and censured and fined \$100,000 by the National Association of Securities Dealers (NASD) which supervises New York's over-the-counter Nasdaq stock market.

The NASD said it had taken the disciplinary action against Prudential-Bache, the investment banking subsidiary of the Prudential Insurance group of the US, two employees and a former employee who had resigned. The action, said the NASD, followed violations of the association's rules of fair practice and by-laws involving entering false price information about a stock in order to inflate its price.

The suspension affects Prudential-Bache's market-making activities in Crown Books, one of 400

over-the-counter stocks for which the Wall Street firm acts as market maker. Market makers' responsibilities include entering bid and offer quotations on individual stocks.

Prudential-Bache agreed to the penalties without admitting or denying the allegations. These were that the company, through its employees, "entered fictitious trade reports into the Nasdaq system, failed to report trades into the Nasdaq system and failed properly and adequately to supervise two former colleagues Mr Richard Morse and Mr Charles Casper."

Mr Morse was suspended from association with any NASD member for five business days and fined \$3,000 after allegations that he entered false trade reports into the Nasdaq system "to support the price of the stock."

Mr Casper was suspended for 40 business days beginning on December 23 and fined \$10,000 for allegedly entering fictitious trade reports and failing to enter trade reports "in order to give an inflated appearance to the price of the stock and to artificially support the price."

General Motors' EDS poised to bid for troubled Logica

BY JASON CRISP IN LONDON

ELECTRONIC DATA SYSTEMS (EDS), the computer subsidiary of General Motors, looks set to bid for Logica, the troubled British software house.

Although EDS emphasised yesterday that it was not interested in the bid should be supported by Logica's management and employees, it has already succeeded in upsetting the board through its unwelcome tactics. An acceptable takeover is critical because Logica's main asset is its professional staff.

EDS, which acquired Unilever Computer Systems of the UK last year, approached Logica two weeks ago to talk about acquiring its two office automation subsidiaries, VTS in the UK and ITC in the US. Several other companies have talked to Logica about these two subsidiaries which are the cause of its problems.

Last Friday, EDS widened the discussions to include the core soft-

ware business. Mr Gary Fernandes, a senior vice-president of EDS, said yesterday he was not interested in the office automation business but VTS was a viable independent business if relieved of its debt burden.

Mr Fernandes said yesterday that he hoped that an agreed bid could be reached in a matter of days. But by early evening yesterday Mr Fernandes had not spoken to Mr Philip Hughes, chairman of Logica, who telephoned him five times.

EDS, which was bought by General Motors in October 1984 for \$2.55bn, attracted attention earlier this year when computer staff at Vauxhall, the UK car subsidiary of GM, transferred to the company, had to sign new contracts which included a ban on beards and lunchtime drinking.

Mr Hughes said last night: "I was surprised by the statement and am still trying to get in touch with EDS to clarify what is behind this."



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EUROPEAN NEWS

Italy tries to win MEPs more power

BY QUENTIN PEEL IN BRUSSELS

ITALY yesterday launched a new bid to win more powers for the European Parliament, but EEC foreign ministers appeared determined not to reopen the reform package agreed by Community heads of government in Luxembourg two weeks ago.

The plan presented by Mr Giulio Andreotti, the Italian Foreign Minister, would seek to give the Parliament powers to amend legislation over a wider range of subjects, and guarantee that those amendments are at least taken into account by member states when they finalise EEC legislation.

In spite of some support from Belgium, West Germany, the Netherlands, and the European Commission, the plan seemed doomed to be blocked by resistance from both Denmark and the UK.

The foreign ministers were last night standing firm on their national positions split out at the Luxembourg summit, with both Italy and Denmark maintaining reservations on the reform package for opposite reasons.

Mr Uffe Ellemann-Jensen, the Danish minister, made it clear that the present plans for the Parliament, which would not

give MEPs any real legislative power, might still be too much for Denmark to swallow. He also spelt out his adamant opposition to a French plan to label the whole reform package "European Union".

Mr Andreotti presented his new proposals in a bid to satisfy the Parliament with the changes in its powers, which a big majority of the assembly condemned last week as unsatisfactory and unacceptable. He said the new co-operation procedure, instituting a second reading of EEC legislation to allow MEPs to propose amendments while leaving the final decision in the hands of the Council of Ministers, should be extended to wider areas of majority decision-taking.

The proposal would not include management of the common agricultural policy, he said.

The move was welcomed by the European Commission, although Mr Carlo Ripa di Meana, the Commissioner responsible for institutional affairs, warned that it was being blocked by the intransigence of some member states and the determination of Luxembourg, the current Council chairman, to finish the process quickly.

Lubbers aims to lead in the 'spirit of Luxembourg'

BY LAURA RAUN IN THE HAGUE

THE Dutch Prime Minister, Mr Ruud Lubbers, aimed to lead the European Community in the "spirit of Luxembourg" when the Netherlands assumes the presidency of the EEC on January 1.

Talking to foreign journalists Mr Lubbers said that while the proposals agreed at the Luxembourg summit last week had not been ratified by the member countries, the Netherlands hoped to operate the new measures for speeding decision making. This would mean pressing for developing the internal market.

The post-Luxembourg era could be a kind of limbo as the 12 member countries wait for ratification of the proposed amendments to the Treaty of Rome and yet are urged by the Netherlands and others to embrace the proposed changes. Mr Lubbers is likely to resort to moral persuasion rather than open confrontation during his

six-month presidency. Even with Denmark, whose Parliament last week indicated opposition to the Luxembourg reforms, Mr Lubbers was diplomatic. He said he still was optimistic that the Danes would "enter the European spirit".

Mr Lubbers emphasised that the Netherlands would view completion of the internal market as a top priority during its term. The Dutch, who historically have been among the most ardent supporters of the EEC, have promoted a genuine common market for goods, services, transport and technology.

He also explained why he wanted to reduce the number of EEC summits to two a year from three, which would mean only one top meeting during the Dutch presidency. It is wrong to think that the more European leaders get together, the more decisions will be made, he said.

Polls help Cavaco Silva

BY DIANA SMITH IN LISBON

THE STRONG showing of the ruling Social Democrat Party (PSD) in the Portuguese local government elections on Sunday appears to have improved the chances of survival of the minority social democrat Government that took office just over a month ago.

The PSD now has control of 150 of Portugal's 305 town halls, 25 more than before. In the voting for the 4,164 borough councils it took more than 35

per cent of the poll, 5 per cent more than in the October general election.

Prof Cavaco Silva, the Prime Minister who has rushed through financial measures aimed at rebuilding business confidence after two years of depression, will now negotiate difficult reforms through a Parliament where the opposition, after Sunday's poll, is less sure of its national standing.

Fiat offers Agusta role in bid for part of Westland

BY JAMES BUXTON IN ROME

FIAT, European partner of Sikorsky in its offer to buy 29.9 per cent of the British helicopter-maker Westland, is believed to have offered Agusta a share in the consortium.

Agusta, the state-controlled Italian helicopter company, is part of the four-company European consortium whose offer for Westland was rejected last week. Its partners are Aerospaciale of France, MBB of West Germany and British Aerospace.

Fiat is stressing that it is the "national and European component" in the Sikorsky-led bid to rescue Westland, and that "it will not fail to look after the industrial interests of the Continent".

For the moment, however, Agusta, whose own future is closely bound up with that of Westland because of a major joint helicopter project, is expected to press on with its participation in the European consortium bid.

If Agusta were to switch its

allegiance, this would weaken the argument of critics who say that Sikorsky's entry into Westland is against the interests of the European industry.

A fundamental problem for Agusta is its heavy indebtedness. Financial analysts believe there could be room for Agusta in the Sikorsky consortium because, if it succeeded and were followed by a substantial recapitalisation of Westland, the new shareholders would end up with an absolute

majority of the shares. So far the size of Fiat's stake in the partnership with Sikorsky has not been disclosed, nor have other details of the Sikorsky offer.

The entry of Fiat into Westland would in any case mark a sharp expansion of its interests in the European aerospace industry. It would also bring it into closer contact with Agusta because of the latter's joint project with Westland for a new version of the

A129 anti-tank helicopter and the EH 101 naval and utility helicopter.

Fiat, now a financially and industrially strong group, appears to have decided to diversify away from vehicle manufacturing into high technology sectors such as defence. It has already built up an important position in the Italian armaments industry through its control of Selenia BPD.

It wants to participate in the US Strategic Defence Initiative

(SDI), an ambition which could be favoured by its close ties with United Technologies, the parent of Sikorsky and of Pratt and Whitney, the aero-engine maker.

Fiat Aviation, the group's aviation subsidiary, which last year had sales of 1,272m (£150m), has a network of collaboration agreements in the field of engine and transmission systems with large aero-engine manufacturers for both fixed wing aircraft and helicopters.

Mitterrand takes wheel of election bandwagon

By David Housego in Paris

THE MAN who has most actively entered the arena in France's general election campaign is a politician not even standing for Parliament in March. President Francois Mitterrand, after a long period of silence, was back on television for 70 minutes on Sunday night, making his third address to the nation in as many weeks.

The main reason is the dramatic decline in the popularity of Mr Laurent Fabius, the Prime Minister, who has had the humiliation of seeing his support in the public opinion polls drop by 10 percentage points in recent weeks. He was even sold out by the party's executive committee when they met on Saturday to finalise their electoral platform.

Mr Mitterrand has thus reversed what had been his strategy of remaining largely above the fray until March, and has taken upon himself leadership of the Socialist campaign.

In taking the risk of focusing the campaign on himself, Mr Mitterrand's gambling on being able to add a few percentage points to the Socialists' score in March. For, though the party appears condemned to defeat in a single party election, the proportional representation, his room for manoeuvre after the election depends on avoiding a rout.

If the Socialists remain at their present level of about 23 per cent of the vote, they will have only about 140 seats in the National Assembly, and second party to the neo-Gaullist RPR. This would make it difficult for President Mitterrand to resist demands for his resignation.

On the other hand if the party could boost its score to 27 per cent, it would win about 180 seats and still have a chance of being the largest single party in Parliament. Though still faced by a hostile right-wing majority, the President would still have considerable authority.

Mr Mitterrand's main message in his broadcasts is to point to the Left's economic successes and to challenge the Right to say whether it will reverse the social advances of the past few years.

Gonzalez promises action on Basque death

BY DAVID WHITE IN MADRID

MR FELIPE GONZALEZ, the Spanish Prime Minister, said yesterday that the death of a Basque detainee claimed by members of the paramilitary civil guard to have escaped from custody, would be cleared up "whatever the consequences".

The Government faces a sharp escalation of political tension in the Basque country over the affair, which has already provoked violent incidents there.

The handcuffed corpse of Mr Mikel Zabala, a 32-year-old bus driver detained under anti-terrorism laws last month on suspicion of collaborating with the ETA separatist organisation,

was found floating in a river on Sunday near where he was said to have escaped on the night of his detention.

The river, in the north of Navarre, had already been searched in vain by Red Cross frogmen.

Mr Gonzalez said yesterday he had "absolute confidence" in Spanish justice clearing up the matter.

Whatever the conclusions of an official autopsy, however, they are unlikely to diminish the impact of the affair as a rallying-point for radical Basque sentiment and as a focus of criticism of Spain's anti-terrorism laws. These allow for terrorist suspects to be held for

10 days without seeing lawyers. The affair is being used by ETA sympathisers to revivify flagging popular support.

It follows a resumption of Eta shootings last month after a 10-week lull.

Mr Zabala was among those detained after three murders in the San Sebastian region. The Civil Guards said he escaped while taking them to what he said was an arms cache in a disused railway tunnel. However, his girlfriend claimed later to have seen him in a Civil Guard barracks when a plastic bag over his head.

The Civil Guard yesterday announced it would take legal action over allegations made

against it. The human rights commission of the Basque Parliament, meanwhile, has set up a working group to look into the case.

Mr Jesus Ibañeta, head of the regional ruling Basque Nationalist Party (PNV), said yesterday he would attend Mr Zabala's funeral and that the party would make every effort to ensure the truth came to light.

The case recalls the death of a terrorist suspect, Mr Joseba Arregui, following interrogation in 1981. A crackdown on Civil Guards involved in the case was seen as one of the factors that triggered the attempted army coup in February of that year.

On the eve of a pit strike, David White visits Spain's coal mines

An industry that refuses to die

AMONG THE cluster of coal towns in northern Spain, which have been kept in the news this year by a long series of fatal accidents, the most striking is El Entrego.

Its pithead tower stands in the middle of a town dominating one side of a long, drab main street.

The only other feature of note, like every other town in these rainy valleys, is the number of bars. Here cider is drunk and in quantity. El Entrego, in the heartland of Spain's coal industry, is the region's oldest deep pit, with galleries going down to 1,300 feet. It employs 500 miners and most of the work on the coal-faces has to be done manually.

Anywhere else in Europe it is unlikely that seams such as these, lying at angles between 40 degrees and vertical, would be considered worth working.

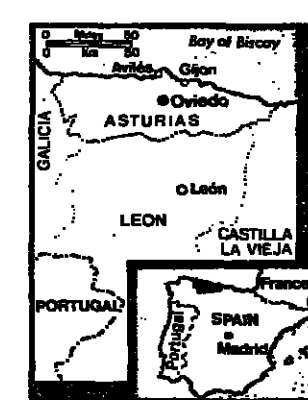
"Miners are still using the same methods as 30 years ago," says Mr Avelino Garcia, miners' branch leader of the Communist trade union, Workers' Commissions.

The Entrego pit typifies the problems of the state coal company Hulleras del Norte (Hunosa), which owns 30 collieries in the region. Like the rest of the industry, it will be hit today and tomorrow by a single party election. But the Socialist Government, once it has got past next year's general election, could axe up to 7,000 of the 21,000 Hunosa jobs.

With a Socialist in charge at Hunosa the strike call has driven a wedge down the middle of the Socialist union movement.

Hunosa expects this year to lose 300 jobs, including 250 in the state subsidy. This is roughly equivalent to its total payroll and almost as much as its 1984 sales.

Britain's National Coal Board, in its last year of normal activity, produced an average of 504 tonnes per man. At Hunosa the average last year was 130 tonnes, barely a third of the British figure.



Asturias coal has always been expensive to exploit, with small pits and narrow seams, mostly at steep angles. In the last century, coal from Newcastle was cheaper than the local product. Ships taking iron ore from Bilbao made their return voyage laden with English coal. In the end, heavy duties were slipped on imports — at high cost to Spain's industrial development.

Hunosa is seeking savings through mechanisation and cuts on labour costs. Only 29 per cent of extraction is now mechanised. The rate is being increased, but Mr Tesoro says the maximum here would be 50 per cent. As for wages — an Asturias miner earns an average of about Pta 1.5m (\$2,700) a year — recent increases have been small, but this is offset by a reduced number of workdays.

So far the Socialists' management policy has been governed by a pledge not to create unemployment in the mining valleys. The viability study, Mr Tesoro says, will set out "what can be done with the mines and how much it costs. It will be the first cold and realistic analysis" of the price of maintaining Hunosa, and the alternatives.

Spanish mining has not only financial costs, but human ones too. Sixty-seven miners have been killed so far this year, 35

of them in the Asturias collieries, including 16 at Hunosa. El Entrego joined this grim list in July, when the miner was crushed by a wagon.

The company says the rate of fatal accidents has been halved since Hunosa took the mines over, and that improved conditions have brought a check to silicosis, then endemic. Among those who have started work at Hunosa since the take-overs, no new case of silicosis has been reported, it says in defence of its health and safety record.

Unions recognise that safety is better at Hunosa than at smaller, private mines in Asturias at which about 100 companies employ 7,600 people. So-called chamizos, small mountain shafts, are dotted all around, often disguised as open pits for clandestine use. Some of them still employ pit-bulldozers.

The miner's place in union lore is as important in Spain as anywhere in Europe. Asturias is an old stronghold of the left, the only autonomous region of northern Spain where the Socialists have electoral control.

The mines, highly unionised, are the region's political heart. The historic Asturias miners' union, the UGT, affiliated to the Socialist UGT labour federation, is the backbone of the region's ruling Socialist Party. But he Workers' Commissions, which began on an Asturias coal mine in the Franco era, have the upper hand at the collieries.

Soma's leader, Mr Jose Fernandez Villa, who sits on Hunosa's board, opposes the strike as a move "to create tension in the mines." But the UGT's more militant national mine branch was joined the strike call.

In any event, the Communists on their own would be capable of paralyzing the pits, and Mr Garcia, at he Workers' Commissions headquarters in Oviedo, is predicting a hot 1986.

Comecon ties its plans together

BY DAVID BUCHAN

PRIME MINISTERS of Comecon, the 10-national Soviet bloc trading organisation, met today in Moscow for a special session to approve co-ordination of five countries' five-year economic plans which start on January 1.

The Eastern alliance has begun to hold more frequent meetings on economic as well as military issues, since Mr Mikhail Gorbachev came to power in the Kremlin nine months ago. The Comecon premiers held their regular annual meeting in Warsaw in June, but have now been summoned to an "extraordinary" session, presumably to hear from Mr Gorbachev first hand what his economic changes at home spell for Soviet partners

abroad and perhaps to bring several years of work on a joint scientific and technical programme to a conclusion.

Recent debate in Comecon has focused on the Soviet desire for better quality manufactured goods and more capital and labour from Eastern Europe in return for Soviet energy and raw materials, on closer trade integration, on Eastern Europe's freedom to pursue differing national economic reforms, and on aid to the three non-European and poorer members: Cuba, Mongolia and Vietnam.

Moscow is putting its six East European partners in Comecon under increasing pressure to

repay their accumulated debt to the Soviet Union, which a recent report by Wharton Economics, the Washington-based research organisation, put at Roubles 13bn (\$15.5bn) in mid-1985.

The Kremlin wants to reverse the bilateral trade surpluses it ran with East European countries in the early 1980s, in Comecon barter terms a surplus amounts to a credit. Under this pressure, East Germany, Hungary and Romania are now running trade surpluses, and Bulgaria and Czechoslovakia have reduced their bilateral deficits, with Moscow. Poland has been given until 1988 to get back on the black with the Soviet Union.

Soviet coal minister replaced

BY PATRICK COCKBURN IN MOSCOW

THE Soviet Union has appointed a new Coal Minister, Mr Mikhail Shechadov, in the latest move to change the top management of the Soviet energy sector.

He replaces Mr Boris Bratchenko, who has held his post for 20 years, and to whom Mr Shechadov was formerly deputy. The coal industry has failed to meet its production targets in recent years but an increase in output from open-pit mines is a central element of the Soviet energy programme.

The old coalfields have become increasingly expensive to exploit as mines have to be driven deeper. To reach a target of 780m-800m tons a year coal output by 1990, the Soviet Union needs to exploit the coal reserves east of the Urals.

The Coal Ministry said last week that the cost per ton of open-pit mines was five times less than in the old mine areas, and productivity was 10 times higher. Nevertheless, the new mines have been slow to develop and the coal industry is

to receive an extra 27 per cent in capital investment next year in a bid to boost production.

The energy sector, which currently absorbs some 30 per cent of all Soviet investment, has seen a complete change in its ministers over the past two years — Mr Bratchenko was the last to go. It is not, however, to be amalgamated into a single energy super-ministry, as some had predicted, a senior official said on television last weekend.

Hungary seeks better US trade terms

By Patrick Blum in Vienna and Leslie Collet in Berlin

MR GEORGE SHULTZ, the US Secretary of State, yesterday held talks with Hungarian leaders that focussed on bilateral economic issues. Hungary is apparently pressing for extension of the same trade preference that its neighbour, Romania, is in danger of losing.

The relationship with the US was "stable," but left room for improvement, Budapest radio said after Mr Shultz had met Mr Janos Kadar, the party leader and Mr Peter Va. Konyi, the Foreign Minister.

Mr Shultz arrived in Budapest from Bucharest where he met President Nicolae Ceausescu. Hungary and Romania are the only two Warsaw Pact countries whose exports to the US receive most favoured nation (MFN) tariff treatment, in recognition of Budapest's relatively liberal domestic policies and Bucharest's independent-minded foreign policy. Hungary wants MFN treatment for a five-year period instead of having it reviewed every year.

Romania had earlier been warned by Mr Shultz that it might lose MFN status altogether due to congressional objections to its human rights policies.

Yesterday it played down differences in relations with the US, which it said were "on the whole developing positively."

But he has been "the candidate" for nearly six months now. The CDU's well-drilled executives have already seen to it that some of the Rau gloss has worn off. Latest polls suggest that Chancellor Kohl leech him by 45 to 44 per cent and though that is close, and the election 13 months off, it is not good enough.

He has blundered badly on detailed economic policy questions and as a man who intends also to make environmental issues a central part of his platform, he presented the CDU with a perfect target recently by commissioning a coal-fired power station in his state which, it is claimed, will produce more pollution in a year than all the vehicles on West German roads.

The 500 delegates in Aachen were content to put these worries aside for a moment yesterday, however. "I am ready," their man declared, and they cheered him to the echo.

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OVERSEAS NEWS

Pretoria seeks talks with Harare over landmine deaths

BY ANTHONY ROBINSON IN JOHANNESBURG

THE South African Government yesterday called for urgent talks with Zimbabwe and Gen Magnus Malan, the South African Defence Minister, flew to the two countries' border following a landmine explosion on Sunday afternoon which killed six whites, including four children between two and nine years old, and wounded five others.

The eleven, all members of two Afrikaner families, were driving in a light truck through the Chatsworth private game reserve close to the border with Zimbabwe when the mine exploded. The reserve, some 30 kms from the town of Messina, is an area infested by suspected African National Congress (ANC) guerrillas three weeks ago.

The guerrillas, a three-man team whose tracks were traced back across the Limpopo river into Zimbabwe, sowed several mines which killed a black tractor driver, injured two black soldiers in an armoured car and destroyed two vehicles. Army units swept the area for mines and it is not clear at this stage whether the latest explosion was an undetected mine from that operation or a separate incursion.

The original landmine attack was followed two days later by a rocket and mortar assault on two strategic oil from coal plants at Secunda in the eastern Transvaal on November 28. The three-man sabotage unit was killed by security forces as they sought to escape across the Swaziland border.

A spokesman for the ANC in Lusaka, headquarters of the banned organisation, claimed responsibility for both attacks and said they formed part of a "generalised escalation of both the political and military struggle against the South African racist regime."

In response the South African authorities have replaced police units guarding the frontier with troops while Mr P. W. Botha, the Foreign Minister, warned that South Africa would undertake hot pursuit operations into Zimbabwean territory if Harare did not take urgent steps to stop the ANC from operating from or through its territory. In its first public reaction to the latest incident Mr Botha said yesterday that the Govern-

The ANC yesterday claimed responsibility for the fatal landmine explosion but said that it had not operated from Zimbabwean territory. Reuter reports from Lusaka. Spokesman Tom Seibela said: "We have never used Zimbabwe as a launching pad." Zimbabwe also denies letting its territory be used as a guerrilla base.

ment "is urgently approaching the Zimbabwean authorities with a view to removing the threat of violence and terror of this nature."

The decision of the Defence Minister to fly to the border is indicative of the seriousness with which the Government views the situation, the low-key statement by the Foreign Minister. In recent months South Africa has launched several cross border raids into southern Angola and a lightning raid on ANC homes and offices in the Botswana capital Gaborone on June 14.

News of the latest landmine incident came as the ANC celebrated the 25th anniversary of the foundation of its military wing Umkhonto we Sizwe (Spear of the nation) and as Afrikaners remembered the poignant day in their history the Day of the Covenant.

This celebrates the Battle of Blood River on December 16, 1838 when 470 Afrikaner Voortrekkers under Gen Andries Pretorius assisted by several hundred armed black scouts, killed over 3,000 Zulu warriors.

The battle, in which legend has it the river ran red with the blood of slaughtered Zulus, was revenge for the killing of 90 adults and 180 children seven months earlier when three Zulu impi (regiments) fell upon the undefended wagons of Voortrekker families.

In recent years progressive Afrikaners, troubled by the divisiveness of this white tribal celebration, have sought to change the nature of the day to one of reconciliation. But old habits die hard and the Government is expected to be under strong pressure from its more conservative supporters and opponents to act forcefully against the ANC.

Syria defends deployment of missile batteries

BY OUR MIDDLE EAST STAFF

SYRIA REACTED angrily yesterday to Israeli warnings about the positioning of surface-to-air missile batteries close to its border with Lebanon.

Three SA-2 missile batteries have been deployed in recent weeks following the shooting down of two Syrian aircraft by Israeli jets. Israel said that the missiles threatened its reconnaissance flights over Lebanon and particularly the Bekaa Valley, part of which is occupied by Syrian troops.

The Damascus daily Tishrin said it was illogical of Israel to complain about defensive Syrian measures when it repeatedly violated Lebanese airspace and attacked targets in the area. "When the Israelis start screaming that their security is in danger what they really mean is that the security for their aggression is in danger," said Tishrin.

It accused Israel of preparing for further aggression, a claim that was more forcibly expressed in the Lebanese newspaper

Ash-Sharq which said Israel and the US were jointly planning to draw Syria into full scale military confrontation.

However, Mr Yitzhak Rabin, the Israeli Defence Minister, said yesterday that there was no political justification for his country going to war at this time, and Mr Shimon Peres, the Prime Minister, added that Israel had no interest in military confrontation with Syria.

Gen Mustafa Tlass, the Syrian Defence Minister, repeated in a speech at the weekend his country's long-term determination to achieve military parity with Israel. In an apparent move towards this objective the Syrian Navy has just taken delivery from the Soviet Union of unspecified new and additional equipment.

Israeli military commanders have in the past voiced concern that Syria may be seeking to develop a submarine force which could pose threats to its coastal towns.

Japan's surpluses set for records despite high yen

BY JUREK MARTIN IN TOKYO

THE JAPANESE current account and trade surpluses are likely to reach record levels in the fiscal year beginning next April, even though exports will progressively suffer from the appreciation of the yen.

The Nomura Research Institute, one of Japan's best known economic think-tanks, projects a current account surplus of \$52.4bn in fiscal 1986-87, up from an estimated \$49.7bn in the current year, and a trade surplus of \$53.5bn, up from \$55.7bn.

In crude terms, the institute foresees a 2.5 per cent rise in exports to \$181.6bn, but adjustment for inflation will, in effect, wipe out this nominal advance. Imports are estimated to rise by 5.5 per cent to \$125.7bn.

The forecasts assume that the yen will average 193 to the US dollar in the coming fiscal year, though its appreciation will not begin seriously to affect exports until the second half of the year.

Still, the institute predicts that exports will make no net contribution to overall economic growth in 1986-87. It estimates that gross regional product in real terms will grow by only 2.3 per cent, against a Government forecast of 4.6 per cent in the present year.

With business capital spending projected to go up by 4.5 per cent well below this year's estimated 11.2 per cent growth, the motive forces for expansion

appear to lie with consumer spending (up 3.2 per cent against 2.8 per cent this year) and the Government's housing and public works investment programme.

The high yen will, however, provide Japan with further relief from inflation. Consumer prices should rise by only 1.6 per cent against 2.1 per cent this year while wholesale prices, which the institute calculates to have fallen by 2.6 per cent in the current year, should drop by a full 4 per cent.

Last Friday, the government conceded that GNP would go up next year by less than 4 per cent. Yesterday, the Ministry of Finance let it be known that next year's budget spending would rise by at most 3 per cent, implying no real fiscal stimulus. A later tax cut remains a possibility, however.

The magnitude of the surpluses is, none the less, likely to worry the Japanese authorities. In Tokyo yesterday, the former US Senate majority leader, Mr Howard Baker, forecast far stronger protectionist sentiments in the US next year. "It is an irresistible issue," he said.

He therefore felt it imperative that next May's economic summit in Tokyo tackle economic and monetary policies in such a way as to stave off protectionism. He thought President Reagan needed to take a more affirmative "lead" in the trade policy arena.

US moves to toughen southern Africa policy

BY MICHAEL HOLMAN, AFRICA CORRESPONDENT, RECENTLY IN WASHINGTON

A DECADE after Henry Kissinger singled out Soviet actions in Angola as "the principal element" in the deterioration of relations between Washington and Moscow, the two superpowers are once again moving closer to battle by proxy in a country gripped by civil war since independence in 1975.

A series of recent signals from Washington suggest that a watershed in US policy in southern Africa may have been reached. President Reagan, in a speech to the United Nations in October, listed Angola as one of five examples of Soviet expansionism; Congress this summer repealed a 1976 law banning aid to Angola's Unita rebels. Mr Reagan last month disclosed that he favours covert support to Unita, and Administration officials increasingly warn of a \$2bn Soviet-supplied arms build up in Angola, associated with a \$5,000 strong Cuban force.

In the next few weeks, analysts in Washington believe the US may align itself with the Unita rebels, who are currently largely dependent on South Africa for military and logistical backing.

The size and form US support would take has yet to be resolved. Three Bills before Congress offer a choice of economic sanctions against the Marxist government of President dos Santos, military support to Unita, or humanitarian aid to the rebels. The White House opposes this approach

and there is growing speculation in Washington that the support may be covert.

US policy in southern Africa, has until now depended on Washington's ability to present itself as a detached broker in the region's conflicts in Mozambique, Angola, Namibia (South West Africa), and in South Africa itself, the country which is either responsible for or associated with all of them.

The policy is already under strain because South Africa has broken agreements — the Nkomati non-aggression pact — with Mozambique and troop withdrawal agreement involving southern Angola and because President Reagan has been forced to introduce eco-

nomie sanctions against ruling MPLA Government has risen to 35,000.

It has also come under attack from all sides. Some critics say that Washington has failed to curb South African "destabilisation" in the region or hasten the pace of reform. Others argue that if sanctions are applied against Pretoria, then action should be taken against the Soviet-Cuba build-up in Angola.

Although the debate in Washington has echoes of the Kissinger era, in the past 10 years the stakes have risen dramatically. The initial contingent of Cuban "advisers," essential to Angola's battle with Dr Jonas Savimbi's Unita, and vital to the survival of the

other.

The interventionists argue that the escalation of the conflict demonstrates that a firm US stand should have been taken much earlier, nipping Soviet-Cuban "expansionism" in the bud. Opponents maintain that the growth of the Cuban presence is directly related to South Africa's increased role in Angola.

The intervention case appears to be based on the belief that the Soviet-Cuban role in Angola is part of a broader strategy, under which Namibia and eventually South Africa would become arenas of Soviet military involvement.

The prospect of US involvement on Unita's side would force the Angola Government to reassess its reluctance to adopt the principle of linked withdrawal of Cuban and South African troops, according to the interventionists. It would also push the MPLA towards talks with Unita and the formation of a coalition or national unity government.

Opponents argue that aiding Unita would make Washington a de facto ally of Pretoria in the war, undermining US efforts to convince South Africa that it should dismantle apartheid.

Even if Angola did soften its stand on troop "linkage"—regarded as unlikely given the vital role the Cubans play—South Africa might respond by taking a tougher stand, they say. Pretoria would be closer to succeeding in what it failed to do in 1975 — draw the US in to the war.

So far there is little evidence that arguments against intervention will carry the day, although Senator Nancy Kassebaum, a Republican who chairs the Senate sub-committee on Africa, has made clear her opposition: "I do not support aid to Unita because of the implications for US policy in Africa as a whole," she said.

This point has already been made to Washington in a formal letter from the Africa group at the United Nations. The prevailing mood in the administration, however, seems to be in favour of intervention. As one Government official put it: "It's a thumb in the Soviet eye."

ADB capital boost to support Baker plan

BY ALEXANDER NICOLL

THE African Development Bank plans a capital increase of between 50 and 100 per cent to help it support a stepped-up lending programme to be undertaken in line with the US-sponsored Baker plan to ease developing country debt problems.

Mr Babacar N'Diaye, the bank's president, said in London yesterday he hoped to structure the increase, from the current level of \$6.4bn, without placing too great a burden on hard-pressed African member

countries. The proportion of paid-in capital could be reduced from 25 per cent, perhaps eventually as low as the levels of less than 10 per cent at some other multilateral lending banks.

He said the share of industrialised countries in the bank's capital could be increased from 33 per cent, but that such a change would not be contemplated in arranging the next capital boost.

Mr N'Diaye, who was attending the signing of a

\$350m Euronote facility, the bank's largest ever borrowing, said the proposals by Mr James Baker, the US Treasury Secretary, to channel new funds to large debtor countries were a positive sign. The need to increase the means of multilateral institutions was being recognised, he said.

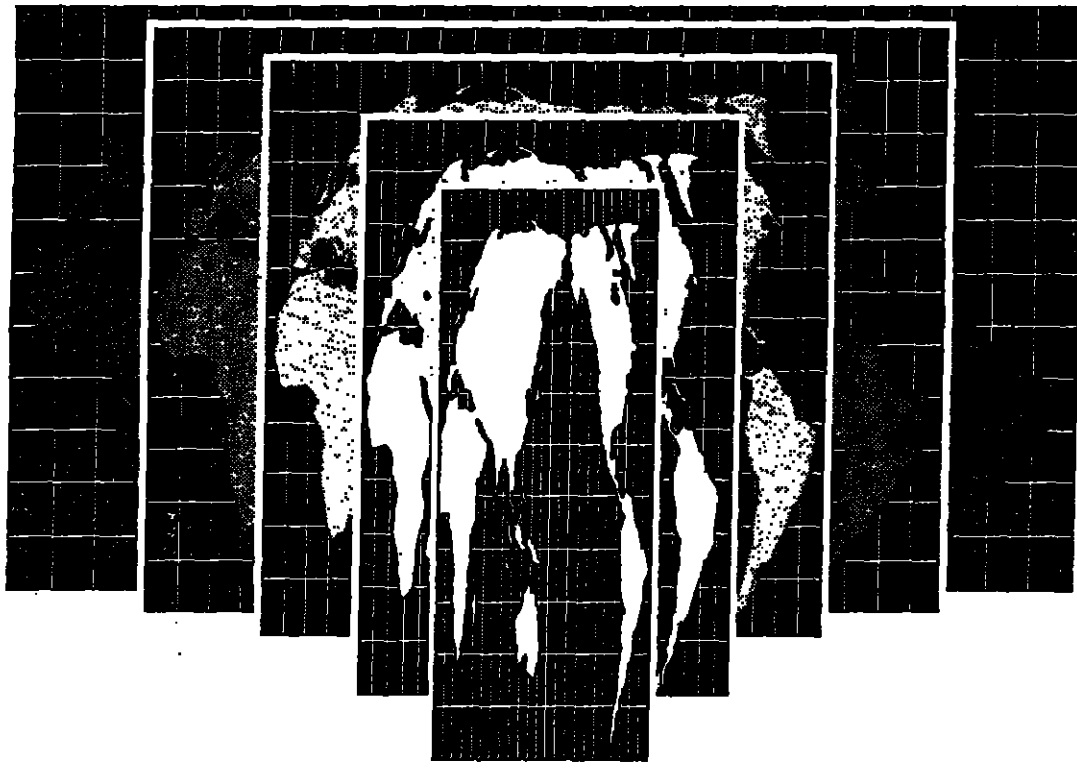
He believed, however, that small debtor countries should be included in the Baker plan, rather than only those which have made very large commercial borrowings. He suggested that any

country with a debt service ratio of more than 20 per cent should qualify.

As the proposals stand, only the sub-continent's three largest commercial debtors—Nigeria, Morocco and Ivory Coast—would receive financing.

The bank was considering ways, Mr N'Diaye said, to reinforce the economic self-sufficiency of countries bordering on South Africa, which depend heavily on their neighbour's economy.

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WORLD TRADE NEWS

US group to sell Brazilian-made VW trucks in N. America

BY JOHN DAVIES IN FRANKFURT

VOLKSWAGEN, THE West German motor vehicle group, has reached a co-operation agreement with Paccar which will allow the US truck company to sell VW Brazilian-made trucks in North America.

VW's headquarters in Wolfsburg said yesterday that the agreement could lead to further joint activities with Paccar, although it did not spell out its ideas.

Paccar will market the medium-weight trucks of between 11 and 13 tonnes gross weight under the US company's Peterbilt and Kenworth badges from the end of 1986. The trucks will be built with some components from the US.

The deal will enable VW to enter the hard-fought North American truck market with experienced local support and provide a further export outlet for VW do Brasil, which is Latin America's biggest motor vehicle concern.

Paccar will be able to extend its model range downwards from its own market segment of trucks over 15 tonnes.

VW do Brasil produces medium- and heavy-weight trucks between 6 and 21 tonnes. The range has been steadily expanded since the West German group took over Brazilian works from Chrysler in 1979.

Although VW has been building up its market share in Brazil, the truck operations have proved a headache in recent years. As part of a rationalisation of its Brazilian operations, VW brought all its car and truck activities together into a single company last year.

VW said yesterday that earnings at its Brazilian operations this year were "unsatisfactory" but with the economy showing signs of recovery, both its car and truck businesses had been picking up.

The Brazilian subsidiary is 80 per cent owned by VW, with 10 per cent owned by Kuwait and 10 per cent by Monrovia Arabia, a local company.

One of the Brazilian company's recent successes in export markets was a deal to supply 1,000 trucks to China.

Australia picks Swiss aircraft as trainer

By William Dullforce in Geneva

THE SWISS Pilatus PC-9 aircraft has been selected as the primary trainer for the Royal Australian Air Force, Canberra confirmed yesterday.

Pilatus said final negotiations would start shortly for the purchase of 60 PC-9s. The cost is estimated to be between \$250m and \$280m (£155m-£170m).

Australia may buy more of the Swiss aircraft later to replace some of their Italian Macchi 236 jet trainers.

The single-engine, turbo-prop Swiss aircraft competed with the British-Brazilian Short Embracer trainer of which Britain recently ordered 130 for the Royal Air Force, although the RAF had expressed a preference for the Swiss aircraft.

The Pilatus PC-9 was also the primary trainer chosen together with Britain's Tornado and Hawk trainers in the deal, for which Saudi Arabia recently signed a letter of intent with British Aerospace. This would involve 30 PC-9s.

Fujitsu and Spanish group in joint venture

THE Spanish telephone company CTNE and Japanese electronics company Fujitsu are forming a joint venture to make medium-sized office computers and electronic data processing equipment in Spain, Reuters reports from Madrid.

Under an agreement between the companies, Fujitsu will take a 60 per cent stake in the company while CTNE, which is partly state-owned, will hold the remaining 40 per cent.

Last June, CTNE announced an ambitious drive for expansion in international markets, to be partly funded by share flotations on the London, Frankfurt, Paris and Tokyo stock markets.

Mr Luis Solana, CTNE chairman, said earlier this year that his company needed a computer manufacturing outlet to boost its presence in international markets.

"There is a market for our technology in Latin America, North Africa and the Far East," he said.

DISCUSSIONS ON COLLABORATION MAY TAKE THREE MONTHS
CGE set to resume telephone talks

BY DAVID MARSH IN PARIS

COMPAGNIE Generale d'Electricite (CGE), the French state-owned electronics conglomerate, will be restarting talks in the next week with American Telephone and Telegraph.

The French Government has partly lifted its objections to the deal, which AT&T/Philips would be given access to 16 per cent of the French public telephone switching network.

Mr Georges Perebeau, chairman of CGE and its Alcatel telephone subsidiary, said that translating the memorandum of understanding signed between the three companies in June into a firm legally-binding accord could take about three months.

Reflecting the highly-charged political implications of allowing AT&T a foothold in the

French public switching market, Paris has been delaying further negotiations on the deal since the summer.

However, Mr Laurent Fabius, the Prime Minister, has allowed the Direction Generale des Telecommunications (DGT), the French telecommunications authority, to go ahead with talks with AT&T/Philips on the financial and technical details of buying the group's digital telephone exchanges.

Mr Perebeau made clear that completion of the CGE and AT&T/Philips accords would be subject to the successful outcome of the DGT negotiations. It would also depend on separate talks over the future of the troubled French telecommunications supplier Compagnie Generale des Constructions Telephoniques (CGCT).

Mr Perebeau accepts that any accord resulting from complex negotiations over the next

few months will have to be approved by the Government which emerges after general elections on March 16. Signatures, therefore, would take place only afterwards.

The memorandum of understanding signed in June envisaged AT & T/Philips taking over the 16 per cent share of the French public switching network held by CGCT. In return, AT & T would give technical and logistical support to Alcatel's efforts to market its E10-S digital switch equipment on the deregulated US market.

In addition, AT & T and Philips would set up a joint venture with CGE, under Alcatel's leadership, in microwave transmissions. This would make the French group second in the world position in this sector, boosting its expertise in growth areas, such as satellite communications.

Crucially, Mrs Edith Cresson, the Industry and Trade Minister, has asked CGCT to shelve efforts to find an alternative solution to its problems through an alliance with I. M. Ericsson of Sweden, along with other French and European groups.

The Government had been asking CGCT to look at the possibility of manufacturing switch equipment under licence from European groups as an alternative to a link-up with AT & T/Philips.

Laura Rana adds: A potential 16 per cent of the French telecommunications market is believed to mean as much as \$1.50m (£91.6m) a year for AT&T-Philips, which was established in 1983 and is the smallest of the European telecommunications companies in terms of public-switching business. The French market could provide a healthy boost for the American-Dutch joint venture, which expects to move into the black next year after posting a \$1.15m loss last year.

Nissan and GM set for link-up

BY JUREK MARTIN IN TOKYO

THE Nissan Motor Group and General Motors of the US have moved closer to the creation of a joint venture for the production of the next generation of air compressors for vehicles in Japan.

Nissan Radiator, in which Nissan has a 99.8 per cent stake, and Harrison Radiator, a GM parts division, hope to be able to reach broad agreement by next spring on the project which could be capitalised at about \$100m (£63m). It is intended that the Japanese partner would hold 51 per cent of the equity and provide the predominant share of management.

Air compressors are used principally in air conditioners, which reduce petrol mileage. GM is understood to have developed a more efficient air compressor. Nissan Radiator has been working along similar lines.

However, Nissan said there was "no fact" behind local published reports that the project was the harbinger of more extensive co-operation for the production of a wide range of car parts and components between Nissan, the second largest Japanese car company, and GM, the US leader.

Above and beyond this venture, it is said, "there are no plans for the joint production

of components with GM. The Japanese Press had suggested that the two companies planned joint research and development, and possibly production, of electronic and other parts to be used in the cars of the future.

It is planned to have the joint venture under way by the end of 1987. An initial production target of 100,000 units is planned, with most of the initial output shipped to the US.

Regardless of Nissan's denial of mooted wider co-operation, GM has been quietly pursuing a policy of making greater use of Japanese production techniques.

Hitachi added, however, that it was the company's philosophy to produce in the largest markets. Now that the demand for VCRs in Europe appeared to be settling down, the US was the next logical place for investment in production.

Hitachi to make VCRs in US

BY OUR TOKYO STAFF

HITACHI has become the latest Japanese electronics concern to announce plans to produce video cassette recorders (VCRs) in the US.

The company said yesterday it might be the first to start production. It is to convert, at a cost of \$1.5m (£106m), part of an old television set plant in Anaheim, California.

Hitachi said yesterday that the facility will have an initial

capacity of 100,000 units a year, but that this could rise to 300,000-500,000 by the fourth year of operation. The first sets should be in production by June next year, apparently ahead of Matsushita Electric, whose start-up date is scheduled for the end of next year.

Among the reasons cited for the move was the demand that trade friction with the US was a factor in the decision, though it said that in the early

stages almost all parts and components would have to be imported. The company plans 50 per cent local procurement eventually.

Hitachi added, however, that it was the company's philosophy to produce in the largest markets. Now that the demand for VCRs in Europe appeared to be settling down, the US was the next logical place for investment in production.

Poland lifts trade with UK despite credit denial

By David Buchan

POLAND has boosted its imports from Britain by 18 per cent to \$159m in the first 10 months of this year, and its exports to the UK by even more to \$275m, despite the continuing denial of UK official trade credit to the financially beleaguered East European country.

Poland's evident ability to pay for more UK goods on a cash basis could be seen as weakening the case for its repeated pleas to the Thatcher Government to resume the more than \$100m trade credits which the UK froze at the time of martial law four years ago and never resumed. Polish officials argue, however, that heavy debt repayments make trade credit more vital than ever.

In Paris today, Polish officials are expected to clarify to their Western government creditors whether or not they will accept a \$300m (£190m) downpayment due this month as a first step to clearing \$120m debt arrears from 1982 to 1984.

With a reduced hard currency surplus this year on trade with the West, though not with the UK, Poland has faced an exceptionally heavy burden in servicing even rescheduled debts to Western banks and governments.

Increased Polish exports to Britain, which Polish officials in London expect to reach \$230m this year, have given Warsaw increased hard currency means to pay for more British goods.

But Mr Zygmunt Krolak, the Polish trade "counsellor" in London, warns that Polish imports from Britain, particularly of capital equipment, will soon be reduced in the absence of "normal" UK official credit.

Warsaw is still pressing for credit for equipment for the nearly-completed PVC plant built at Wroclaw by Pektol, a joint venture of the UK and the controversial Massey Ferguson tractor project at Ursus.

Ursus has built 59,000 tractors this year, some 6,000 on licence, with Perkins diesel engines, from Massey Ferguson, but this is far below the target of 75,000 Massey tractors a year by 1991 foreseen in the original 1974 contract.

Ursus officials say they still need a wide range of imports from the UK.

Norway orders missiles from Swedish group

BY KEVIN DONE IN STOCKHOLM

BOFORS, THE Swedish armaments manufacturer, has won a \$1.7bn (£1.1bn) order from Norway for its anti-aircraft missile RBS70.

Norway has chosen the Bofors missile following fierce competition for the order from the French Mistral and the US Stinger missile systems.

The order will be delivered between 1987 and 1990. It brings welcome relief to Bofors, part of the Nobel Industries Group, which is facing short time working this winter due to falling order books.

The group has been hit by the cancellation by the US of its Divad anti-aircraft system.

Bofors has signed a long term service contract with the Norwegian army and it is hoping for further orders for air defence equipment from Norwegian coastal artillery and air defence units.

David Brown reports from Stockholm: Saab-Scania, the Swedish automotive and aerospace group, hopes to gain approval to return its SF340 regional airliner to service in the US during its planned meeting with US civil aviation authorities next week.

Swedish authorities lifted a flight ban on the SF340 at the weekend following installation by Saab and General Electric of the US-made engine manufacturer's new continuous ignition system designed to prevent engine "flame out" on all aircraft. Similar bans were then lifted by Norwegian, Swiss and Australian authorities.

Flight bans were imposed last Tuesday as a result of five incidents in the last five months in which one of the aircraft's two engines stopped in mid-air. On each occasion the engine was restarted and there have been no accidents.

Liberal Party's success is a setback for Mulroney Government, reports Bernard Simon
Provincial poser for Canadian Conservatives

THE NEW provincial Liberal Government in Quebec, sworn in last week, is only one of several problems which are making life difficult for Canada's Progressive Conservative Prime Minister, Mr Brian Mulroney.

Mr Mulroney trounced the federal Liberal Party in general elections last year in a vote which many thought could change the Canadian political map. But since then, the Liberals have taken power in the country's two most important provinces, forming a minority government in Ontario in June.

When Mr Mulroney came to power in September, 1984, a majority of the 10 provincial premiers were also Tories, which aroused hopes of an end to the constant bickering between federal and provincial Governments. The federal Tory success in Quebec at that election also promised an end to tension between Ottawa and the French-speaking province.

A pall has now been cast on both hopes, however. A recent conference between Mr Mulroney and the provincial premiers produced fundamental differences, and the return of Mr Robert Bourassa, Liberal in Quebec puts in doubt the

durability of the Tory advance there in federal politics. Shortly after the Quebec provincial election, a Gallup poll indicated that popular backing for the federal Liberals was within four points of the Tories. Support for Mr Mulroney's government, polls indicate, had slipped from 54 per cent to 40 per cent.

The failure of two Alberta banks in September and the resignation of a Cabinet minister over the appearance on supermarket shelves of a batch of racist tins had contributed to a widespread perception that the Tories were accident-prone.

Meanwhile, the Government has found itself in the middle of a batch of difficult economic issues. Mr Mulroney's plan to seek a free trade agreement with the US, for instance, has fanned a lively debate on the threat which easier access for American products and services may pose to domestic industry, to employment and to Canada's "cultural identity."

Opponents of free trade have been given further ammunition by the announcement this month that De Havilland, the loss-making commuter aircraft maker, was to be sold to Boeing.

Critics of the C\$155m (£76m) deal are concerned that



Brian Mulroney... low profile

Boeing paid too little for De Havilland (which has soaked up C\$640m of taxpayers' funds in the past four years), and fear that the Americans will turn one of Canada's most innovative companies into another US branch plant.

The Mulroney Government also faces difficulty over the issue of public spending cuts to contain the continuing budget deficit. Canada's budget shortfall is equal to around 8 per cent of gross national product, proportionately double the US deficit. Next year's budget, to be presented to Parliament in February or March, is widely

viewed as one of its last opportunities to announce a tougher policy.

Although Canadians tend to shy away from radical change, there is widespread disappointment in the business community with the Tories' failure to take full advantage of the overwhelming mandate.

Only in the fields of foreign investment and energy has the Government acted decisively to implement more business-oriented policies. Punitive taxes on energy producers are being abolished and curbs on foreign investment have been eased.

In the past few weeks Mr Mulroney appears to have been trying to reverse the impression that the Government is drifting, insisting that Boeing's investment in De Havilland is the best long-term interests of the company.

The normally extrovert Prime Minister has kept an uncharacteristically low profile in an apparent effort to present a more business-like image. Cabinet Ministers have taken the heat of Opposition attacks in Parliament.

Mr Mulroney's Government is in no immediate danger of a substantive parliamentary majority and need not hold a

general election until 1989. But given the slide in its federal popularity, it cannot be happy with provincial developments.

Although the issues in the provincial elections were mostly local, federal and provincial branches of the Liberal Party often do not see eye to eye. Mr Mulroney would almost certainly prefer not to have to deal with Liberal Governments in the two main provinces.

But Mr Mulroney will need Mr Bourassa's support in the free trade talks and in negotiations to secure Quebec's agreement to the 1982 Canadian constitution. The former Parti Quebecois Government in the province declined to sign the constitution four years ago after failing to win a right to veto amendments.

Mr Mulroney, himself from Quebec, would score a major triumph if he managed to conclude a constitutional agreement with his home province. But last year's enthusiastic predictions that Canada at last had a government in Ottawa with sufficiently widespread support to defuse federal-provincial tensions and retain the backing of a majority of both main language groups, French and English, are no longer heard.

Brazil offers to negotiate on failed banks' debt

By Peter Montagnon, Euroamericas Correspondent

BRAZIL'S Central Bank President, Mr Fernando Bracher, has offered to negotiate with international banks on the \$450m (£317m) foreign loans of three domestic banks that failed last month.

The Brazilian Government's initial refusal to honour in full the debts, known technically as Resolution 63 loans, caused a storm of protest from creditors worldwide and threatened to undermine future rescheduling talks.

Now, however, Mr Bracher says Brazil is willing "to study any additional arrangement, within the limits of our authority, which might be on a case by case or global basis, and may also include discussions of the treatment of the outstanding Resolution 63 loans with other banks."

His remarks were conveyed to 560 bank creditors by telex following last week's talks with major banks in New York at which negotiations began on a restructuring of debt falling due this year and next.

In the telex Mr Bracher reaffirmed Brazil's refusal to contemplate an international Monetary Fund adjustment programme and painted an optimistic picture of the Brazilian economy, saying that total foreign debt should decline slightly this year from \$102.4bn to \$99.6bn and further to \$99.2bn in 1986.

The forecast assumes that the strong trade performance over the past two years will continue in 1986 with exports rising 8 per cent to \$24.5bn and imports by \$1.2bn to \$14bn.

That would leave Brazil with a current account balance of payments deficit of \$600m next year compared with one of \$700m in 1985, assuming that Libor, the average Eurodollar interest rate, averages 9 per cent, he said.

An official of the Bank group said the reply was sent to the International Monetary Fund (IMF) at the weekend. He said the response was positive, although French banks did express reservations on some points of the Baker proposal, which is designed to boost commercial lending to developing countries by \$20bn over three years.

US Steel sets up venture project with South Koreans

US STEEL said it agreed to establish an equally owned joint venture with Pohang Iron and Steel of South Korea to own, operate and modernise US Steel's Pittsburgh, California, works and market sheet and tin products in the western US, Reuters reports from Pittsburgh.

The company said the enterprise would be organised under a management board comprised of an equal number of representatives from both companies. Present employees at the plant and at US Steel's West Coast sales offices will become employees of the venture.

It said present plans call for the new venture to invest more than \$300m over the next four years at the mill to modernise and expand operations for producing cold-rolled sheets, galvanised sheets, tinplate and tin-free steel.

US Steel said formation of the venture and the associated plant modernisation are "expected to assure existing employment at the Pittsburgh plant well into the next century."

The company said the agreement provides for US steel to supply hot-rolled steel coils from its Geneva plant near Provo, Utah, "as required until about 1990," for finishing by the joint venture.

It said the formation of the venture is a "necessary step to maintain a long-term competitive position in the Western market, which is now supplied mainly by imported steel, despite efforts by domestic producers to enforce fair trade laws and to improve quality and reduce costs."

Reagan expected to veto textiles protection move

BY NANCY DUNNE IN WASHINGTON

PRESIDENT Ronald Reagan is expected to veto by today the controversial legislation which would have given protection to textiles, clothing, footwear and copper.

The failure by the President to veto the measure by today would allow it automatically to become law if, as expected, Congress is still in session. If Congress were to disband by then, the President could "pocket veto" the measure by simply not signing it, but this action

has become constitutionally suspect and is not expected. Sources in the Administration said the President was scheduled to veto the legislation at the end of last week, then explain why in his regular Saturday radio address. However, the officials reportedly fell into dispute over one action of the President's message in which he was to promise a very tough negotiating stance on the Multi-Fibre Arrangement (MFA) to be renegotiated this year.

French banks objected to the proposal that there be a list of countries to be targeted for new loans. They would prefer to see additional lending spread wider on a case-by-case basis.

French banks are more heavily exposed to African countries than are unlikely to figure on the list, as opposed to the big Latin American debtors which are expected to be the main recipients of new funds. French bankers said they also would like to see US commercial banks take a larger share of new lending than the \$7bn envisaged under the Baker plan.

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UK NEWS

Range Rover prepares US launch in 1986

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

BL'S LAND ROVER subsidiary announced yesterday that its luxury four-wheel-drive vehicle, the Range Rover, was to be launched in the US.

A new, wholly owned subsidiary, with its headquarters in Saddlebrook, New Jersey, has been set up by Land Rover-Leyland, the commercial-vehicle division of the state-owned BL group. Now the search is on for top-class dealers.

Range Rover of North America Inc will initially attempt to attract about 80 dealers from among those selling prestige European models such as Jaguar, Porsche, Mercedes and BMW.

It hopes to have enough dealers in place to launch the Range Rover late next year, or early in 1987, and to sell between 3,000 and 4,000 in the first 12 months.

That compares with total Range Rover output of 11,897 last year and the record 12,181 in 1983. The vehicle has its own production line at Land Rover's Solihull, West Midlands, factory on which about 600 are employed.

In the UK the Range Rover costs about £15,000 before taxes, but the US price is likely to be as much as again and above \$30,000.

Land Rover says the decision to launch into the US follows the most extensive market research in the company's history. It lasted well over two years.

That also led to a detailed engineering programme to develop the vehicle to meet the special needs of the American luxury vehicle buyer. The steady upgrading of the Range Rover sold in Western Europe in recent years has been in

preparation for the US introduction.

The vehicle is now available with four doors, has a fuel-injected engine, offers the option of a four-speed automatic gearbox as well as having a much higher level of interior trim than when the programme began.

The research showed that luxury four-wheel-drive vehicles have particular appeal for women in wealthy families.

Land Rover had that in mind when redesigning the Range Rover's interior styling, when it took weight out of the tailgate and made automatic transmission an option.

Land Rover-Leyland would give no indication yesterday of the start-up capital for the new US subsidiary. A chief executive, almost certainly an American recruited from within the motor trade, will be appointed early in the new year.

However, there is a slight question mark over the venture because BL is currently talking to General Motors, biggest of the US automotive groups, about the possible sale of the Land Rover-Leyland business to GM.

If the Range Rover launch goes ahead it will mark Land Rover's re-entry to the US after an absence of 15 years.

The Land Rover utility vehicle was withdrawn because the company was not willing to spend the money necessary to enable the model to meet increasingly stringent US legislation. The parent group was strapped for cash and, in any case, Land Rovers were in short supply the world over.

Enasa increases Seddon holding

By Our Motor Industry Correspondent

ENASA, the state-owned Pegaso truck company of Spain, has increased its shareholding in Seddon Atkinson, the UK heavy truck builder, by converting a £1.5m interest-free loan to equity.

The Spanish company acquired Seddon in March last year from the financially troubled International Harvester (IH) group of the US.

At that time, Enasa put in £700,000 of share capital and made the interest-free loan available to Seddon. An overdraft due to Barclays Bank and a short-term loan of £4m due to IH's subsidiary in Britain was repaid from finance provided by Barclays which also provided new facilities for up to £2m.

Mr Gerry Woodhead, Seddon's managing director, said yesterday that the latest change was a sign of Enasa's continuing confidence in its UK subsidiary.

He indicated that Seddon's financial position was steadily improving, compared with the past two or three years, and that its truck output this year should be more than the 1,245 for 1984. UK registrations would also be well ahead of the 1,565 last year.

Seddon's workforce of 650 at the Oldham factory in north-west England had remained stable since the reorganisation in 1983, he added.

Mr Woodhead maintained that Enasa and Seddon were working "in ever-closer co-operation to develop their product ranges further and to strengthen their place in the UK market, building on market share gains made in 1985."

Komatsu move, Page 8

Labour calls for City markets commission

By PETER RIDDELL, POLITICAL EDITOR

A SELF-STANDING statutory commission should be established to regulate City of London financial markets, including Lloyd's, Mr Bryan Gould, Labour's trade spokesman, urged last night.

Mr Gould set out Labour's alternative approach to the Government's Financial Services Bill due to be published on Thursday.

He said that Labour would table amendments to the bill designed to convert the Securities and Investments Board (SIB), the main regulatory body, into a fully statutory organisation, "along the lines of the highly successful commissions which operate in Ontario and Australia."

There would, he said, continue to be a role for self-regulation within the appropriate statutory framework of an expert commission which would be self-standing and independent of those being regulated.

Mr Gould said that Labour would "certainly press for Lloyd's to be included in the bill and, with the support of an increasing number of Conservative backbenchers, that

pressure may well prove irresistible."

The Government has argued that the bill is inappropriate for dealing with Lloyd's.

Mr Gould argued that while its insurance business is already supervised, it is as an investment institution that Lloyd's must be subject to the same regulation as will apply to other City institutions.

In general, Mr Gould said that the proposed structure in the bill would be confused and cumbersome and would result in an unnecessarily elongated chain of regulation and considerable uncertainty.

He said that it had almost certainly been overtaken by majority City opinion which now recognised the desirability, or at least inevitability, of a proper statutory system of regulation.

In particular, Mr Gould argued that the SIB needed the power to call in a self-regulating organisation, to discuss with it desirable changes in its rulebook, and to insist on changes in the rulebook where necessary.

French group backs Channel Expressway

By Andrew Taylor

SCREG, the French construction group, has thrown its weight behind Channel Expressway, one of four groups bidding to build a fixed link across the English Channel.

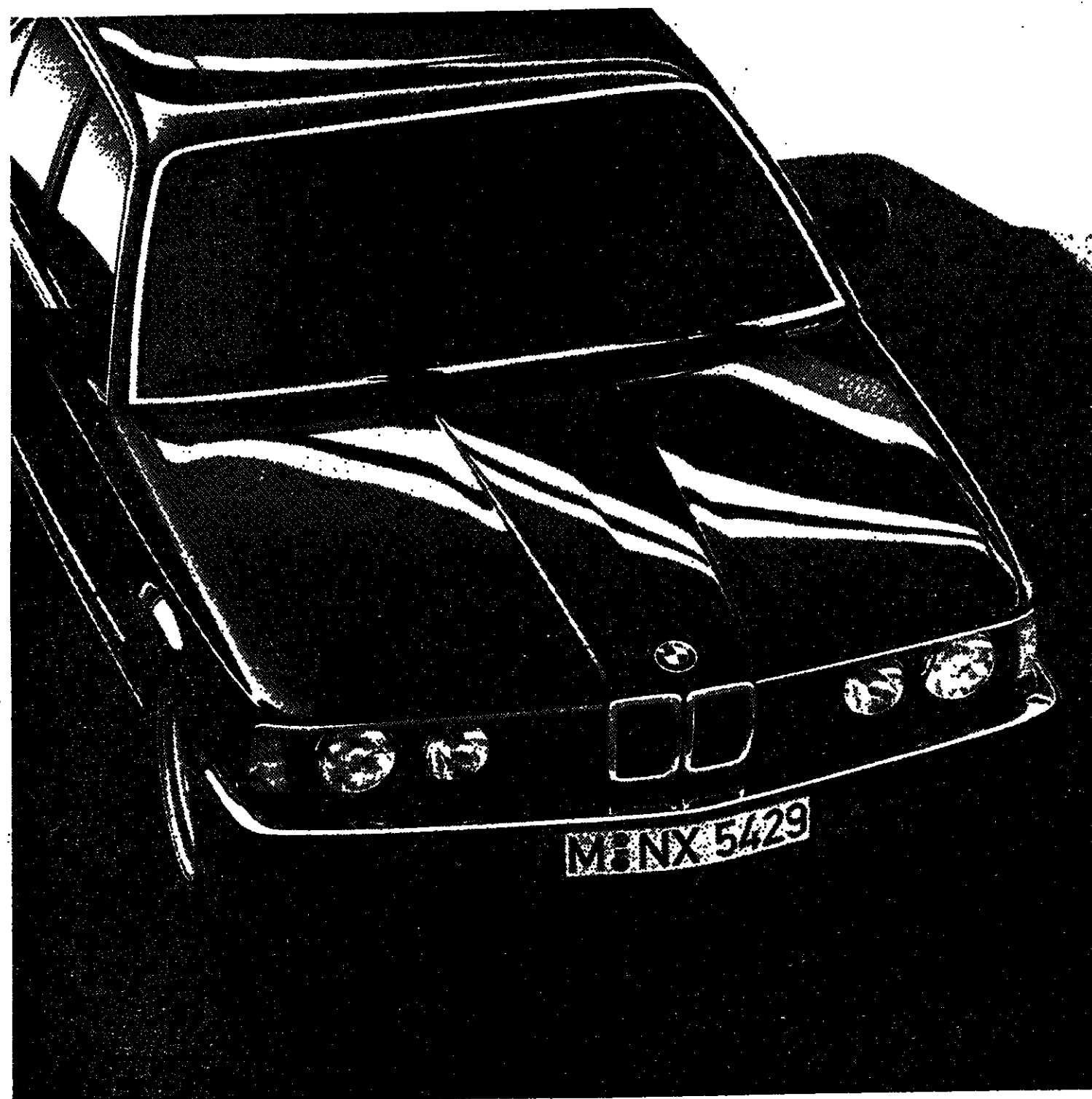
The French group, which includes Dragages et Travaux Publics, the civil engineers, among its subsidiaries, has been appointed to project-manage the French half of separate road and rail tunnels proposed by Channel Expressway.

Screg has also agreed to join the concession group but it is not clear what, if any, equity stake it will take in the venture.

Channel Expressway has been criticised for a lack of French involvement in its plans, which have been put forward by Sea Containers, the Bermuda-based shipping group, which owns the British end of the Sealink cross-Channel ferry business.

An announcement yesterday by Sealink British Ferries said that Screg, in addition to its role as French project manager, would also carry out some of the construction work on the road and rail tunnels.

Believing in the future means looking ahead. In cars, looking ahead means BMW.



Whether people demand more from a top-class car than the conventional idea of sophistication and quality is ultimately a question of how great their expectations are and how deep their personal level of technical appreciation. Someone who is used to making not only exceptional but also highly individual demands is seldom satisfied with the traditional demonstrative attitude towards status when it comes to choosing a top-quality car.

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"High performance motoring plus favourable consumption and acceptable emission levels demand exceptional technological know-how, a basic reappraisal of the internal combustion engine... and engine electronics. And no other standard production car... offers such an all-embracing engine/transmission management system." (Schweizer Automobil Revue)

But much more important, aren't your own highly personal demands - and your own realisation that without the very latest technologies tomorrow's problems will never be solved - enough good reasons for choosing the forward-looking solution the next time you come to buying a top-class car? Today, there's already one car that through its innovative electronic solutions has come a long way along the road to solving tomorrow's problems.

Not least amongst them, the need for greater environmental awareness without any loss in the performance and dynamism that are so essential to motoring safety. So why should you settle for driving behind in the wake of progress? Drive the large BMW. You won't only be doing yourself a favour, but also the environment we all share. So why not have a quiet word with your BMW dealer?

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UK NEWS

Heseltine shows dissent over Westland rescue

BY PETER RIDDELL, POLITICAL EDITOR

MR MICHAEL HESELTINE, the Defence Secretary, last night raised the political stakes over the future of the Westland helicopter group by continuing to support the European solution to Westland's problems.

That was despite a House of Commons statement from Mr Leon Brittan, the Trade and Industry Secretary, in support of the United Technologies and Fiat rescue.

Mr Heseltine will continue to back the efforts of GEC, the UK electronics group, and British Aerospace, together with continental European aerospace companies, to produce a solution involving a European-designed and built helicopter.

His determination not to acquiesce in Mr Brittan's announcement threatens a continuing Cabinet split and raises questions about the Defence Secretary's political future. Mrs Margaret Thatcher yesterday made known that she strongly disapproved of such differences being openly aired by her minister.

As Mr Brittan told the Commons that he was speaking "on behalf of the Government as a whole," Mr Heseltine and his team of defence ministers made no attempt to disguise their disagreement or their anger, at times shaking their heads.

Labour MPs taunted Mr Brittan over the disagreements within the Government, which allegedly represented a breach of the doctrine of collective Cabinet responsibility.

Most Tory backbenchers, particularly from aerospace constituencies, backed Mr Brittan's statement, although a few wondered whether a European solution might not have been preferable. In general they argued that, given that Westland's problems had been known for some time, such an idea should have been raised earlier.

Mr Brittan argued that the Government's intention had been to give time for the completion of a fair offer by the European companies to Westland. But he noted the view of the board of Westland that the European offer that was finally received was neither firm enough nor attractive enough for it to be recommended to the company's shareholders.

Mr Brittan argued that the Government had ensured that Westland had an alternative European-based offer to consider. But, he said, "as a private-sector company it is for Westland to decide the best route to follow in order to secure its future and that of its employees."

In reply to questions, Mr Brittan pointed out that GEC had become

involved only since last Friday and was not a party to the package put before the Westland board then. He said that at no stage of Westland's well publicised problems "did GEC lift a finger to help."

Mr Brittan argued throughout that the proposed deal would give Westland continued scope, in relation to the Anglo-Italian EH101 programme, and in maintaining a helicopter design and development capability in the UK.

Mr Heseltine, however, feels the deal will lead to an eventual takeover of the company by United Technologies and Fiat and, in particular, that the proportion of the helicopters manufactured in Britain will decline over the years.

Mr Heseltine said last night that his differences of opinion with Mr Brittan over the Westland rescue were in no sense a resigning matter, Bridget Bloom adds.

Mr Heseltine said that he remained committed to encouraging the rationalisation of defence procurement in Europe. The decision to try to put together an all-European solution had been agreed with his cabinet colleagues and it was now up to Westland and Sikorsky to produce the expected details of their deal on Thursday.

Employers propose radical reforms to overhaul tax system

BY MICHAEL PROWSE

A RADICAL overhaul of Britain's tax system was yesterday proposed by a Confederation of British Industry (CBI) working party chaired by Sir Trevor Holdsworth, chairman of GKN, the engineering group.

The working party, which consisted mainly of senior executives from large and small companies, said that tax should be levied on what people spent rather than on what they saved and on people rather than businesses.

It therefore recommended that all savings and investment by individuals should be tax-deductible and that corporation tax should eventually be phased out.

Other radical proposals include the abolition of higher rates of income tax and the introduction of a new standard rate of 40 per cent that would incorporate employees' national insurance contributions; the abolition of mortgage interest relief; and the extension of value-added tax to cover virtually all goods including food.

The working party's tax blueprint also envisages the phasing out of non-domestic rates and employers' national insurance contributions, the scrapping of capital gains and capital transfer tax and the integration of the tax and social security

systems, with benefits being paid directly through the tax system.

The proposals, which are not yet CBI policy, were put forward as a long-term goal for the British tax system and as part of a strategy to foster growth and competitiveness. Sir Trevor said: "We do not underestimate the political obstacles, but if we allowed them to influence us, we would have just produced another set of tinkering measures."

The working party said that three criteria underlay the proposals. The tax system should be "fiscally neutral" - in other words interfere as little as possible with business and personal decisions. Taxes should be borne directly and perceptibly by individuals rather than indirectly by companies. Tax and social security arrangements should together provide effective support for the needy.

The proposed long-term shift from an income to an expenditure based system may not go down well in Whitehall. In his 1984 budget, Mr Nigel Lawson, the Chancellor of the Exchequer, described this type of reform, previously advocated by the Institute for Fiscal Studies, as "wholly impractical and unrealistic."

Trade unions prepare way for reversal of ballot aid policy

BY JOHN LLOYD AND PHILIP BASSETT

THE TUC (Trades Union Congress) is now preparing the ground for a complete reversal of its policy of defence of the Government's employment and trade union laws, and for a withdrawal of threats to discipline those unions - the engineers' and the electricians' - whose members have voted to accept state aid for ballots.

The TUC's finance and general purposes committee, (F and GP) its inner cabinet, yesterday voted by 10 to 6 to recommend to tomorrow's meeting of the TUC general council a proposal, put up by Mr Norman Willis, the TUC general secretary, that all disciplinary actions be held in abeyance until a conference of senior union officers in early February reviews the specific plank of TUC policy which proscribes the taking of ballot aid.

Mr Willis, in a sombre and determined presentation to the committee, told his colleagues that "if the TUC was to proceed to suspend unions on this issue it would be destructive and contrary to the best interests of the trade union movement."

His support, surprisingly, came solidly from the left - Mr Ron Todd, general secretary of the Transport and General Workers Union, proposed that Mr Willis' plan be recommended to the council - and was backed by Mr Mick McGahey, vice-president of the National Union of Mineworkers and Mr Rodney Bick-

erstaffe, general secretary of the National Union of Public Employees.

Mr Kenneth Clarke, Paymaster General and an employment minister, welcomed the TUC's decision. Speaking from the Hague, he said: "I can't understand why the trade unions have not had the courage to do this some months, if not years, ago. They are obviously impelled on the hook of a ridiculous policy, unpopular with their members."

The TUC's employment and organisation committee will today consider detailed proposals aimed at allowing unions to accept public money to fund their internal ballots. (A confidential 71-page document to be examined by the committee acknowledges the importance of unions clarifying their position towards public financial contributions because of the "strong possibility of a major extension of balloting.")

The paper says that any funds accepted by the unions should not be administered in a way or paid on a scale which threaten their independence - but within these caveats puts forward five specific proposals to sanction public funding.

These are: mutual agreement between Government and TUC on the forms of funds available; administration of funds to be "free from day-to-day political control"; funds not so large as to jeopardise unions' continued operation if withdrawn;

unions to meet TUC criteria if applying for money via the TUC; TUC advice to be given to unions on "over-reliance" on public funds.

It agreed by the committee the proposals will be put to a further consultative conference in March of union general secretaries and presidents.

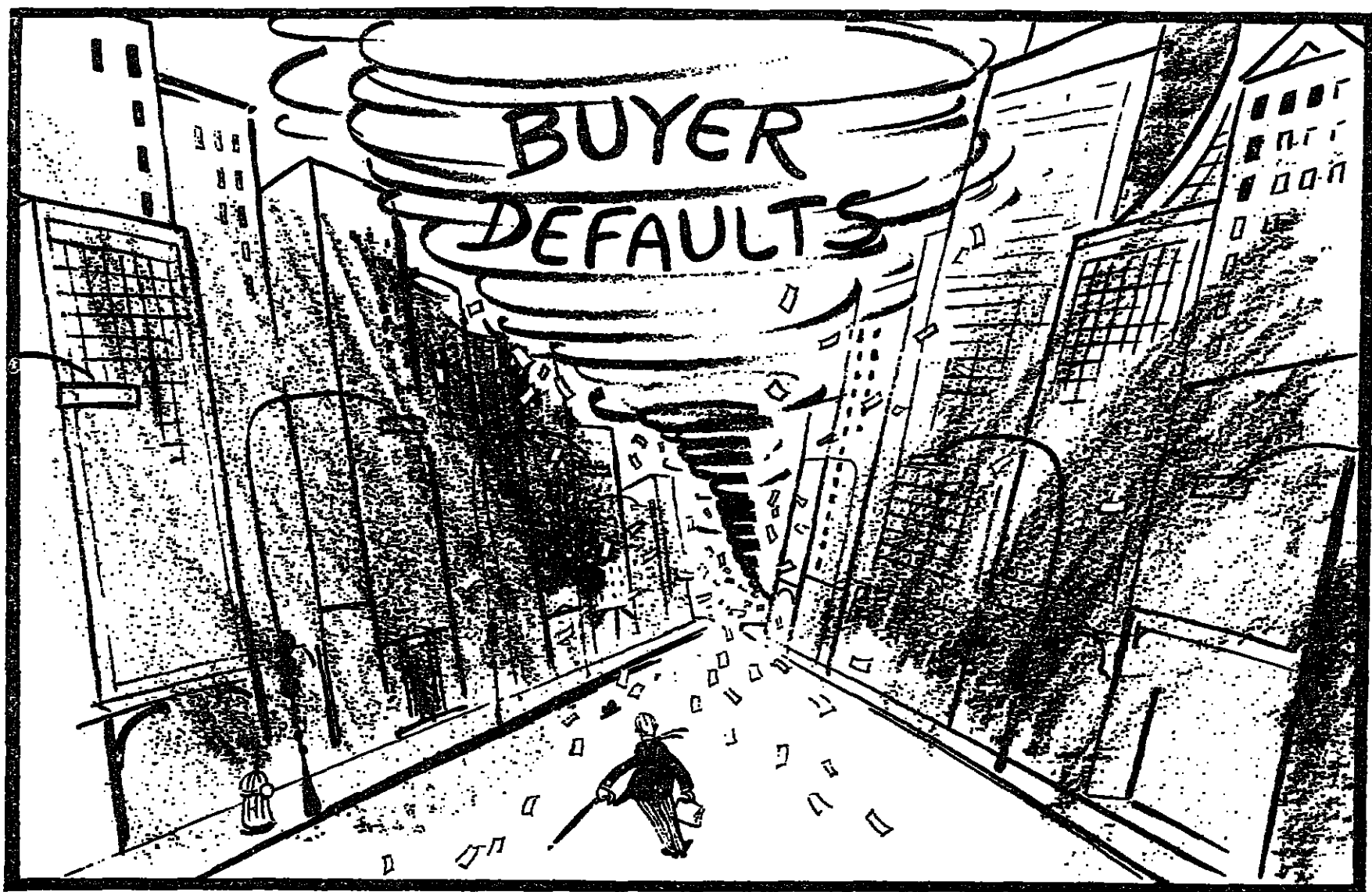
The two conferences, in February and March, are likely to replace the current position of total opposition to employment legislation, first adopted in Wembley in April 1982, with one of grudging acquiescence.

The shift in the F and GP, a rapid and unexpected one, is the first formal decision to recognise the increasingly pressing fact that the Wembley principles had become a continuing embarrassment.

The opposition to Mr Willis' radical proposals was led by Mr David Bassett, general secretary of the General Municipal and Boilermakers' Union, and the most vociferous opponent of unions' taking state aid. Mr Bassett told the committee that they should not take decisions on policy on the grounds of votes from two unions.

The electricians' union, the EETPU, announced last Friday that its 380,000 members had voted 9 to 1 for taking state aid: the Amalgamation of Union of Engineering Workers is expected to produce a large majority in favour of doing so on Thursday.

Many exporters still consider North America to be a safe place.



The fact is, North America is not the sure bet that some might believe.

World recession has taken its toll even on markets like Canada and the USA, pushing more and more companies into serious financial difficulties.

A measure of this recession can be seen in the level of claims paid by ECGD against defaults by North American companies.

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difficult for the exporter to predict when or if a problem will arise. It does not, however, stop him from protecting himself against the serious financial damage of not being paid.

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Data communication plans worry BT

BY GUY DE JONQUIERES

THE GOVERNMENT is expected to publish soon proposals to allow much fiercer competition in the fast-growing UK market for communications services which includes computer data.

The proposals have aroused anxiety at British Telecom, which has been shown a draft of them. BT fears that they will put further pressure on its tariff structure and result in the loss of some of its most profitable revenues.

The plans are likely to be welcomed by other companies which have been pressing for greater freedom to compete in data communications. These include IBM of the US, the world's largest computer maker, which is keen to expand into telecommunications.

The Government had been expected to publish the proposals last week. But Whitehall officials have told the industry that the announcement had been delayed because of fears that it might disrupt the recent sale to private investors of the Government's remaining 22.7 per cent stake in Cable and Wireless.

Cable and Wireless owns Mercu-

ry Communications, which has been licensed to operate a telecommunications network in competition with BT. Mercury is likely to be affected by the proposals, though to a lesser extent than BT.

The proposals, contained in a consultative document drawn up by the Department of Trade and Industry, are intended as the basis of a new policy for licensing value-added network services (Vans). These combine communications and computing to provide a wide variety of information electronically.

The proposals, if adopted, would remove many of the existing restrictions which prevent customers of BT and Mercury from leasing private telecommunications circuits from them and reselling capacity cheaply to other users.

The planned relaxation would apply to data communications, but not to voice telephony. Although data communications accounts for only about 10 per cent of total UK traffic, it is the fastest-growing part of the telecommunications services market.

Telecom dilemma, Page 8

Manufacturing output trend remains flat

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

BRITAIN'S manufacturing output showed a small rise in October, but the underlying trend still appears relatively flat.

The Central Statistical Office (CSO) said that its index of manufacturing production rose by 0.8 per cent during the month after a smaller 0.2 per cent rise in September.

During the latest three months, however, regarded by government statisticians as the best guide to underlying developments, output was little changed from the three months to July although it was 2 per cent higher than a year earlier.

The figures, taken with recent evidence of a downturn in exports, appear to confirm the dampening effect that the strength of sterling has had on the manufacturing sector since early in the year.

In its autumn statement on the economy last month the Treasury forecast that manufacturing output would grow by 2.5 per cent this year, significantly less than the 4

per cent rise seen in 1984. On a sector basis output rose by 2 per cent over the last three months in the food, drink and tobacco and the textile and clothing industries. In contrast, the output of chemicals fell by 1 per cent.

The CSO's figures for overall industrial production show a 0.3 per cent fall in October after a 1.7 per cent rise in the previous month.

Between the two latest three-month periods output rose by about 0.5 per cent to stand some 5.5 per cent higher than a year earlier, but this was partly due to the rebuilding of coal stocks after the end of the miners' strike.

If the impact of the strike is excluded, industrial output was around 2 per cent above the same 1984 period.

The official index of industrial production stood at 108.8 in October compared with 109.1 the previous month while the index of manufacturing output stood at 104.0 against 103.2 (1980=100).

Fiscal changes 'will penalise investment'

BY CLIVE WOLMAN

INVESTMENT in plant and machinery in the UK will be penalised by heavier taxes than in most leading competitor countries from next year onwards as a result of the 1984 corporation tax reforms, according to a study published yesterday.

The Equipment Leasing Association, which commissioned the study from the international accountancy firm, Ernst & Whinney, challenged the Government's claim that the 1984 tax changes would put the UK on a par with other countries. The association said UK exporters would suffer, the UK market would become more vulnerable to imports, and foreign investment in the UK would be harmed.

The most important tax change was the Chancellor of the Exchequer's decision in the 1984 budget to phase out the 100 per cent first-year capital allowance. This allowed companies to offset the full cost of new investment in plant and machinery against taxable profits in

the year of acquisition. From April 1986, only 25 per cent of such expenditure may be offset in the first year and progressively less in subsequent years.

At the same time, the Government made a concession to industry by cutting the rate of corporation tax in stages from 50 per cent to 35 per cent by next year. However, the Ernst & Whinney study suggests that the benefits of a lower tax rate will outweigh the costs of reduced capital allowances only for real investments with very high real (inflation-adjusted) rates of return, well above 5 per cent per year after deducting financing costs.

The favourable comparison of the UK's tax regime made by the Government after the 1984 budget was with only four overseas countries, says the E&W. It adds that the Government overlooked the accelerated write-offs of a high proportion of capital costs and first-year tax credits given by many countries.

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UK NEWS

Komatsu plans first EEC production unit

BY JUREK MARTIN IN TOKYO

KOMATSU, the leading Japanese manufacturer of construction machinery, will today confirm that it is making a major investment in a new plant at Birtley on the outskirts of Newcastle-upon-Tyne in north-east England.

This will be Komatsu's first EEC production venture and will probably be its largest outside Japan. It has been brought about in good measure by the EEC anti-dumping action against Japanese hydraulic excavators enacted last July.

Mr Shoji Nogawa, the company's president, is now in London and is due to make the formal announcement at the Department of Trade and Industry this morning. Komatsu officials in Tokyo yesterday refused to comment on the substantive details ahead of the announcement.

Local press reports, which were not denied, said Komatsu would produce oil hydraulic excavators and wheel loaders on a 200,000 square metre site formerly owned by its big international competitor, Caterpillar of the US, which closed its Newcastle operation in September 1983.

Komatsu's move is significant on

several counts. As the clear Japanese market leader in construction machinery, trailing only Caterpillar in world sales, its initiative may prompt other Japanese companies to follow suit, especially given the damage to exports to Europe by the EEC's retaliatory action.

In July, the EEC had put on anti-dumping duties ranging from 2.9 per cent to 31.5 per cent on Japanese construction machinery. In the important hydraulic excavator business, the duties were 28.6 per cent.

Komatsu, it is understood, intends to sell the total output of its Newcastle plant inside the Community. Few large Japanese industrial companies have been as reluctant to set up overseas production ventures as Komatsu. Its history has long been as a company with a great preference for supplying foreign markets from its exceptionally efficient and well-managed Japanese factories.

A combination of trade friction and a revival of Caterpillar's fortunes seems to have changed, at least partly, the company's strategy. Earlier this year it announced it was building an assembly plant in Tennessee.

Guy de Jonquieres looks at the latest attempt to sort out a policy conflict

Move to solve telecom dilemma

THE new consultative document on value-added network services (Vans), which the Department of Trade and Industry (DTI) is expected to publish soon, is the latest attempt by the Government to reconcile an awkward conflict between the objectives of its telecommunications policy.

Vans are a new type of business combining communications and the power of computers to provide a wide variety of information services.

Examples already in operation include electronic mail systems such as British Telecom's Telecom Gold, videotex information networks and electronic reservation and billing services.

Although the UK Vans market is the most advanced in Western Europe - more than 800 services have been licensed - it is still quite small. But it is expected to grow fast in the next few years and is attracting keen interest from a wide range of companies.

They include BT, UK computer maker ICL and large US groups such as IBM, the world's largest computer maker, and Electronic Data Systems, a subsidiary of General Motors.

The Government's problem is how to encourage the rapid development of Vans without breaching its commitment to protect the revenues of BT and Mercury Commu-

nications, a subsidiary of Cable and Wireless.

The Government has said that competition in the transmission of telecommunications traffic will be restricted to the two companies until mid-1988.

The problem arises because rapid technological change makes it very hard to distinguish clearly between telecommunications services, such as Vans, and the transmission of information on communications networks.

Vans suppliers lease private lines from BT and Mercury for a flat fee and could undercut the two carriers by reselling some of their circuit capacity cheaply to other users.

At present, the Government tries to prevent this by only licensing Vans which conform to certain published criteria. This policy has been widely criticised as rigid and bureaucratic, and Vans suppliers have been urging the Government to simplify the rules.

The issue was given a further twist 18 months ago when BT and IBM proposed jointly to launch a sophisticated type of computer communications system for large companies called a managed data network.

The Government vetoed the project on competition grounds but also promised to review its whole licensing regime.

Its review led to a consultative document published last June. This was widely criticised by Vans suppliers as unwieldy and unworkable.

There was a chorus of complaints led, ironically, by IBM that the proposals would have given an unfair advantage to BT by allowing it to subsidise its Vans businesses from its telephone network revenues.

The test proposals largely reverse the Government's earlier position. It plans now to allow the almost unrestricted resale of private circuit capacity for the transmission of computer data, although BT and Mercury would retain their "duopoly" over traditional voice telephony.

Under the new rules a Vans supplier could, for instance, lease from BT or Mercury a private circuit linking London and Manchester and use it to carry computer data for customers at a fee. The circuit could be connected with the BT and Mercury dialled telephone networks at one (though not both) ends.

This marks a major advance for liberalisation and a success for heavy lobbying by IBM, which is keen to expand into telecommunications. Like other large suppliers with Vans revenue of more than £250,000 a year, IBM would still be subject to special conditions aimed at preventing it from establishing a dominant market position.

But the proposals are causing acute anxiety at BT. It fears the new rules may result in loss of profitable revenues by encouraging many of its larger business customers to club together to lease private circuits and bypass BT's public network.

BT also argues it will be handicapped because, unlike most other Vans suppliers, it will be required to offer such services nationwide.

The latest proposals also contain tougher curbs on BT's freedom to cross-subsidise Vans out of network profits.

The outlook is less worrying for Mercury because it has less to lose and could even benefit from the freedom to lease private circuits from BT and sell capacity on them to its own customers.

Mercury is still building its own network and does not plan to start a full dialled telephone service until next spring.

The proposals, if adopted, could put pressure on both BT and Mercury to cut tariffs for their public network services to make it less attractive for their customers to use private circuits.

That could result in a short-term revenue loss. But the Whitehall view is that this should be compensated by the much faster growth of data traffic which the proposals are designed to stimulate.

Plan backed to help small airlines start new European routes

BY MICHAEL DOWNE, AEROSPACE CORRESPONDENT

THE Civil Aviation Authority (CAA) has now recommended to Mr Nicholas Ridley, Secretary for Transport, that seven independent airlines should be given financial help by British Airways to start 13 new European short-haul routes.

Under this scheme, first announced in the Government's White Paper (policy document) on airline competition policy a year ago, BA is prepared to give each independent airline concerned up to £450,000 for each new route it starts, over a three-year period. A total of 15 new routes is envisaged involving BA in an outlay of £2.75m.

The aim is to encourage the smaller independent airlines to start routes to the European continent from regional airports, preferably to destinations not served by BA even though it may fly from those airports.

The airlines and routes recommended for the BA cash grants are: Ace Aviation (Glasgow to Brussels and Hamburg); Air Ecosse (Glasgow to Dublin); Air Europe (Manchester to Gibraltar); Birmingham Executive Airways (Birmingham to Amsterdam, Düsseldorf, Frankfurt and Stuttgart); Connexair (Manchester to Rotterdam); Dan-Air (Manchester to Amsterdam, Oslo and Stockholm); and Euroair (Aberdeen to Esbjerg, Denmark).

The CAA says if the necessary traffic rights can be obtained from the foreign governments involved, a further two routes could be added from a "reserve list".

In order of priority, this list includes Ace Aviation (Glasgow to Gothenburg); Birmingham Executive Airways (Birmingham to Stockholm and Gothenburg); and Suckling Aviation (Manchester to Amsterdam).

Overall, the view is that for most of the new routes now recommended there should be little difficulty in obtaining the necessary reciprocal rights.

In any event, these are not needed for the routes to the Netherlands and Belgium under the "open skies" agreements between the UK and those countries, but winning such rights could be more difficult for the Scandinavian countries.

Local authorities in south and south-west London, between Gatwick and Heathrow airports, are stepping up their campaign to prevent any continuation of the helicopter link between the two airports.

The public hearings by the Civil Aviation Authority into the application by British Caledonian Airways for a continuation of the service beyond the currently planned expiry date of February 8 next year are due to be completed this week.

The CAA will then consider the mass of objections to the heli-link and will make recommendations to the Secretary for Transport, Mr Nicholas Ridley, whose decision on the matter will be final.

Mr Ridley has already made it clear he wants to see the heli-link ended by February 6, four months after the final sections of the M-25 motorway were completed, ensuring swift surface connections between the two airports.

Mr Ridley has told the CAA that any licence that it may give to British Caledonian Airways to continue operating the heli-link will not become effective until he has taken a final decision.

In the meantime, 13 local authorities in the south and south-west of greater London, including the Greater London Council itself, have set up a body called the Consortium Against Heli-link, and are this week distributing 150,000 leaflets to householders under the proposed revised flight paths of the link, urging them to write to the minister and their MPs urging its rejection.

British Caledonian, which is fighting for retention of the link, argues strongly that it has already produced some £100m of revenue through additional traffic for the airlines using both airports, and that it is now an indispensable part of the UK civil aviation scene.

The motorway link, via the M-25 and the M-23, still can take up to two hours between the two airports, depending on traffic conditions and the heli-link is thus much faster and preferred by many passengers making inter-airport connections.

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If all you want on your holiday is sunshine, you're too easily satisfied. You're also fortunate, because the world is full of places, some nice and some quite nasty, that can give you what you seek.

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And what will you do when it sets?

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Spain are displayed troves of priceless treasures. Or stroll in the shade of castles and palaces, mosques and alcazars.

Spain has thousands of ways to tempt you in, out of the sun.

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You understand a people when you understand how they eat.

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Then you can maintain the informal note or go to dress-up places serving haute cuisine as splendid as any in Europe. As for us, we love seafood simply prepared, and even hundreds of miles inland you'll find it fresh daily. Our regional dishes are so varied that you might think they come from many countries and cultures. And our

regional wines keep them perfect company.

By the time you've savored the last of your Spanish brandy, you will have had a late night. And the fun is only starting.

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No matter when you come to Spain, you will find a fiesta somewhere. There are literally hundreds throughout the year. Some are simple Saints' days in little village squares. But these are often wonderful for their intimacy, the welcome given to strangers and their sense of natural, unplanned gaiety.

Others are spectacles, elaborately staged and wardrobe. See processions, mock battles, floral decoration competitions, wine harvests or solemnly impressive holy days. Or watch the breaking of wild horses or the showing of exquisitely trained horses. Or see the running of the bulls at the St. Fermin fiesta in Pamplona, made famous by Hemingway.



Every fiesta is a party, and you're invited to them all.

What's to do at night between fiestas? If night clubs, casinos, ballet, opera, jazz, folk music, discos, rock music and flamenco dancers don't interest you, there really isn't very much.

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Spain. Everything under the sun.

Inquiry starts into Boeing wing flap

BY OUR AEROSPACE CORRESPONDENT

AN INVESTIGATION has been started in the US by the Federal Aviation Administration (FAA) to determine whether the incident indicates a weakness in the 747's wing flaps that requires structural modification on all 747s. There are 824 of the aircraft in service worldwide.

This is not the first such incident. In January, a passenger on a Pan Am 747 noticed a loose wing panel on a Frankfurt-New York flight. The aircraft dumped fuel and diverted to Heathrow, London.

In August, holes were found in the rudder of a British Airways 747 about to take off from Heathrow with 400 passengers. A month later, two sections of a Trans World Airlines 747 wheel-well door fell on to a bungalow in Berkshire, England.

Detailed investigations into two 747 crashes this year - the Air India 747 that crashed into the sea off Ireland in June, killing 320, and the Japan Air Lines 747 that crashed soon after taking off from Tokyo in August, killing 320 - are still being made. No formal conclusions have yet been revealed.

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Science park to boost business innovation

BY ROBIN REEVES, WELSH CORRESPONDENT

THE 54m Newtech Centre on Deeside Industrial Park in North Wales, described as Europe's largest first-phase science park development, is to be officially opened today by the Prince of Wales.

The centre is designed to accelerate the growth of new industries in an area which has been particularly hard hit by the rundown of steel and textiles employment. It is intended to provide "a total environment for business innovation."

It consists of a £2.5m laboratory complex, offering a wide range of scientific, computer and laboratory facilities, under the aegis of the North-east Wales Institute (Newi) research division, and a range of

high-technology factory units built by the Welsh Development Agency (WDA) to create a high-technology campus.

International links have already been forged through the recently-founded European Business and Innovation network and technical collaboration agreements with Japan's Nomura Research Institute and Gumma University.

According to Dr John Allen, Newtech's managing director and dean of Newi's 90-strong research division, over 50 local companies have already drawn upon the centre's specialist equipment, technical consultancy and design services to help to develop their businesses.

Research spending rises

BY DAVID FISHLOCK, SCIENCE EDITOR

TOTAL British government spending on research and development (R&D) is still rising, according to the latest annual review of government-funded research and development. But the review warns of an impending fall in government spending in two years' time.

The review, produced by Sir Robin Nicholson, chief scientific adviser to the Government, and his Cabinet Office science secretariat, estimates an 8 per cent increase in 1984-85, to £4.2bn, and a further 10 per cent increase in the current year to nearly £4.7bn.

It says the increase represents about 3 per cent above general in-

flation for 1984-85 and slightly more for this year. Thereafter, the total is likely to decline in real terms, to 4 per cent less than the current level by 1987-88.

There will be a 1 per cent cut in research council expenditures, a 6 per cent cut in contributions from the University Grants Commission and a 13 per cent cut by the civil Whitehall departments.

Defence R&D, however, will have risen from 50 per cent of total government-funded R&D in 1984-85 to 55 per cent by 1987-88. Of this, about 20 per cent is spent on development in direct support of the defence department's procurement decisions.

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security and attractive yield that mark all Freddie Mac securities, this issue also offers monthly payment of principal and interest, pricing based on weighted average life, and call protection during the initial term. Further, after conversion to book entry, these securities can be traded in the international and American capital markets.

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THE MANAGEMENT PAGE: Small Business

MOST BIG companies at least pay lip service to the idea of supporting small businesses, but when it comes to buying their products, they take a tougher line.

Learning that simple rule can be painful, a fact engrained in the heart of Frank Harper-Jones, 53-year-old managing director of Hemetronics, a maker of protective boxes for microelectronic circuits. For this start-up venture, based at Slough, in Berkshire, came close to running out of cash earlier this year because it underestimated how long it would take for some of Britain's biggest defence and telecommunications companies to decide whether to buy its goods. "They just didn't want to take the risk," says Harper-Jones.

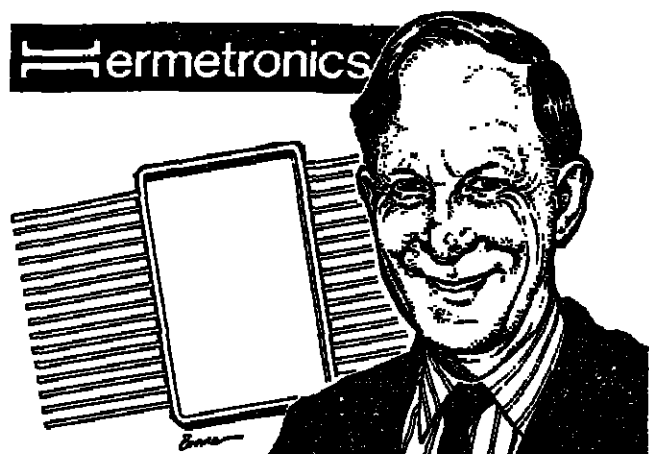
Hemetronics only pulled itself back from the brink of disaster by raising a second round of finance—£500,000—in September, to add to the £228,000 it had already spent since its formation in April last year. In the process, it became one of the few companies backed by a Business Expansion Scheme fund to have pulled off a rights issue.

"The refinancing involved some costly and complicated administrative contortions linked to the legal rights of the several hundred individual investors in the fund. They highlight an important criticism of the BES—that it makes it hard for companies to raise successive rounds of finance."

Of the 448 companies to have received backing through the BES and its predecessor, the Business Start-up Scheme, during the four years to April 1985, 56 have called on their shareholders for more. But as Hemetronics' experience shows, significant penalties are paid by start-ups which underestimate how much initial funding they need to bring them to their commercial reality.

"It's a typical situation," says Peter Elyatt, in accountants Neville Russell, which organised the rights issue. "Naturally, start-ups have no track record. That makes many people cautious about asking for what they really need, with the result that they find they are under-funded two years later."

Harper-Jones and his three co-founders established Hemetronics after they failed to stage a management buy-out of their former company, Sintered Glass Products, a loss-making producer of glass beads for miniature electric lamps, which belonged to the mini-conglomerate Sale Tilly until it was split up and sold two years ago. They had for several months been toying with the idea of making circuit board packages in electronic jargon.



Frank Harper-Jones raised a second round of finance

A struggle for credibility

William Dawkins on Hemetronics' efforts to become a supplier to large companies

These look like gold-plated sardine tins and are designed to protect circuits that operate in difficult conditions like inside missiles or underwater.

The market was small—£25m for all types of micropackage in the UK estimates Harper-Jones—but it was fast growing and looked as if it would be receptive to a British newcomer. Most of Hemetronics' competitors are US or Continental European, with the exception of Marconi Osran Valve, a subsidiary of General Electric, Britain's major electronic and electrical group, which sells chiefly to its parent.

That means, he argues, that the foreign competitors are likely to be at a disadvantage on the UK front in an industry where customers like to work closely with their suppliers in designing and testing products. Dr Peter Barwell, a director of the Murray Electronics venture capital fund and Hemetronics' non-executive chairman, explains: "One of the basic problems of the UK electronics industry is that it does not have the infrastructure to support it."

Hemetronics is just beginning to exercise its advantage as a UK supplier. Large electronics companies like Plessey, STC, Ferranti and Welwyn Electric, have confirmed their interest in a UK source for micropackages.

After the obligatory pilgrimage round the City, Hemetronics eventually raised £453,000 in equity from English and Caledonian Investment and the Singer and Friedlander Business Expansion Fund, plus another £175,000 in loan stock from S&F.

Just over £500,000 worth of losses later, the group is forecasting that it will break even by next March or April. To do that, it will have to lift sales from just £132,000 in the six months to November to an annualised rate of around £1m. Current customers include Newmarket Microsystems, part of Cambridge Electronics Industries, and Memory Devices, a US-owned group, which, with another customer, takes about half of turnover.

The plan was first to get established by persuading large electronics companies to buy Hemetronics' packages instead of their US equivalents before moving on to try their appetites for cheaper glass packages, for which the group now has six prototype orders.

Says Martin Perrin, Hemetronics' finance director: "If you launch straight into the market with a new company offering a new product, that really would be stretching it. So we decided to sell something that we knew people would already want so as to build up credibility."

Turning the large electronics companies' interest into business, however, has been a different matter. No potential

customer has yet turned Hemetronics down, but Harper-Jones found that their assessment times were far longer than expected.

STC, for instance, demanded 24 package samples for laboratory testing, including a 28-day damp heat and salt spray test as well as doing its own scrutiny of Hemetronics' management in an exercise lasting nine months. The reward? Orders worth a mere £40,000, though Harper-Jones expects that to improve substantially in the next year.

The consequences of these delays was almost disastrous. Like any manufacturing company, Hemetronics has little flexibility to cut costs when orders are low. About 70 per cent of its £35,000 per month running costs are fixed, while equipment, tooling, research and development and other start-up expenses took £250,000 out of the bank account before it even moved in to its rented premises by the beginning of this factory.

The first sales started to emerge by the beginning of the year, but not fast enough. By the end of March, Hemetronics had completed its first 12 months with a turnover of £9,730, dwarfed by the £123,570 cost of sales.

By the early summer, it was clear that Hemetronics was about to run out of cash. Yet the management, who had stumped up £50,000 for 25 per cent of the shares in the first round, had no more to put in. S&F's BES fund was fully invested in accordance with its requirement to permit its shareholders to claim full tax relief, and English & Caledonian was understandably unwilling to finance the second round all on its own.

The only way round the problem was to get S&F involved. Since the fund itself was unable to subscribe, Hemetronics had to circulate rights issue prospectuses to all 252 individual investors in the S&F scheme. The alternative—to raise money elsewhere—would have diluted the BES investors' stakes in the company. That would have contravened the S&F fund's articles.

Another complication was that the five-year limit before which BES investors are not permitted to sell their holdings would have to start afresh for the new shares created in the rights issue. Moreover, there was no guarantee that they would be able to do so. The prospectus had to be underwritten by the two institutions, who also called in the London & Stratclyde investment trust to support almost half of the issue.

In the event, BES investors took up all but £52,000 of their full £149,000 allocation, with the balance going to S&F and the other institutional investors.

Buy-out funding falters

THE flow of cash looking for management buy-outs continues to increase, though there are signs that fund-raising of this kind of deal might be getting less easy in Britain.

F & C Buy-out Trust advised by the venture capital arm of Foreign and Colonial Management Group, has received commitments for £10m, just half of the maximum target it set when it started marketing the trust in the autumn.

James Nelson, managing director of F & C Ventures said the much larger management buy-out funds announced earlier in the year by groups like Candover Investments, Electra Investment Trust and J. Henry Schroder Wagg have taken a tremendous amount out of investors' appetites.

His task was made no easier by the fact that F & C is a relatively unknown—though not inactive—player in the management buy-out game; a sign that some of the smaller buy-out funds still in the market for cash might also be finding it hard to attract investors' attention.

Nelson, however, is finding it rather easier to pick up deals in which to invest. He has already lined up three investments and expects to land two or three more by the time the trust closes next month. The trust is participating in a complex £13.8m (£9.8m) buy-out of Europe's largest operator of in-store hairdressing and beauty salons, newly re-named Essanelle Holdings. The deal is unusual because Essanelle's former owner, Seligman and Latz, a US manager of in-store hairdressing salons and jewellery businesses, has itself just completed a \$90m buy-out. Essanelle used to be S & L's international division.

Another relative newcomer to buy-outs, Scottish Eastern Investment Trust, is to make up to £20m available for small management acquisitions. The money will back buy-outs arranged by Candover Investments.

Scottish Eastern, which has £240m under management, is looking to back buy-outs where less than £10m on non-bank finance is required. Institutions representing another £40m have made similar arrangements with Candover.

WD

Enterprise agencies

Time for a strategic review

BY WILLIAM DAWKINS

BUSINESS in the Community, the umbrella body for the fast growing enterprise agency movement, is examining closely how it can make its work more efficient.

Mike Hatfield, BIC's new managing director, has pulled in an independent management consultant to study how the organisation should develop without spreading its efforts too thinly or duplicating the work already done by a host of other small business assistance and advisory groups.

It is the first time that BIC has ever scrutinised its own activities in this way. The strategic review will also examine anxieties voiced by a few corporate sponsors over the extent of some agencies' support for social rather than business development projects.

One question which Hatfield will be addressing before making preliminary reports to the series of agency workshops next spring is whether it is desirable for the movement to continue its rapid numerical growth for much longer. The agencies have multiplied from a mere handful to more than 250 since the turn of the decade by BIC's reckoning, while the target set by Lord Carr, BIC's national chairman, at the group's foundation, that can only make a strategic review all the more timely.

The agencies have now proved that they make a real impact on small businesses. Success rates among enterprise agency-assisted ventures are three to four times higher than the national average while the movement claims to have saved or assisted in the creation of

around 75,000 jobs annually, 16 per cent of all jobs created in Britain in 1984.

"We now have a network in the UK that is cost effective," says Hatfield, former managing director of Arthur Guinness (Great Britain), the brewer. The movement is already supported by almost 4,000 public and private sector organisations, so the bottom of the sponsorship barrel could be close. Hatfield fears that if the movement gets too much larger, agencies will find themselves competing for sponsorship from the same people. "The result could be to reduce the support we are getting," he warns.

Other areas due to come under Hatfield's scrutiny include the extent to which the agencies should improve their co-ordination with organisations doing similar work, like the Action Resource Centre, which provides managers on loan for community projects, and small business projects run by bodies like the Industrial Society and British Institute of Management. He will also be examining whether the agencies should be providing any new services.

The upshot of Hatfield's efforts will not be a block-busting report on the future of the movement, he emphasises. Instead, his findings will be gradually filtered through the agencies as they occur, thereby producing, he hopes, "evolutionary change."

He adds, "It is to avoid the danger of growing like Topsy and not seeing the pitfalls."

WD

CoSIRA helps raise £20m

THE Council for Small Industries in Rural Areas (CoSIRA), the publicly funded small business development agency, assisted in the creation or preservation of more than 5,000 jobs last year.

CoSIRA is the main agency of the Development Commission, England's rural development body, which says in its annual report that the number of people employed by the small businesses the council assists rose by 16 per cent to 88,000 last year. CoSIRA helped small businesses raise more than £20m

from the private sector in the 12 months to last March, says the report.

The commission let or sold 291 rural workshops to new occupiers in 1984-85. That is down slightly on the previous year. However 193 units were still in construction at the year-end. Since the start of the commission's workshop construction programme 10 years ago, 1,114 units have been completed.

Last year, the commission approved grants of almost £1.5m for the conversion of redundant

rural buildings for small business use, involving more than 1m sq ft of workshop space capable of accommodating 1,800 jobs.

Lord Vinson, chairman of the Commission, writes in the report: "As political thinking is becoming dominated by the scale of urban problems, it is opportune that there should be within Whitehall an organisation championing the cause of those living in the countryside."

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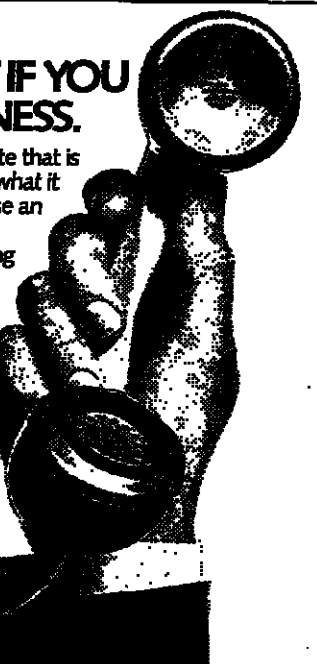
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FINANCIAL TIMES SURVEY

Tuesday December 17 1985

Yugoslavia
TRADE AND INDUSTRY

LATE LAST month, Yugoslavia's collective presidency sounded a sombre warning about the social and political consequences of the country's worsening plight, particularly inflation, and gave Prime Minister Milka Planinc and her cabinet an unprecedented reprimand to do better in pushing through economic reform.

It was a petulant and anxious note on which to end 1985, a year which many Yugoslavs, like their leaders, would prefer to forget. The bad economic start to the year could be rightly attributed to severely cold weather disrupting transport of goods and people and necessitating extra oil imports. But the slow pick-up since early summer has shaken any complacency resulting from 1984's good performance that suggested Yugoslavia might have turned the corner on to a path of steady export-led growth at a tolerable level of inflation.

Industrial output was 2.5 per cent higher in the first ten months over the level of the same period of last year. But with lower agricultural production, social product (the Yugoslav equivalent of gross national product) looks likely to rise only 1 per cent this year, compared to 1.7 per cent in 1984.

In hard currency trade in the first nine months of this year, a 6.3 per cent rise in imports, outstripping a 2.6 per cent rise in exports, produced a one-third fall in the current account surplus to \$408m.

Oddest of all to the outsider (but not to Yugoslavs who know the myriad ways of sidestepping their country's credit and monetary restrictions), was a combination of the official claim that domestic demand was further reduced by 10 per cent in January-November this year, with the official admission that retail prices had surged to an annual pace of 80 per cent, a European all-comers record.

Many Yugoslavs are worried that the long, and so far unavailing, fight against inflation is constraining investment and modernisation. They feel that economic growth should again become the top priority.

Tougher task to lift exports

BY DAVID BUCHAN.

This defiance of textbook economics — lower demand should depress prices — is a reflection of the weakness of monetary tools in Yugoslavia and to the strength of the distortions and of the seller's power in the country's fragmented market.

Yet, while the problems this year may have ended foreign complacency about Yugoslavia, they do not appear to have further shaken foreign confidence in Yugoslavia. Western banks have finally agreed to give Belgrade multi-year debt relief, rescheduling \$3.5bn debt falling due between 1985 and 1989 in an accord to be finally signed later this month.

In return, Yugoslavia has agreed that the International Monetary Fund will conduct "enhanced monitoring" of Yugoslav performance, after the Fund's formal standby arrangement ends next May.

Yugoslavia has asked Western governments for the same duration of debt relief, rescheduling some \$1.4bn official debt due in 1985-86. So far, only Italy, one of Yugoslavia's biggest

trading partners, has shown itself favourably inclined to Belgrade's request.

If, as seems likely, the majority of Western governments insist on year-by-year rescheduling, it will be less a slap in Yugoslavia's face (though Belgrade may choose to take it as such) than Western treasuries' traditional reluctance to grant multi-year debt relief. This year's forecast current account surplus of \$800m should be enough, by most estimates, to allow Yugoslavia to cover its modest, rescheduled 1985 debt repayments and to meet its IMF-agreed goal of increasing reserves by \$200m to \$2.5bn by the end of the year.

But the much-improved Yugoslav export performance over the past five years, which as Dr Milenko Bojanic, the Trade Minister, points out, has lifted the share of exports in overall social product from 15 to 25 per cent, is threatened by several developments this year. The Trade Minister, however, argues that the setbacks are mostly temporary.

The sluggish performance of Yugoslav exports to the West

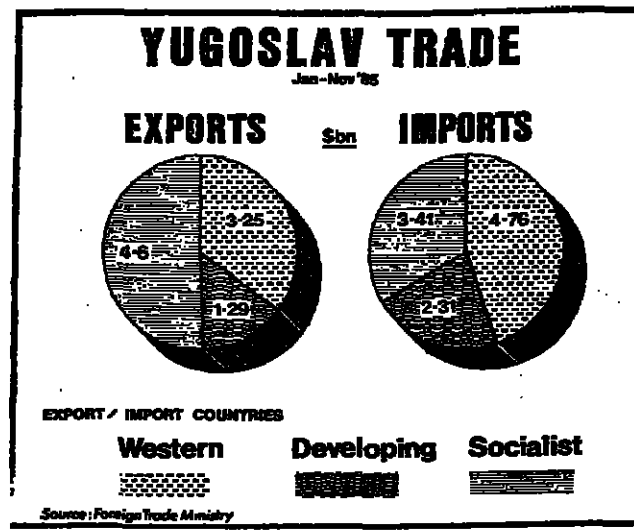
is attributed to slacker demand and increased protectionism in the West, while the rise in imports from the West is seen as an inevitable correction from Yugoslavia's severe 1983 import cutbacks. Indeed the 21 per cent increase in equipment imports from the West this year is viewed as highly desirable to speed much-delayed and needed industrial modernisation.

The 11.7 per cent increase in exports to socialist countries in the first ten months of this year is almost entirely due to a number of ship orders being completed together for the Soviet Union. "This is not a reorientation of our trade towards the East — it is just that it is very difficult to sell ships to the convertible currency areas," Dr Bojanic says. Indeed Yugoslavia has for several years now been pursuing a strategy of trying to buy as much from the East and sell as little to the East as the Russians will let it get away with.

The Trade Minister is least sanguine about the Third World, which despite Yugoslavia's heavy political investment in the non-aligned movement is proving a poor commercial partner. Part of the problem stems from concentration on a few markets, Iran, Iraq, Libya, Algeria and Egypt, which have sharply cut back on the capital projects in which Yugoslav construction firms specialise.

A more general factor has been Yugoslavia's difficulty in providing export credit either cheap enough to satisfy debt-ridden Third World customers or in hard currency to attract Western sub-contractors into joint bids.

Mr Ilija Marjanovic, president of JUBMES, the Yugoslav Bank for International Economic Co-operation which is the country's main export credit agency, says 4-5 per cent of Yugoslav exports are sold on



Current payments balance

	Jan-Sept 1985 (\$m)	% change 1984	1985 on Jan-Sept (\$m)
RECEIPTS:			
Exports of goods	4,576	+ 2.6	
Services (tourism ship- ping)	2,397	+ 3.2	
Private transfers	2,517	+ 4.7	
Interest	147	+ 14.0	
PAYMENTS:			
Imports of goods	5,549	+ 6.3	
Services	845	+ 2.8	
Private withdrawals	1,222	+ 0.7	
Interest	1,400	+ 12.8	
Total	9,629	+ 6.1	
Balance	-4,053	-33.4	

Source: National Bank

credit, but he believes the ratio should be 12-14 per cent, given that Yugoslavia is a traditional seller of capital equipment to developing countries.

However, the burning economic issue is internal inflation and its relatively greater impact on the less aggressive groups of workers in the poorer regions. It is in Slovenia, the richest republic, where most reported strikes have occurred this year and where wages have risen most in real terms. Other regions have less fat to live off and less market power to protect themselves from the ravages of inflation.

This is causing growing disquiet about the laissez-faire IMF attitude to inflation, even though Fund supervision of the economy has now only five months more to run. The IMF thesis that administrative price controls merely aggravate long-term distortions won only half-hearted acceptance in Belgrade, and now that support is waning.

A form of control — price notification of price increases — was extended on October 1. The Planinc Government is also trying to engineer lower

interest rates — the three-month deposit rate was cut by nine percentage points in October — and is seeking Fund approval to de-couple shorter-term rates from the level of inflation.

At the same time, there seems to be a growing feeling that Yugoslavia must soon start making up for the growth it lost under nearly six years of IMF-imposed austerity. This mood is widely shared, by Belgrade bankers, by officials in Kosovo who worry that their poorest part of the country must grow faster just to keep unemployment constant, and by key figures in the state presidency.

The man tipped to succeed Mrs Planinc, when her term ends in May, is Mr Branko Mikulic, the Bosnian in the collective presidency. He would be distinctly un-Bosnian if he were not a "high growth" proponent.

The priority, then, seems to be shifting — away from lowering inflation at all costs and back towards growth. Whether growth in the mid-1980s will prove sounder based than the ill-fated 1970s boom will depend in part on new economic legislation.

Rush of economic legislation

THE lights have been burning late in the Parliament building on Belgrade's Bulevar Revolucije, as delegates complete the year-end legislative rush that has proved more productive in 1985 than usual. Already approved are four major new laws on external economic relations and planning, and pending are bills on banking, private investment in the public sector and regional development.

● The Foreign Exchange Act, aimed at recreating a functioning foreign exchange market, ends the right of exporters to keep part of their earnings in independent institutions, rather than just financial filling stations topping up their customers (who under the Yugoslav system are also their owners) with money. Another goal is to try to "divorce" the country's 172 banks more from their local regions and politicians, and to get better financial flows across the country. One new sanction would be that if a bank becomes illiquid, all its deposits belonging to its corporate shareholders are frozen.

● A so-called "Buy yourself a job" bill is being hotly debated. Faced with shortage of investment capital in the country, the Planinc government has proposed that private citizens, particularly guest-workers abroad with hard currency savings, invest in public firms at home. This would buy equipment for new jobs, to which the private investor or his close relatives would be entitled. This proposal has been criticised as unsocialist and unfair.

● The country's poorer south and centre — the republics of Bosnia-Herzegovina, Macedonia, Montenegro, and the province of Kosovo — are to continue drawing aid from the richer north in 1986-90. But the politicians are still arguing over the details: the share of social or national product to be paid into the regional fund, the share of fund money to go directly to the southern beneficiaries or to back joint ventures between north and south, and how to help Serbia, the economically borderline republic.

● The External Credit Relations Act lays down that no company can borrow abroad, unless (a) it offers the federal authorities firm guarantees that it can service and repay the debt, and (b) the borrowing is within national borrowing projections.

● The new Planning Act, passed at the end of August, stipulates that one- and five-year plans (not of overwhelming importance, as in the Soviet bloc) should be strategic documents and not lists of intents and wishes, that all the little "self management" cells in Yugoslav companies and groups should plan jointly and not autonomously, and that the plans of regions, republics and provinces should fit into a coherent national whole.

● The new banking bill, still under discussion, is aimed at making banks more like real, independent institutions, rather than just financial filling stations topping up their customers (who under the Yugoslav system are also their owners) with money. Another goal is to try to "divorce" the country's 172 banks more from their local regions and politicians, and to get better financial flows across the country. One new sanction would be that if a bank becomes illiquid, all its deposits belonging to its corporate shareholders are frozen.

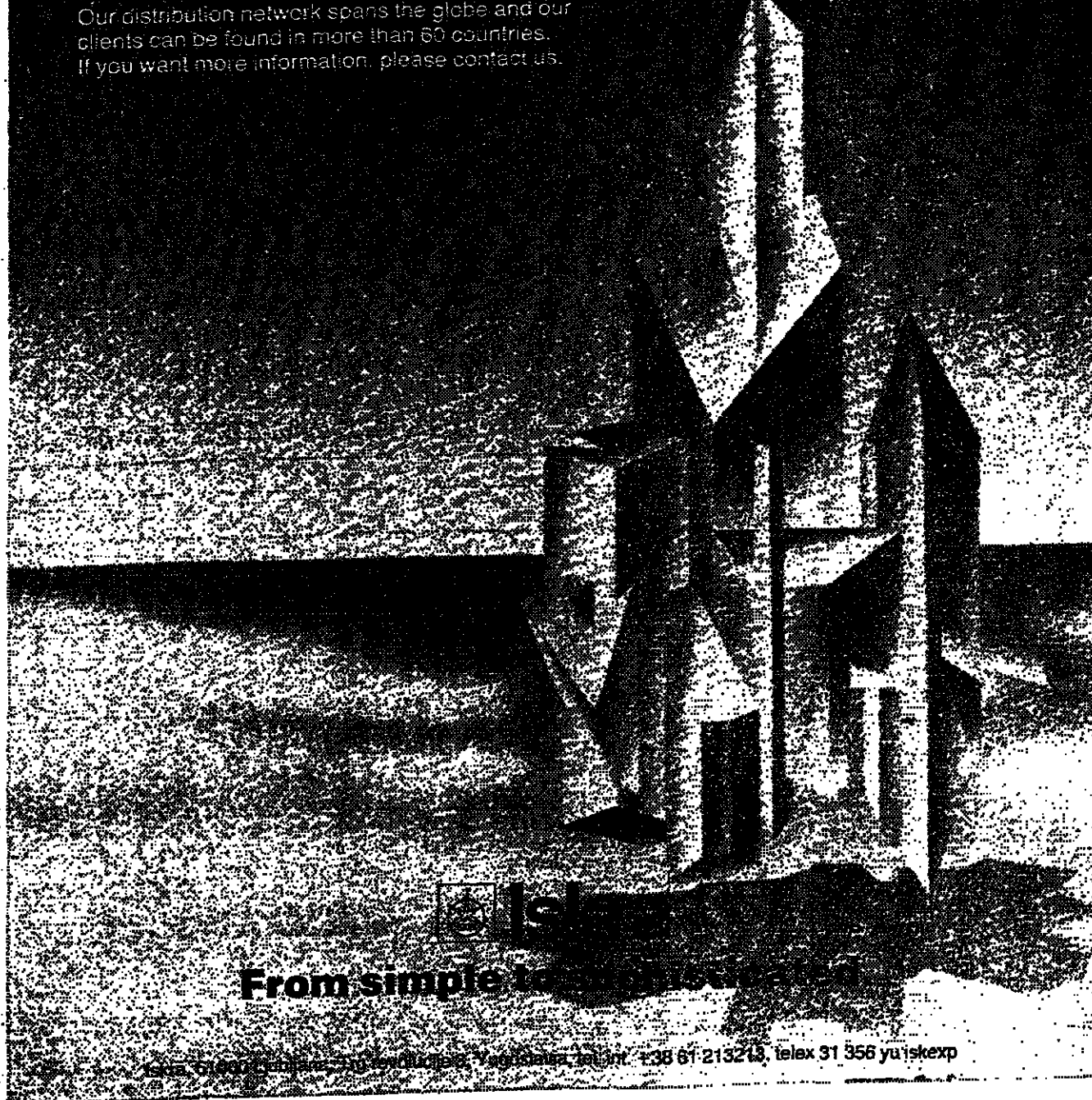
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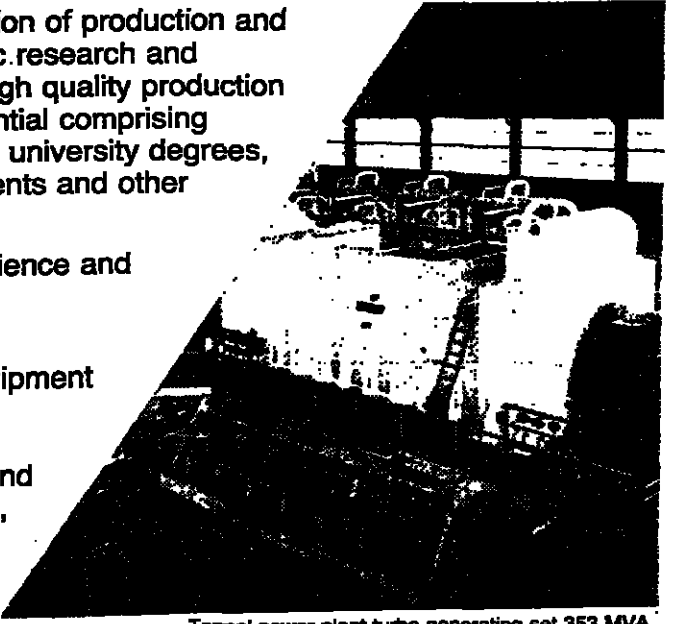
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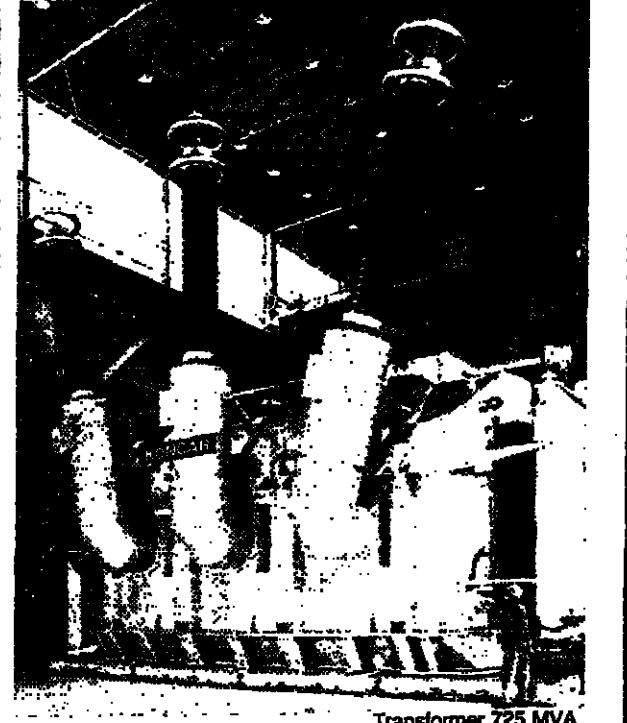
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YUGOSLAVIA: Trade & Industry 2

Profile of the Republic of
Bosnia and Herzegovina

Catching up with development

IN YUGOSLAVIA, and especially in its republic of Bosnia and Herzegovina, one may be a Moslem with capital "M" without being a moslem with a small "m". Or one may be an atheist and a member of the League of Communists and still be a Moslem with a capital M.

This confuses many visitors, but the explanation is relatively simple. Over the centuries, people adopted different religions. Christians split after 1054 into Orthodox and Catholic, and upon the Turkish conquest many of them, plus the heretic Bogumils (Patarens), whose main stronghold was in Bosnia, converted to Islam in order to save their rights and property. Although speaking the same language, people of different creeds also developed some specific features, and as time went by started to feel that they belonged to separate entities, or "nations".

Moslems in Bosnia and Herzegovina have been in the past "appropriated" by Serbia and Croatia as Serbs and Croats respectively of moslem (small "m") religion. Only after World War II were they recognised as a nation in their own right.

High birthrate

For lack of a name for that nation, they are called Moslems (capital "M") to differentiate it from their religion (if any). Today they are the majority in this central Yugoslav republic, and with a high birth rate, are likely to strengthen their dominant position. Bosnia and Herzegovina, however, differs from the other five Yugoslav republics in that it is not the state of any one nation.

Bosnia and Herzegovina (B-H) was one of the least developed regions of Yugoslavia, although rich in coal, ores and forests. One reason is that it was part of the Ottoman Empire until the late 19th century. During the Second World War it was also the most heavily damaged region, as the main

BOSNIA AND HERZEGOVINA	
Area (sq km)	51,129
Population (1981 census)	4,124,256
Moslems	1,630,033
Serbs	1,320,728
Croats	758,140

battlefield of the Partisan War against the Germans.

Since then S-F has made tremendous strides in all fields, in economic infrastructure, education and so on. Yet, it still counts as an underdeveloped Republic entitled to all-Yugoslav development assistance. For the 1985-1990 period it will have the underdeveloped status, but after that it may lose it.

One way chosen by the leadership in Sarajevo, the Republic capital, to speed up development has been widespread use of more or less compulsory loans subscribed by the working population and carrying low interest rates. Hundreds of schools, also hundreds of kilometres of new roads have been constructed in that manner.

Now, the proceeds of a new loan is to be used to create some 377,000 new jobs in the Republic and thus alleviate unemployment. Every employed Bosnian and Herzegovinian is expected to lend the equivalent of at least one month's salary, only the lowest paid are exempted. What some in the republic and outside it resent is the not very subtle way of "persuading" people to subscribe to the loan (which may be paid in up to 18 instalments).

On the other hand, he reported that the Secretary for Internal Affairs of the republic has branded as politically hostile elements those opposed to the loan.

On the other hand, the Sarajevo initiative for job creation is now spreading to other republics. Macedonia and Serbia have already started discussing the merits of similar borrowing money from their citizens, being well aware



Towards the 1992 Olympics

BELGRADE IS hoping to cap the 1984 winter Olympics in Sarajevo by bidding to host the 1992 summer Olympics. The clear favourite to win the 1992 games is Barcelona, but the Yugoslav capital believes it has some advantages — 87 per cent of the necessary sports facilities already built within a 10-mile radius, and the past experience of organising nine world and 19 European championships.

Transport and hotels would be more of a problem, but plans already exist for expanding such infrastructure, which the city needs anyway. Financial resources and time are also limited. In the final analysis, the Belgrade claim will rest much on Sarajevo's record two years ago, proving Yugoslavs can be both good organisers and genial hosts.

that it cannot be popular at times of falling incomes. The image which Bosnia and Herzegovina, or rather its leaders, have in the rest of the country is one of lack of subtlety and excessive toughness, although few doubt their good intentions to speed up development and to prevent the recurrence of national animosities and hatreds which caused so much bloodshed during the war. Some trials of "dissidents" in the republic ending in harsh sentences, based on evidence which higher courts found wanting, did not contribute to its prestige.

Active clergy

There has also been in Bosnia and Herzegovina, as in other parts of Yugoslavia, a revival of various nationalist movements, and Islamic fundamentalism — mainly a result of economic difficulties, youth unemployment, but also of enhanced activity by some of the clergy.

The chief characteristic of the republic's economy is the presence of industrial and agro-industrial plants such as Energoinvest in electrical and mechanical industries, oil

refining and other fields (it is in effect the first Yugoslav conglomerate). Sipaš in forestry and wood processing, UNIS in the automotive and other metal processing industries, several agro-industrial kombinats in Mostar, Banjaluka, and UPI in trade and several others. The degree of concentration in Bosnia and Herzegovina is perhaps the highest of Yugoslavia.

Most of those plants are also important exporters. Energoinvest is the largest gross exporter. It would also perhaps be the largest net exporter, but for the fact that it imports a lot of crude oil for its Bosanski Brod refinery.

Its export results this year have been better than the Yugoslav average in some respects, like its exports to imports ratio which in the first 10 months increased from 88.4 to 91.1 per cent (and more than 100 per cent if only hard currency area is concerned). The rate of growth of exports, which was lagging earlier in the year has become more dynamic since the summer, reaching 12.8 per cent by end of October.

ALEXANDER LEBEL
BELGRADE CORRESPONDENT

Serbian links weaken in Kosovo

KOSOVO IS the weak link in the Yugoslav federal chain—weak because it is the poorest region with the average Kosovo income only 30 per cent of the national average, and weak because the allegiance of some of its predominantly ethnic Albanian population to the predominantly Slav federation is suspect.

The 1981 nationalist riots brought Kosovo to national and international attention. Sporadic incidents have continued since then: a couple of bomb explosions last year in the provincial capital of Pristina which luckily hurt no one, but mainly the doubling of nationalist slogans on walls and distribution of nationalist literature.

Some 100 people were sentenced in the first half of this year for various "political" crimes of misadventures, and Kosovo accounts for roughly half the national total of such convictions in any one year.

The main agitation has been for republican status for Kosovo, which, like Vojvodina in the north, is an "autonomous province" of the Serbian republic. The autonomy makes Kosovo the virtual equal of a republic in political and economic matters, with its own flag (nearly identical to that of neighbouring Albania) and veto in Yugoslav federal decision-making.

Why then, says the nation-

alist agitators, can't you just confer on us the formality of republichood?

Why, riposte other Yugoslavs, should you want this mere formality, unless it is cloak for secession from the federation and possible union with Albania?

In fact, very few Kosovars seem to want to join up with their Albanian brethren, and having visited both regions this year, this correspondent can see why. Albania has tighter political control, more economic wealth (though better distributed) than Kosovo.

At the same time, however, Serbs remain extraordinarily sensitive to any weakness of their link to Kosovo, which, for all its present day "Albanianness", was the political and cultural heart of the medieval Serbian kingdom.

Yet, demographically, the link is weakening as Serbs and Montenegrins leave what they feel to be an increasingly alien environment. The 1981 census put the province's population at 75.5 per cent Albanian, and 14.7 per cent Serb and Montenegrin.

The past five years have pushed the Albanian percentage to around 80 per cent, with a corresponding decline for the Serbs.

Mr Neman Arif, a Pristina party official, says the net exodus shows a trend of stabilising. Between the start of 1984

KOSOVO	
Area (sq km)	10,887
Population (1981 census)	1,584,440
Albanians	1,226,736
Serbs	209,497
Moslems	58,562
Montenegrins	27,628

which with time, care and money can be treated. Half the province's population is under 19 years old.

Of the workforce, 213,000 are jobs and 113,000 do not. Development has so far focused on building roads, power stations, irrigation networks and on processing the region's rich non-ferrous metal deposits.

Mr Aziz Abrashi, the Kosovo Minister of Economy, says these capital intensive projects provide the basis for future growth, but admits they employ relatively few people. The province's 1986-90 plan provides for 8 per cent annual growth, compared to only 2.2 per cent in the past five years.

Faster growth, the minister

says, is essential to create 15-17,000 jobs a year (or 60-70 per cent of the annual addition to the labour force)—"otherwise we will reach the year 2000 with as many on the dole as those with work." This is despite the fact that Kosovo has at last begun to take family planning seriously, to curb its 2.3 per cent birth rate, the highest in Europe outside Albania proper.

Mr Abrashi stresses new measures to stimulate small private businesses (with remittances from the 30,000 Kosovars who work outside Yugoslavia), small farms, tourism (particularly skiing in the Sara mountains), and further processing of the region's raw materials.

One successful instance of the latter is the Amortizer shock absorber factory in Pristina, which is planning to expand its 1,400 strong work force by a further 400 to accommodate new work for the Zastava car factory in Serbia.

Zastava is now selling Yugo cars to the US, and after initial problems with quality, the Pristina factory looks set to supply shock absorbers for the demanding US market. Amortizer has long supplied Peugeot of France with absorbers, and is to supply them for new 205 and 309 models, though this will not itself create new jobs at the Pristina plant.

David Buchan

Profitable battery plant

KOSOVO, like the rest of Yugoslavia, has a few sound projects which operate profitably. One of the latter is the factory of nickel-cadmium batteries in Gilan which is part of the Trepa group of industries.

As Mr Djordje Stefanovic, director of the factory tells visitors, it was built in a relatively short time, and went on stream in mid-1981. After an initial run-in period, it started operating profitably. Last year it had total revenue of some 3.5bn dinars (\$11.62m), and profits of 850m dinars. This year total revenue will increase to some 5.6bn dinars.

The factory could sell twice as much as it manufactures. To eliminate bottlenecks, some \$1m worth of equipment has been or is going to be imported. About 80 per cent of output is exported, mainly to the Ecom countries and West Germany.

Batteries are manufactured under licence from the Marathon Battery Company of El Paso, Texas, with which the Kosovo factory has a 10-year technical co-operation agreement, and a 10-year agreement on sale of \$3m worth of batteries a year.

Negotiations are also under way for a joint venture agree-

ment under which Marathon would invest some \$25m. Marathon has already ceded to the Gilan factory the European market for aircraft batteries.

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YUGOSLAVIA: Trade & Industry 3

Patrick Blum traces the growth of Rade Koncar

More exports to developing nations

ESTABLISHED IN 1946 in Zagreb after the nationalisation of a small repair workshop employing 100 workers, Rade Koncar has grown to become Yugoslavia's leading electrical equipment manufacturer and plant contractor.

As it has grown—the company now employs some 23,000 workers—Rade Koncar has diversified. The company is split into 11 divisions and 55 plants and production departments located in Zagreb where it has its main works and headquarters, and in Serbia and Macedonia.

This year about 40 per cent of its total turnover which is expected to exceed \$400m will have been in exports, and foreign projects.

The company does not give profit figures but Mr Marijan Bikić, director for sales and marketing, says that despite economic difficulties at home and tighter markets abroad, Rade Koncar earns more than enough to pay its employees and invest to carry out further modernisations.

Future plans are ambitious. During the next five years the company wants to double its turnover and increase exports by 50 per cent.

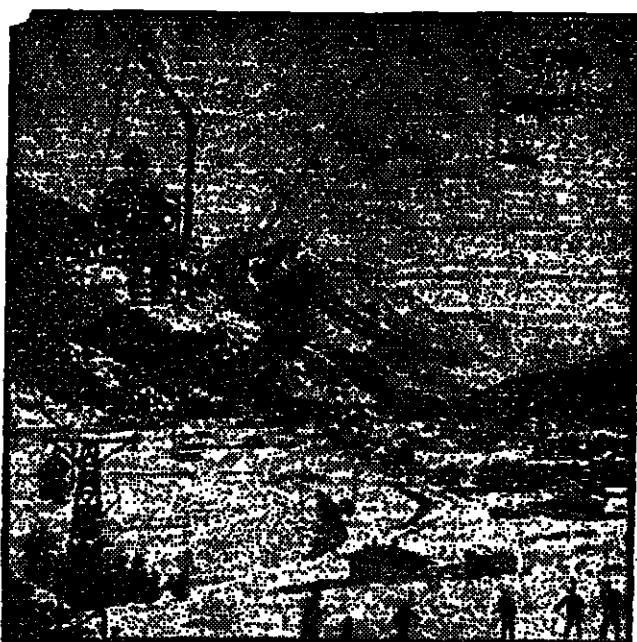
This will be achieved mainly through higher productivity using new machinery and technologies. Future investments of up to 10 per cent of turnover will be concentrated on modernisation and automation rather than physical expansion of plants. The aim will be to produce

a new generation of products. These objectives may prove difficult to attain. Sixty per cent dependent on the domestic market, Rade Koncar has suffered in the past three years from Yugoslavia's economic difficulties and a decline in domestic orders. This has been compensated in part by more active foreign business, but earnings have stagnated. Shortages of foreign currency delayed imports of basic raw materials and components in the first half of 1984. The situation improved in the second half of the year and the company was able to make up for lost production.

Rade Koncar's largest exports are to developing countries (35-40 per cent of exports) followed by Eastern Europe and Western Europe with 25-30 per cent each. Within the group of developing countries exports to Iran were the largest, worth \$15.5m, exports to Egypt were \$12.5m, to Nigeria \$9.5m and to Iraq \$7.3m.

Exports to Eastern Europe were worth about \$55m with the Soviet Union as Rade Koncar's largest single foreign market with exports worth \$21m, followed by Czechoslovakia with \$18m and East Germany with \$3.9m. In Western Europe, Italy was the largest market with exports worth \$9.5m.

The company's strategy is to build up its exports to developing countries and more particularly to the Middle East and North Africa.



Skiers use the lifts at Kranjska Gora in northern Yugoslavia's Slovenian Alps. With the Sarajevo winter sports complex built for the Olympics two years ago, the country now has winter resorts with a total of 70,000 beds to complement its summer tourist attractions on the Adriatic.

Tourism is expected this year to bring in nearly \$2m in foreign exchange — some \$1.25m of it officially recorded by the National Bank

and the rest in the pockets of private Yugoslavians. Tourism, which accounts for 2 per cent of national product and nearly 10 per cent of total goods and services exports, showed an 18 per cent increase in the number of foreigners coming to Yugoslavia in the first nine months of this year. Some 140,000 more Britons went to Yugoslavia in January to September this year compared to the same period last year.

David Buchan

PROFILE: SCT

Construction group feels the squeeze

SLOVENIA although one of the richest and most export-oriented republics in Yugoslavia, has not escaped the country's economic difficulties. This has been particularly true in the construction industry, hit by the recession and inflation.

According to Ms Milica Golic, Governor of the Slovenian National Bank, the construction industry suffered most with several businesses having to close down as they were unable to sustain rising costs of raw materials, energy and transport.

Even larger companies like Slovenija Ceste Tehnika (SCT), Slovenia's biggest construction company and one of its largest groups, have felt the chill wind of recession.

SCT's earnings both at home and abroad have declined sharply in the past two years, falling from a record \$469.6m in 1983 to \$297.7m last year. Earnings from work in Yugoslavia dropped by about half from \$207.9m in 1983 to \$103.9m last year and from foreign contracts from \$201.6m to \$158.6m.

The group's position this year has not improved and foreign earnings are expected to be around \$70m. "Prices have been pushed down and competition has become tougher," Mr Niko Ogrin, SCT deputy general manager says.

SCT was established in 1979 with headquarters in Ljubljana through the merger of two

major Slovenian companies. In 1982 a third company was absorbed. The group's activities cover the entire range of construction activities and mechanical engineering.

Despite the sharp downturn in foreign orders, SCT is pursuing its hopes for better days ahead on new construction contracts abroad. Several projects are already under way in Libya, Jordan, Egypt and Algeria with others being negotiated. Mr Borut Gabrsek of SCT says he expects foreign earnings to exceed \$100m next year.

We hope to win contracts in the Soviet Union for the new five year plan, and we are sticking to the markets in the Middle East and North Africa," Mr Gabrsek says.

Earlier this month, it signed a \$150m contract for military airport in Algeria partly in Algerian currency, to pay for local costs, partly in dollars and partly with oil on a counter-trade basis for oil.

Military and defence related construction projects are not advertised but they form an important part of the group's activities. "We do a lot of strategic, military and defence projects. We don't publicise it but it gets known by governments and people interested," Mr Ogrin says.

Patrick Blum

Ninth in world League

YUGOSLAV contractors hold ninth place in the world league, accounting for 1.6 per cent of the total value of work done by construction firms outside their home country.

Yugoslav companies do some \$2.2bn of capital project work a year, making a major contribution to the country's external financial surplus.

The recent contraction in domestic and foreign orders has, however, led to some improvement in competitiveness with the organisation of more

joint consortia to bid for large foreign projects. However, the more successful firms complain about the political pressure they come under to give part of their hard-won contracts to small and inefficient companies in their region just to maintain employment.

There is also widespread dissatisfaction about new rules that heavily tax Yugoslavia's foreign earnings in excess of \$1,000 a month.

A. L.

Trade relations with US deteriorate

THE US Secretary of State, Mr George Shultz, is expected in Belgrade this week for talks. The visit is another manifestation of generally good political relations between Belgrade and Washington but not of their trade relations, which have deteriorated this year.

Yugoslav officials attribute this to differences over the next round of trade negotiations in the Gatt and the resulting threats of retaliation in the form of excluding Yugoslavia from the US General System of Preferences (GSP) as well as to rising American protectionism.

Yugoslav exports to the US amounted to \$431.6m last year, which is only some 0.5 per cent of total US imports. Yugoslav imports were worth \$619.9m. Yugoslav efforts to increase exports have met numerous obstacles. One of the recent instances is the American Administration's request that Yugoslavia further "voluntarily" limit exports of textiles and the very low US offer of preferential textile imports, of only about half the 1984 imports.

Total Yugoslav textile and clothing sales in the US were worth only some \$30m last year and their share in aggregate US imports ranged between 1.7

per cent for cotton shirts and 9.1 per cent for ladies wool coats.

The US has also started anti-dumping actions against Yugoslav steel tubes and nails, although tiny amounts are involved. Temporary duties of 84.7 per cent for nails and 74.5 per cent for tubes have been imposed, which practically stopped exports. Final rulings are due soon.

Some US companies have asked the Administration to exclude Yugoslavia from the GSP. The American pharmaceutical industry wants such exclusion because it objects to certain Yugoslav legislation and Philip Morris, because of cigarette licensing problems. The American furniture industry would like a lower preferential limit for imports of Yugoslav furniture.

Thus Yugoslav exporters feel that wherever they have registered initial small successes, they have been slapped on the fingers. The US official privately warns his Yugoslav friends that if their star performer, the Yugo car, starts winning a larger than symbolic slice of the US market, it will face anti-dumping procedures from Detroit.

A. L.

Shipyards pick up more orders

THE YEAR 1985 has been a good one for Yugoslav shipbuilders in spite of the world crisis in that industry. In 1984 a total of 31 ships were built in Yugoslav maritime shipyards, of which 16 were for foreign shipowners but this year 43 ships have been delivered or are soon to be finished. Of those, 37 are for foreign owners.

Delivery of all except five ships ordered by the Soviet Union, will take place before the end of the year. For 1986, 20 more ships have been already ordered, and more are expected.

The value of exports is expected to reach some \$800m this year. The shipbuilding industry will import materials worth only about a sixth of that, which is proof enough of its value to the Yugoslav balance of payments.

Unpromising

Shipping, on the other hand, has been a much less successful foreign exchange earner. While in 1981 shipping earned \$399m net, in 1984 that fell to \$192m, and this year is not promising.

The trouble is that the 320 ships in the maritime fleet with some 4m tonnes have an average age of 18 years. Almost two thirds are older than 15 years. A total of 118 ships is to be sold for scrap as soon as they can be replaced.

Such ships cannot compete successfully with more modern fleets. They lose cargo, including a large part of Yugoslav cargo, of the 45m tonnes of Yugoslav exports and imports transported by sea. Yugoslav ships account for 23-25m tonnes, which means that an estimated \$400-600m is paid to foreign shippers.

For the 1986-1990 period, Yugoslav shippers plan to add 134 ships and other vessels to their fleets, with a total of 2,353,574 tonnes worth \$1.1bn. Of that less than half, 53 per cent would be built in Yugoslav shipyards, 14 in foreign shipyards, while 72 ships and vessels would be second hand.

Aleksandar Lebl

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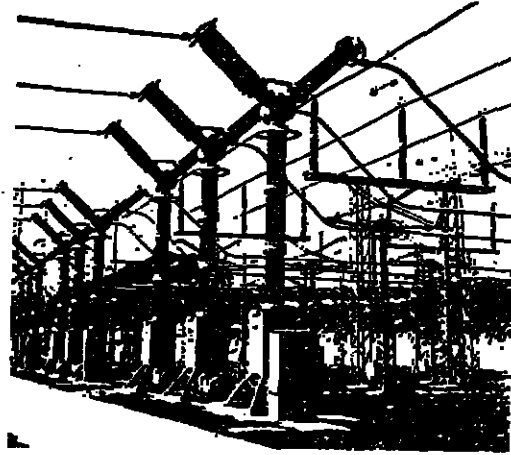
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FINANCIAL TIMES

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Tuesday December 17 1985

Modest reform of welfare

MR NORMAN FOWLER'S Green Paper on social security in June had a distinctly lukewarm reception not only, as might be expected, from the welfare lobby, but also from the pensions industry, where the Government has expected to find enthusiastic support. It is not surprising, then, that the major change between that proposal and the White Paper, which reflects the Government's response to criticism, concerns pensions. State earnings-related benefits are to be replaced, though in a form which will deliver substantially reduced benefits 25 years hence; and new tax and other concessions are proposed to enable the private sector to offer a more attractive alternative. It should be said at once that this is a major advance. The Green Paper involved "voluntary compulsion" and was regarded in the industry as unworkable. The new proposals preserve a choice, and should be practicable.

However, the White Paper covers welfare as a whole, and the pension proposals have to be seen in context. Mr Fowler's original promise of a "new Beveridge", recasting the whole welfare system, has turned out to be something of a great deal more modest. In place of any central philosophy, it has three or four largely unconnected aims.

Poverty trap

The first is to redistribute the entitlement benefits, as determined by the Treasury, to give more help to disadvantaged families and correspondingly less to others. The second is to eliminate the poverty trap, ensuring that under all circumstances those who take up work or improve their earnings enjoy some corresponding benefit, which must surely be an aim enjoying universal support.

The third is to simplify the system of partly discretionary supplementary benefit, and incidentally to introduce the principle of loan rather than grant assistance for some lumpy payments. The fourth is to encourage private provision for old age. All these aims can readily be defended, but the lack of any unifying principle in the paper means that they can be easily attacked one by one.

Bonn tightens up on strikes

FEW THINGS have proved as risky over the years as forecasting the end of a strike. The business relations between labour and management in West Germany. Last year a seven-week engineering strike looked like a severe blow to the established world of industrial relations. Yet when the dust settled the world of industrial relations looked much as it had done before.

Now there is a new trial of strength in the making, arising from last year's engineering stoppage. It is bound to contribute to a deterioration of the atmosphere; but it is unlikely to undermine some of the basic facts which have contributed to the reasonableness of industrial relations in West Germany.

The Christian Democratic-Free Democratic coalition of Dr Helmut Kohl, the Chancellor, wants to prevent the unions from again resorting to a device which greatly reduced the amounts of strike pay paid out last year. The engineering union, IG Metall, then called out workers in a few key companies in support of its demand for a 35-hour week. But it provoked widespread closures.

West German law requires the office administering unemployment benefit not to take sides between labour and employers. The courts interpreted that to mean that workers laid off as the secondary effect of a strike elsewhere were entitled to benefit.

Precisely what the Government wants is to be decided at a cabinet meeting tomorrow, provided some cross-currents can be controlled. The likelihood is that the law will be altered to exclude from unemployment benefit in similar cases all those who stand to profit from a successful outcome of the strike.

Allowing for the very different form taken by British trade unionism, there are some parallels between the plans under discussion in Bonn and British practice as established under the Thatcher Governments. Thus in Britain a worker laid off because of a strike in his company can qualify for certain benefits only if he can demonstrate that it is neither taking part in the strike nor apt to benefit from a successful end.

At first sight that goes a good

A truly radical attempt to target benefits on those in need, for example, would have entailed bringing the basic State pension into the sum—a benefit which continues, because of the myth that it is funded, to be paid even to the very rich—who also get (and use) other ill-targeted bonuses such as free or very cheap use of public transport.

Both simplification and the attack on the poverty trap would have been better served by the lines proposed by the CBI today: a unified tax and entitlement system would automatically cut benefits to the rich, and would surely entail a lower marginal rate of tax than the 70 per cent implied for the poor in the White Paper.

Such a genuinely radical scheme might have won bipartisan support for its basic principles. The White Paper is most unlikely to do so, thus the future of the welfare system remains a subject for speculation and uncertainty.

Not for the first time, the Government has missed a major opportunity by failing to be radical enough.

Improved benefits

However, the proposals will have to be judged on what they do, not what they fail to do. The attacks on family deprivation and on the poverty trap are entirely welcome in themselves. The main criticisms of the welfare part of the paper are likely to remain concentrated on two issues: the fact that these advances are achieved by making other poor people poorer; and the whole concept of the Social Fund. The idea of a discretionary cash-limited fund seems to us to involve excessive power for officials and the principle of trying to limit the total expenditure of thousands of officials meeting individual emergencies seems fundamentally flawed, despite the eloquent defence in the White Paper.

The trouble with the pension proposals in their new form is cost. The cost to the exchequer of the new incentives to go private is not estimated; it should be. It is apparently enough to ensure that the pensioner can get improved benefits, in spite of switching to schemes whose costs are not estimated. The supposed benefits of the change are not clearly expounded and the costs are even admitted. Mr Fowler must do better.

AUSTRIA'S nationalised industries are on trial. The crisis of the state-owned groups, has provoked a wide-ranging reassessment of the role of the state in the country's industrial economy.

Shocked by the scale of the steel-based industrial group's losses—Schlumberger 5.7bn (\$31.7m) this year—some workers in Austria's successful private sector have sent back empty tax forms in protest. The Socialist-led coalition Government, battered by public opinion, has undertaken to launch a radical programme of industrial restructuring. Some think that they even detect serious strains in Austria's famous "social partnership," that unique institution, perhaps state of mind, which brings together employers, labour, the Government and, indirectly, political parties to settle conflicts through consensus.

The Government's immediate response has been to accelerate a series of retrenchments, diversifications, and tighter administrative controls, notably among the industrial companies grouped loosely beneath the umbrella of OIAG (Österreichische Industrieverwaltungs-AG).

Since 1980 this group of companies alone has received Sch 26.1bn (\$1.45bn). The state has also had to provide guarantees of up to Sch 3bn for Landerbank, a leading bank, which faced a serious debt crisis in 1981. The state has also had to provide guarantees of up to Sch 3bn for three industrial debtors. Nor does it include the even heavier subsidies paid to the state railways or the Sch 7.3bn agreed last month to cover the losses and restructuring costs of three of the industrial holdings of Creditanstalt Bankverein, the country's largest bank.

In the longer term, the Government says that it will pursue proposals to reduce the weight of the state sector in the economy, through the injection of private capital into state-owned companies, including the profitable ones. There will be no large-scale privatisation programme, but ministers have made it clear that they foresee a steady and irreversible process of change.

In the Austrian context, this is all highly dramatic. When the bulk of Austria's basic industries were nationalised in 1946 the move was supported by Conservatives and Socialists alike. The nationalisations were not part of a programme of mass expropriations, as in the Soviet Union, but were designed primarily to bring into Austrian ownership industries that had been appropriated by Nazi Germany. The social partnership which developed thereafter, based on a political consensus about the nationalised industries.

Dr Karl Aiginger, from the influential Vienna Institute for Economic Research, says that the social partnership has survived the present crisis but that it will have to adapt. "The social partnership is more involved with prices, wages and energy. The nationalised industries are a political issue. They will have to change," he says.

The social partnership evolved over the years out of agreements made after the war to deal with inflation through direct negotiations between trade unions and employers on wages and prices. The first wages and prices pact was concluded in 1947.

Ten years later, permanent Joint Commission for Wages

MAIN AUSTRIAN NATIONALISED INDUSTRIES

(1984 in billion schillings)

Company	Turnover	Pre-tax Profit/loss	Employees	Activities	Company	Turnover	Pre-tax Profit/loss	Employees	Activities
Vöest-Alpine group	194.2	-2.4	70,188	Steel, engineering, plant construction, electronics, trading	Austria Metall	7.4	0.336	3,822	Aluminium, copper
Vöest-Alpine (parent co)	48.1	-0.725	38,094		Bleibberger Bergwerks Union	1.6	0.034	1,568	Lead, zinc, chemicals
Major subsidiaries of Vöest-Alpine†					Walsegg-Transthalener Hüttenwerke	0.35	0.013	776	Coal mining
Vöest-Alpine Intertrading	107.7	†	219	Trading	OMV	63.6	0.240	7,297	Oil, gas, petrochemicals
VEW	9.7	-1.95	12,203	Special steels	Chemie Linz	16.8	0.035	6,710	Chemicals, petrochemicals, pharmaceuticals
Vöest-Alpine Stahlhandel	4.9	N.A.	1,231	Metallurgical Products	Elin Union	7.9	0	6,970	Electrical engineering, contracting
Stimmering Graz Panker	2.7	0	4,116	Railway vehicles, engineering	Siemens Österreich	11.1	0.132	10,212	Electronics, televisions

* Excluding loss and risk provision for Bayou steel corporation in the US of Sch 1.75bn. Vöest-Alpine has a 77 per cent shareholding in the company.
 † As and 1984 the company listed 33 production companies as subsidiaries or minority investments and over 100 others involved in trading, production and research.
 ‡ OIAG has a 43.6 per cent holding in Siemens Österreich.
 § Not published.

Source: OIAG 1984 annual report and Vöest-Alpine.

AFTER THE VOEST-ALPINE CRISIS...

The 'social partnership' starts to look strained

By Patrick Blum in Vienna

and Prices was established by government decree. On it sit the Chancellor and three ministers, two representatives from each of the three economic chambers (representing business, labour and agriculture) and two representatives from the Austrian Trade Union Federation. It has almost no mandatory powers, but provides a means to achieve mutual understanding.

Over the years, the social partnership has extended into a myriad of institutions and the "social partners" participate by law on numerous bodies including all the supervisory and consultative bodies concerned with the running of public and semi-public institutions from the state broadcasting corporation to the supervisory board of OIAG.

Critics say that the social partnership has become too rigid and that like the nationalised industries it has been dominated by vested interests and become impervious to change.

The sense of disillusion has even spread to the Socialists, some of whom feel that the system has given too strong a voice to the environmental and ecological lobbies. The growth of Austria's Green Movement has taken place entirely outside the social partnership system, and is a direct challenge to its traditional emphasis on growth and employment security.

The immediate cause of the public outcry, however, was not concerned about underlying political and social trends but the situation at Vöest-Alpine, the steel, engineering, electronics and trading group.

The announcement of the group's losses followed a period in which the predicted deficit had to be adjusted upwards three times before the true

scale of the disaster could be established. The government then moved rapidly and dismissed the group's management board, appointing a new interim chief executive and two directors to take charge of the group over the next four months. It also provided an emergency cash injection of Sch 3.5bn.

The conservative Opposition People's Party (ÖVP) which favours a greater role for private industry seized the opportunity to force a special parliamentary debate on the nationalised industries and unsuccessfully tabled a censure motion against Chancellor Fred Sinowatz and Mr Ferdinand Lachner, the Minister in charge of the Nationalised Industries.

The opposition argues that the government cannot afford to continue to subsidise losses on such a scale. An increasing number of socialists, including Chancellor Sinowatz and several ministers are coming to the same conclusion.

Dr Sinowatz says that the taxpayer will not be made to pay for Vöest-Alpine's trading subsidiary's losses and that OIAG will have to raise the money itself. Close advisers to the Chancellor say that this could be done through the sale of assets including land and buildings or through selling shares in some of the companies.

But this is only a start. On a longer term basis several possibilities are cautiously being examined to find the best ways to raise money for further restructuring and diversification of OIAG's vast industrial empire.

Mr Lachner says that all the companies of the OIAG group must make to pay within three years or face closure and that the next package of subsidies will be the last. "Two

years ago we made one condition for subsidies: that companies producing finished products should stop making losses within three years. We now say that time has come not only for these, but that companies manufacturing basic goods (steel, chemicals) should no longer be subsidised. The latter will be given until 1988 to return to profitability," he said in a recent interview.

"There has to be an end to (state) support for all manufacturing industry."

Mr Lachner has the support of Chancellor Sinowatz and of Mr

GOVERNMENT SUBSIDIES TO INDUSTRY

(Sch bn)	
1981	4.46
1982	3.45
1983	6.29
1984	6.37
1985	5.53
Total 1981-85	26.61

In addition the Government paid out Sch 4.4bn in 1982 and 1984 to Maschinenfabrik Auditz.

Frans Vranitzky, the Finance Minister, who is struggling to reduce a fast-growing budget deficit, plans for major tax reforms and tax cuts may now be indefinitely postponed because of the additional burden of financing the growing losses of state companies.

Mr Vranitzky wants to cut government subsidies both to the OIAG group and to the semi-nationalised industrial holdings of the major banks, notably those of Creditanstalt.

Subsidies have mounted rapidly in past years. After a period of rapid industrial growth in the early 1970s, Austria was hit by the international recession. The

volume of industrial production fell by more than 6 per cent in 1975. Basic industries such as iron and steel were particularly badly hit regaining their pre-crisis level of production only in 1979.

In the late 1970s the Socialist government then in power responded to the crisis with deficit spending; protecting jobs in return for low wage demands. In the nationalised industries redundant labour was kept on to avoid dismissals.

A special policy could only be secured with the support of the "social partners" and it was made possible because of the political loyalty of the trade unions to the socialist government. Their acquiescence has led some observers to describe social partnership as a voluntary incomes policy. The effect was to spare Austria the social conflicts seen elsewhere in Western Europe.

Austria has an annual unemployment rate of less than 5 per cent and strikes are so rare that they are calculated in minutes rather than days.

The price of this strategy was a spiralling budget deficit and a growing national debt, both problems inherited by the present government in May, 1983, which in addition has had to meet increasing demands for subsidies.

Some of OIAG's problems can be explained by its size and decentralised structure. The group, already subject to considerable political and regional government's intentions, is able to a point where the management board and the minister responsible have appeared not to know what is really going on.

Mr Lachner, for example, was genuinely surprised by the scale of Vöest-Alpine's losses, believing until the last minute

that Vöest-Alpine's Intertrading's deficit would be no more than a few hundred million schillings. A few days later, on television programme, he learned for the first time that the subsidiary of another state-owned firm undertook similar oil futures transactions.

The problem may be that OIAG is trying to do too much. It employs more than 100,000 workers and almost one-third of Austria's industrial workforce. In 1984 the turnover of its manufacturing companies was in excess of Sch 148bn (\$8.4bn), accounting for 22.5 per cent of all Austrian exports.

Efforts to restructure the group have met resistance from trade unionists, Socialist and even Conservative politicians fighting to preserve strong vested interests.

Efforts to restructure have had some success. Companies have been trimmed, some production lines have been closed, and new technology introduced, but the changes have been slow. Vöest-Alpine's troubles are to some extent the result of unsuccessful diversification. A microchip plant set up in Graz in a joint venture with American Microsystems of the US is losing money, while a majority participation in Bayou Steel Corporation in the US is estimated to have lost the company more than Sch 5bn since it was established in the late 1970s.

Vöest-Alpine's losses have raised a question over accountability in the whole of the state sector. The Government intends to bring in new regulations to increase the personal responsibility of senior and middle managers, and improve internal communications within the group. The management board of OIAG will be given more powers and new laws will be introduced to allow it to function adequately as a company executive board, rather than as a loose holding company. Politicians should also stop interfering with the running of companies. Mr Lachner bluntly told Parliament.

Also, OIAG has been asked to prepare by early next year a plan for further restructuring of its industrial empire and especially for Vöest-Alpine and VEW, its two big loss-makers. Only then will the government provide new subsidies which unofficial estimates suggest could be between Sch 15bn and Sch 20 bn, in the next three years. Vöest-Alpine alone is expected to need another Sch 10bn.

Future appointments will be made on the basis of competence, not on political grounds, the minister says. Under Austria's social partnership, appointments on the board of companies are usually shared out between Conservatives and Socialists. Political patronage and the membership of a political party thus often determine advancement. This system is now increasingly regarded as a major cause of inefficiency.

Private entrepreneurs in charge of Austria's successful small and medium-sized industries, which account for the bulk of Austrian exports, remain sceptical about the government's intentions and capacity to effect real change. Industrialists nevertheless hope that the crisis will spur the government to act. Either way the state industries are heading for difficult times and at least the Vöest-Alpine affair has given urgency to an overdue Great Debate.

Peruvian comfort for bankers

When Richard Webb was relieved last week of his job as governor of Peru's Central Bank it looked as though he might be leaving government altogether. But now he has been appointed special adviser to Prime Minister, Luis Alva Castro.

The move should provide some comfort to the international banks. Even if their debts are not being serviced, at least they will know that Peru's best economic brain will be giving thought to the problems of turning round the embattled economy.

Webb's five-year term at the central bank should have ended four months ago. He had resisted strong pressures during the final months of the Belaunde administration to leave early. President Belaunde had favoured an agreement with the IMF to ease Peru's financial problems. Webb was against it.

Peru's radical new President, Alan Garcia, could then and now no one to take the job and hung on to Webb because of his immense experience and close knowledge of foreign bankers.

Webb, 48, who was educated at St Andrews and Harvard, seemed happy enough last week to have been found a successor was finally found. A one-time World Bank official Leonel Figueroa, still in his 30s and previously the country's chief foreign debt negotiator.

Webb had planned to resume university lecturing and do some private consultancy work. But it seems the government believes his services are too valuable to allow them to be privatised.

Time of change

Stock Exchange officials in Hong Kong have decided to delay the official opening of the territory's new unified exchange until October next year in the

Men and Matters



"Downing Street wants to know if we have one that delivers rockets to the Department of Trade and the Ministry of Defence at the same time?"

Perry's chair

Jack Perry has pulled off a rare academic feat by being made a visiting professor at the age of 70 after a lifetime in business.

He will have to live on the job, however. He is the first foreign businessman to be made a visiting professor of the university of international business and economics in Peking.

"But it will be a joy," he tells me. "My firm has an office in the city and I look forward very much to spending a year or two there. It will be a chance to influence the future trade leaders of China, who are almost all recruited from this academic institution."

Perry is chairman of London Export Corporation (Holdings). He founded the business 34 years ago for the specific purpose of opening up trade with China. Since then, he says, Chinese business has been his life. His company is now

More space

International frontiers are opening up at an increasing rate for one of Britain's leading space scientists.

Dr Alan Gabriel, currently head of the space and astrophysics division at the Rutherford Appleton Laboratory near Oxford, is to take charge of new French laboratory in space sciences. He will be particularly involved in planning a

Club benefits

Middle-aged week-end golfers, dispirited by a fading ability to get the ball off the tee, might benefit from the experience of Viscount Falkland, the 50-year-old Social Democrat peer. All they need is a seat in the House of Lords.

Falkland recently told his peers that on succeeding to the title and arriving in the Lords "feeling rather tired and weary," he looked around and found that he was really quite young.

It has been such a heartening experience, he said, that not only does he feel much younger, but he is also "driving the ball a good deal further."

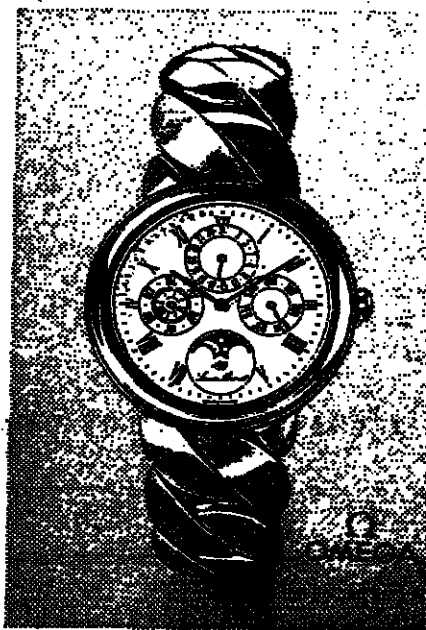
Promotion?

A hint from General Alexander Haig, aged 61, the former US secretary of state in London, at the weekend, that he may still harbour ambitions for the presidency of the US.

He told the Labour Committee for Trans-Atlantic Understanding: "Every time I see Reagan I wish him well—for the next three years."

Observer

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Letters to the Editor

Protecting the innocent in the tin crisis

Sir—As an interested party, I am concerned that the eventual solution to the present tin crisis may well result in a complete miscarriage of justice. By this I mean the protection of the guilty and the punishment of the innocent.

I read (December 12) that at a meeting of the International Tin Council and selected metal brokers, everyone was thinking of trading starting some time in the New Year. Suggested opening dates for the resumption of tin trading keep on being postponed and I am beginning to suspect that it would very much

suit ITC if this resumption could be postponed until after January 23 1986. By this date every three-month contract will have passed its prompt date and so presumably would have to be immediately settled on the first day of trading. The thought has occurred to me that by imposing an artificially high price for just the first day, losses to the ITC could be slashed. If in addition, no new positions in tin were allowed to be opened on this first day, it would mean that on the next day when the market price was allowed to find its own level, there would

be no open positions left. I may have an overly suspicious mind but there does not seem to be any great urgency at the moment to settle the crisis. I believe a much fairer solution and one that would protect the innocent traders would be to state now that no matter how long the tin market is closed, each contract that was opened on October 24, would be allowed to run for an extra period to compensate for the period of closure. Thus, if the market remains closed for three months, a tin position that was due for settlement on October 28, would

now be due for settlement on January 28. This gives innocent parties who had entered three-month contracts, the same amount of time as they were entitled to when the contract was entered. Nobody wishes the tin crisis to cause bankruptcies or financial disasters but equally there seems to be no reason why the innocent should be punished.

V. A. Harrison,
Ashley Harrison & Co.
94 High Street,
Henley-in-Arden,
Solihull.

The real meaning of training

From Mr R. Garstone

Sir—In his Job Column (December 12) Michael Dixon tries to identify the reasons underlying the apathetic approach reported by Coopers Lybrand to all matters other than sending the crown prince to Ashridge or Harvard Business School at a cost of several thousands of pounds. May I suggest that he himself considerably understates the true importance of the training function in his definition of "instruction in specific skills". As a line manager converted to training in an effort to get things done properly, I can understand his point of view, for many industrial trainers are only instructors and often have been shunted into "training" as somewhere out of the way. What I do not understand is the acclaim accorded to a race-horse trainer when the real trainers who contribute far more to the nation's coffers than, say, Henry Cecil's annual prize money, go unsung and unseen.

Training in race-horse terms means identification and selec-

tion of the right qualities for a given job, prescribing an exercise and dietary regime to achieve fitness for purpose, building stamina, selecting appropriate exposure to progressively increasing challenges, and finally ensuring that the animal arrives at the start totally prepared to complete the allotted task successfully—just like industrial training. So why the difference. The prizes for success in industry are infinitely greater than a gold cup for effort.

And, of course, most of the actual training and schooling is carried out far from the glamour and glitter of the winners' enclosure—just as in industry.

May I propose two things—"training" means doing the job better, and making a bigger contribution—and that training is now, was, and always shall be the direct responsibility of the line manager. Like safety, it is a buck that must not be passed.

Robin Garstone,
7, Pearce Meadows,
Nettlebed, Oso.

Solicitors and commission

From the President,
The Law Society

Sir—Clive Wolman in the *Law Society* (December 13) makes an inaccurate and damaging statement about solicitors. He states that if solicitors recommend endowment mortgages to their clients they are free to pocket the insurance company's commission.

This is not so. The Law Society is a professional body of solicitors who require that solicitors disclose to their clients any secret profit or commission, and that only with their client's agreement can it be retained by the solicitor.

C. A. B. Leslie,
Law Society's Hall,
Chancery Lane, WC2.

Interest on life policies

From Mr T. Oppé

Sir—Referring to Mr Richer's letter (December 11) it must be borne in mind that the proceeds of life insurance policies can not legally be paid out until the death of the life insured has been proved and the entitlement of the claimant has been established. It is the latter that can cause delays over which a life office has no control. Moreover, it is the practice of many life offices to pay interest commensurate

ing at a date earlier than the two months stated in the long term insurance practice. There is no question of large sums of money being unfairly withheld from beneficiaries.

T. H. M. Oppé,
(Secretary-General, Life Insurance Council),
Association of British Insurers,
Aldermanbury House,
Queen Street EC4.

Tracking monetary aggregates

From Mr B. Durrant

Sir—I write in response to Michael Beenstock's article of December 11—"Diminishing relevance of sterling M3". His main thesis is that "because the banking system has become increasingly competitive M3 has become less inflationary than it used to be while the significance of M0 for the control of inflation has been correspondingly increased".

It is true that M3 becomes a less reliable indicator of future inflationary trends if the velocity of circulation is changing dramatically. The declining turnover of sterling M3 partly reflects the increasing proportion of broad money set aside for investment balances rather than transactions purposes—a consequence of high real returns available on bank deposits. This does not, however, amount to a reason to downgrade M3 in favour of M0.

The value of tracking monetary aggregates is that they are

supposed to provide information about future developments in the behaviour of output and inflation. In this respect M0 is useless. It is difficult to imagine a monetary aggregate which is more purely "demand-determined", i.e. it faithfully reflects the current level of money income. It may be well behaved statistically but adds little to our knowledge of the economy.

Professor Beenstock suggests that, for presentational purposes, sterling M3 should be abandoned in favour of M0. It is a motorist's unfortunate enough to have his front windscreen shattered by a stone, presumably Professor Beenstock, for presentational purposes, would advise the motorist to drive on because the view in the rear-view mirror is unimpaired. Why not replace the windscreen?

Brian Durrant,
(Chief Economist),
LHW Futures,
3-5, Wardrobe Place, EC4.

Pension fund surpluses and true valuations

From Mr G. Keating

Sir—Pension fund surpluses can be cut without any improvement in benefits or reduction in contributions. A company or its actuaries can translate a massive capital gain on the stock market into a very modest surplus, simply by changing to more cautious valuation assumptions. The motive for this change might be to deflect the attention of the Inland Revenue, to hide errors in earlier assumptions, or just to avoid upheaval, but the message is clear. Companies should ask their advisers for a valuation on last time's assumptions as well as the new basis, with an explanation for any change. Predators should check carefully for any evidence of such changes. If a company pension scheme is not showing a substantial surplus now, then why not? Both should consider the true valuation of the fund, based on the current market value of its assets, rather than on imaginary low prices.

Estimates by Michael Smyth and myself show pension fund surpluses for the UK as a whole of some £50bn. This figure emerges when the actuaries'

assumptions are taken to be unchanged over several years, and perhaps this is why our estimates have incurred aggressive criticism from Mr Wilkie (December 9). Whatever his reasons, Mr Wilkie's accusations are serious. He claims that we have "misunderstood the workings of pensions" and that our results are "spurious", and that we should try again.

These charges are not supported by the evidence. Mr Wilkie suggests that we assume pension benefits are linked to prices, not wages. He also asserts that we make no allowance for benefit improvements since 1972. He is wrong on both counts.

We use an equation for average benefits that allows for a rise over time. The increase is relatively rapid in the 1960s and 1980s when most schemes were in their infancy and the growth slows gradually during the 1970s and beyond as schemes approach maturity. This growth is not imposed, but estimated from more than a quarter century of data.

In addition, our equation ensures that benefits rise in

line with nominal GDP. We use GDP, not wages, to allow for the real cuts in current pensions that occurred in the mid 1970s and early 1980s when output fell but real wages did not. The distinction between GDP growth and wage rises is important over periods of up to about 10 to 15 years, but becomes unimportant over longer periods unless the share of wages in GDP rises or falls indefinitely.

Mr Wilkie criticises us for using data on life assurance business combined with pension funds. We would have been delighted to have based our analysis on data for the pension funds alone.

We were however, informed that such data are not available and cannot easily be obtained, because of the life companies' accounting procedures. Does Mr Wilkie have a time series for assets, contributions and benefit payments broken down between these sectors?

Mr Wilkie implies that unexpected rises in the nominal level of asset prices are irrelevant because they are accompanied by an offsetting fall in real yields. This has sometimes

occurred, but over the last five years there has been a sharp increase both in the prices of gilts and in their real yields. The pattern for equities and foreign assets has been similar. This improvement in both asset prices and real returns is one of the main reasons for the pension surpluses.

A further issue is the financing of enhanced pensions for early retirements. Mr Wilkie does not mention that many companies made special extra payments into their pension scheme to cover the cost, so there was no additional burden imposed on the scheme. Extra payments of this type were widely quoted as a reason for the rapid growth in contributions to the pension funds from 1981.

Before Mr Wilkie accused us of ignorance about the workings of pension funds, he should have checked his own understanding of econometrics and the methods of economists.

Giles B. Keating,
(Editor LBS Financial Outlook),
London Business School,
Suzes Place,
Regent's Park NW1.

SOME COMMENTATORS have suggested that our entire income based tax system should be replaced with an expenditure based system. Even if a root-and-branch change of this kind were desirable, it would, I believe, be wholly impracticable and unrealistic.

But I do not believe we can afford to opt for the quiet life and do nothing. So I have chosen the middle way, to introduce reforms, some of them far-reaching, within the framework of our existing income based system.

—Nigel Lawson,
Budget speech 1984.

WHAT Mr Nigel Lawson, the Chancellor, dubbed 18 months ago as wholly impracticable and unrealistic was yesterday put forward by a group of sober businessmen as the only logical long-term reform of the British tax system. A Confederation of British Industry working party, led by Sir Trevor Holdsworth, chairman of GKN, and consisting almost entirely of senior executives of public companies has recommended that "taxation should be levied on spending and on transfer of wealth rather than on earnings and savings."

The working party bases its proposals for long-term reform on three principles. The first is "fiscal neutrality": the notion that taxes should interfere as little as possible with business and personal decisions—in other words the tax system should cause the minimal distortion of product, labour and financial markets.

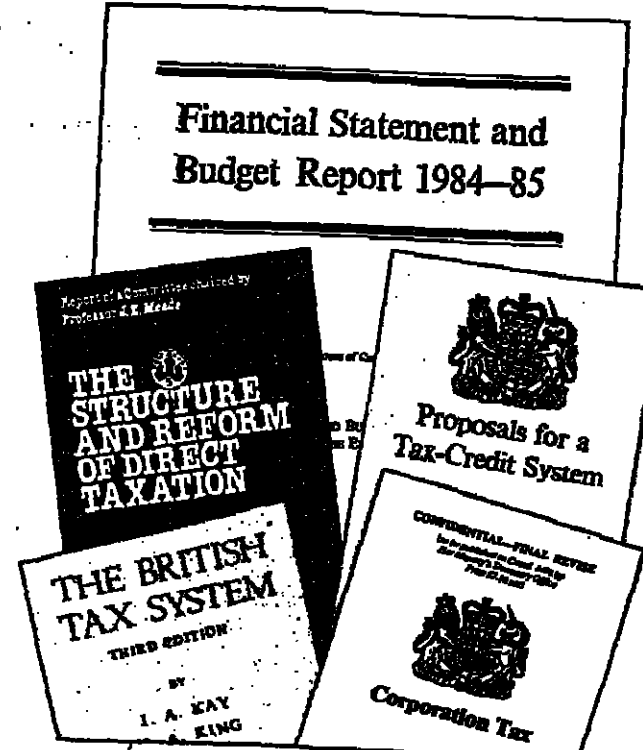
The second principle is that good taxes are those that are "perceptible" rather than hidden from the electorate. Visible taxes bring out the true burden imposed by heavy public spending.

The third principle is that effective support for the needy and less fortunate is an essential part of any reform seeking to secure the long-term health of a growing economy. General and cost-effective support requires the targeting of social security benefits and, as important, the formal integration of the tax and social security systems.

Armed with these apparently uncontroversial principles, the CBI working party has outlined the structure of an "ideal" tax system. The main elements are:

● An "expenditure" base for direct taxation—in other words people would pay tax only on the income they consume; all net savings and investment would be tax-deductible but there would be no other exemptions.

● A single rate of direct tax of, say, 40 per cent. This is higher than the present basic rate because employees' national insurance contributions would be



The CBI gives Lawson some food for thought

By Michael Prowse

replaced by a social security tax.

● High tax thresholds plus "really adequate" social security benefits paid through the tax system but limited to those identified as in need. In other words the children of the rich would not qualify for child benefits.

● Value added tax broadened to cover virtually everything presently excluded including food.

● Gifts and bequests, other than those between spouses, taxed at the standard 40 per cent—in other words to be regarded as expenditure by the donor.

Put like this, the working party's proposals may not sound as very radical. However, this "ideal" structure involves the abolition of the following: mortgage interest relief, non-domestic rates, corporation tax, capital gains and capital transfer tax, and employees' national insurance contributions. Small wonder then that the package is presented only as a long-term goal.

In scope and economic lucidity (although not in its final conclusions), the CBI paper is reminiscent of the US Treasury's 1984 blueprint for tax reform. The same effort has been made to take a global view of an existing fiscal regime and to propose a coherent package of reform based on economic theory rather than legal precedent. Indeed, the CBI document might be regarded as a substitute for the wide-ranging green paper on tax reform that the UK Treasury under Mr Lawson might have been expected to produce but in the end did not.

In the past 15 years, successive British governments have made numerous ad hoc stab at tax reform. There have been a host of green papers, coupled with ceaseless tinkering with the tax system by successive Chancellors.

All this effort has, however, added up to very little. The British tax system remains exceedingly complicated and exceedingly far from the ideal of fiscal neutrality. What has

been missing in official thinking has been a coherent long run strategy: the exigencies of politics may mean that only incremental progress is possible in any given Budget, but this makes it more important that the incremental changes are all in the same direction and add up to something worthwhile in the longer run.

The difficulty of achieving durable reform without an explicit blueprint setting out longer term goals is highlighted by Mr Lawson's experience. It is hard now to remember quite how much excitement about tax reform was generated in the 1984 Budget. The changes to corporation tax were widely regarded only as a curtain raiser to sweeping reforms of personal tax. This did not materialise partly for political reasons but also because the Chancellor's "middle way" actually led nowhere.

Mr Lawson's corporation tax changes and his eventually abortive attempt to tax pension funds both ran against a strong intellectual tide. Both were inconsistent with a move from an income to an expenditure based tax system. The CBI working party, for example, proposes the re-introduction of capital allowances for industrial investment (at 75 per cent rather than 100 per cent of allowable expenditure) and the "levelling up" of tax exemptions in the savings market (all forms of savings including individual share purchases, at least, should enjoy the present privileges of pension funds).

The CBI's endorsement of the expenditure tax approach to fiscal neutrality does not come as a complete surprise. Its research was directed by Mr Stanley Wright, a former merchant banker and senior Treasury official, who not only participated in the Heath Government's attempts to straighten out the tax system but who also sat, briefly, on the Meade Committee, which reported in 1978. It was Professor Stanley Meade, a Nobel laureate in Economics, who first put the case convincingly for a shift to expenditure-based taxes.

Academics interested in fiscal neutrality have long favoured the Meade approach. The most encouraging aspect of the CBI report is that businessmen have finally climbed aboard the same bandwagon, recognising the superiority of neutrality to ad hoc attempts to help specific industries. Early next year the Treasury is due to publish another green paper on tax reform. The danger is that it will concern itself with narrow questions about matrimonial taxation and the transferability of tax allowances. Given existing anomalies it would be helpful if Mr Lawson also made an effort to tackle bigger questions—the most important of which is the appropriate tax base for the 1990s.

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LATIN AMERICANS MAY PROPOSE ALTERNATIVE SCHEME FOR DEBTORS

Cartagena counter to Baker plan

BY JIMMY BURNS IN MONTEVIDEO

PRESIDENT JULIO Sanguinetti of Uruguay yesterday signalled that Latin American countries might be on the verge of formulating a bold counter-proposal to the Baker Third World debt initiative in an effort to arrest more effectively the flow of capital from the region to industrialised nations over the next three years.

Inaugurating the fourth ministerial meeting of the 11-nation Cartagena group of Latin American debtors owing more than \$350bn, President Sanguinetti said the Baker plan had recognised the political dimension to the current debt crisis but it was "insufficient" as a short-term solution.

Mr Sanguinetti did not spell out what form the counter-proposal should take, but the ministers appear to have taken the speech by Cartagena's ad hoc secretary as a clear mandate to move beyond mere rhetoric and towards the adoption of more concrete measures during the two-day meeting.

The ministers will discuss proposals formulated by the technical meeting of the group. The proposals are expected to focus on a call for greater funds than those envisaged under the Baker plan.

"It is no longer sufficient that we simply recognise the problem. We need to take greater and bolder steps. We need to understand that we are in an emergency situation, and that the time has come to take emergency measures," he said.

President Sanguinetti's speech was warmly applauded by the 11 foreign and finance ministers, present. It falls well short of the public endorsement of the Baker plan announced over the last two weeks by multilateral agencies and commercial banks.

President Sanguinetti, however, appeared anxious not to convey the impression that the group was bent on confrontation, signalling instead a new mood of pragmatism mixed with tactical militancy.

He specifically ruled out a repudiation of the foreign debt. "We are not talking about a repudiation of our debt," he said, "but we are talking about a new policy and in practice follow another" — a tacit reference to Cuba, which this year tried to get the Cartagena group to support its call for a unilateral moratorium while maintaining the best of relationships with its Western and Soviet creditors.

Mr Sanguinetti singled out Argentina as an example of "discipline

and rationality," although at no point did he explicitly mention the International Monetary Fund, the conditionality of which has been questioned publicly by some countries.

The speech urging ministers to provide the region's presidents with "tools with which to build" a more foolproof solution to the debt was interpreted as confirmation that the Cartagena group might be moving away from rhetoric and towards producing specific counter-proposals aimed essentially at taking the Baker plan a step further to ensure growth while providing immediate relief to cash-strapped nations.

Proposals by experts of all 11 countries are understood to involve greater funds than those made available under the Baker plan. There are also new, improved terms and conditions on new commercial loans and extended export credits as a way of compensating for what Mr Sanguinetti yesterday described as a "dramatic" fall in commodity prices in addition to persistently high US interest rates.

Mr Dante Caputo, the Argentine Foreign Minister, predicted that the ministerial meeting would produce concrete proposals covering the

next two to three years, although he would not be drawn on the details. Statements by other Latin American ministers yesterday suggested an unsuspected degree of consensus not to reject the Baker plan outright.

Even the Peruvian Prime Minister, who is also in charge of the finance portfolio, Mr Luis Alva Castro, appeared to hold back publicly from pressing too loudly for anything that smacked of confrontation.

While insisting that the Baker plan "does not represent a solution to the problems of Latin America," he said it would be "arrogant" of Peru to try to impose its views on the Cartagena group.

"Each country has its own problems and we recognise that they may take a more moderate position."

Some observers, however, have not discounted the possibility that sharper political differences might emerge in the course of the next two days, undermining what appears to be an attempt to ensure the credibility of the Cartagena group as a force for change and development.

Brazil offers to negotiate, Page 4

Carbide launches \$2bn share buyback

BY PAUL TAYLOR IN NEW YORK

UNION CARBIDE, the beleaguered US chemicals group, has launched a \$2bn share buyback plan as part of a two-step "poison pill" defence in an attempt to block a hostile multi-billion-dollar takeover bid by GAF, the US special chemicals and building products company.

Carbide rejected GAF's sweetened \$88-a-share or \$4.2bn all-cash bid for the 90 per cent of Union Carbide it does not already own as "grossly inadequate and unfair". It said its board authorised the repurchase of 35 per cent of its stock for a package of cash and notes it valued at \$85 a share, or a total of \$2.9bn.

The share buyback, comprising \$20 in cash and \$65 in intermediate

and long-term debt securities, covers 23.55m shares and is open to all shareholders including GAF, which holds a 10 per cent stake in Carbide, acquired earlier this year for \$43 1/2 a share.

However, Union Carbide gave a warning that if GAF increased its existing stake to 30 per cent it would be excluded from a second stage of its anti-takeover defence under which Carbide would repurchase the remaining 35 per cent of its stock at the same package price.

If completed, that form of controversial two-step poison pill defence, which has been used successfully by other US groups to fend off

unwanted suitors, might leave GAF in control of a chemicals giant laden with debt. It still faces billions of dollars in lawsuits stemming from the toxic gas tragedy that killed over 2,000 people and injured 200,000 at Union Carbide's plant in Bhopal, India, a year ago.

Union Carbide had been expected to resist the GAF takeover bid, although the share buyback plan still came as a surprise to Wall Street. The large proportion of debt securities contained in the Union Carbide buyback offer might prove a stumbling block if shareholders view the securities as lacking marketability.

Yesterday, in the wake of the announcement, Union Carbide's stock

rose by \$1 to \$70 1/2 a share in early trading.

Mr Warren Anderson, Union Carbide's chairman, announcing the \$4bn defence plan, described the GAF bid as "a bootstrap, junk bond, buy-out takeover." Mr Samuel Heyman, GAF's chairman, earlier sweetened its original cash and paper takeover offer to an all-cash bid and offered to discuss "any aspect of its proposal, including price, whether or not there are other bidders." That proposal was seen on Wall Street as an indication that GAF might be willing to raise its bid.

GAF is expected to challenge the poison pill defence in the courts.

Belgian police arrest terrorist suspects

By Quentin Peel in Brussels

BELGIAN POLICE yesterday arrested four terrorist suspects in what might be the long-awaited breakthrough after 27 bombings claimed by the so-called Fighting Communist Cells (CCC) group since October last year.

Officials of the Justice Department said the arrests, in Namur, 50km south of Brussels, also netted a cache of "heavy arms" and included the apprehension of Pierre Carette, a long-standing Belgian left-wing activist associated with the French group Action Directe. The three other suspects in detention were also said to have been known to the police.

The outcome of the operation, which involved secret service, national and local police, will come as a considerable relief to the Government, which has endured fierce criticism from the public for failing to halt a wave of violence. That has included an intensive campaign of bombings attacking banks, companies and Nato installations.

The most recent of those was last week when for the first time the CCC group claimed responsibility for an attack on a Nato fuel pipeline outside the Belgian border in France.

However, a separate group of supermarket raiders, known as the Brabant Gang, are still at large. While the CCC appear to have attempted to avoid killing — the death of two firemen at one bombing was widely attributed to police error — the supermarket gang have systematically fired on innocent bystanders, killing more than 20 since they first emerged in 1982.

Pierre Carette first came to public attention in the 1970s as a public supporter of jailed terrorists in West Germany.

Shareholders back Westland

Continued from Page 1

tered to requisition such a meeting. So far, Lloyd's Merchant Bank has been unable to gather the support among institutional shareholders, which include the Prudential, Allied Unit Trusts and Touche Renmant. However, they can count on the backing of Mr Alan Bristow, the former boss of Bristow Helicopters, who mounted an £80m City consortium bid for Westland earlier this year.

Mr Bristow, who called off the bid when he discovered the parlous financial state of Westland, said last night that the US deal had been concluded with "indecent haste" and would reduce the Westland workforce to "a bunch of eunuchs" relying on US sub-contracting work.

The offer which the European consortium will submit to Westland's shareholders involves two key elements: an offer to subscribe £30m for new capital in the company, contributed equally by the four companies, which could be an incentive to new work to tide Westland over the next four years before work be-

gins on a new naval and utility helicopter, the EH 101, jointly with Agusta of Italy.

The new work, which is estimated to amount to some £135m would be transferred from Aerospatiale and Agusta. There would also be an order for six more Sea King helicopters from the British Ministry of Defence, made possible, officials say, by savings which would come from future collaborative helicopter production.

The offer of the consortium was submitted to Lazard Bros, last Friday. It consists of the main offer as detailed by Lloyd's, with letters from Aerospatiale and Agusta, together with political undertakings from the Defence Ministers of France, Italy, Germany and Britain.

In an accompanying letter, Mr Michael Heseltine, the UK Defence Secretary, makes clear that the undertakings are conditional on the European offer being accepted by Westland. They cover the general willingness of the four governments to collaborate on the production of the three main types of military

helicopter — the new heavyweight utility aircraft, the EH 101, being developed by Agusta and Westland, a medium weight helicopter for development by the four countries and the Netherlands, known as the NH 90, and the possibility of a joint light attack helicopter.

This aircraft is the subject of a second provisional agreement arrived at late last week when the four ministers managed to reach an agreement that has long eluded them on the development of a single battlefield helicopter. This would replace rival plans for an Anglo-Italian aircraft and a Franco-German one.

Mr L. Rama in Amsterdam writes: The Netherlands has also thrown its weight behind the European solution for a rescue of Westland by suspending talks on purchasing a new anti-tank helicopter from the company.

Mr Jan van Rouverwelingen, the Dutch State Secretary of Defence, said over the weekend that he had halted discussions until a choice is made between the competing rescue offers.

There will be more overall losers than gainers in virtually all sections of the poorer end of the population with the exception of poor young families with children. Even then, some of the extra help for the very poor families will be at the expense of other "moderately" poor people.

Some tables indicate no immediate losers because the Government will protect people's "cash position at the point of change" so they do not lose dramatically overnight.

The protection will cover a 12-month period. But many calculations are already redundant because they fail to take account of the fact that everybody will have to

pay 20 per cent of their own property tax bill after Mr Fowler's failure to persuade Mrs Margaret Thatcher, the Prime Minister, to recommend to her Cabinet an exemption for old age pensioners.

The effects of structural changes, taking this property tax provision into account, show as big losers: pensioners between 60 and 79 (especially single pensioners), the unemployed without children, and all non-pensioners without children, especially the single under-25s.

The gainers are the sick, disabled, lone parents, low income couples (with children) in full-time work.

Bonn orders Roland missiles

BY DAVID MARSH IN PARIS

EUROMISSILE, the Franco-German missile consortium linking Aerospatiale and Messerschmitt-Bölkow-Blohm, has signed a \$700m order to supply the Bonn Government with 4,000 Roland missiles to defend US and West German air bases in the Federal Republic.

The contract follows an accord between the US and German governments in July 1984 paving the way for the deal. The missiles, deployed at 115 launch sites, will supplement longer-range air base defence to be supplied by US Patriot

missiles. Delivery will begin in 1987 and stretch over two or three years.

Euromissile regards the order as giving its product an important preference from the US Air Force. That follows a setback when the Pentagon decided not to go ahead with earlier plans to produce Roland missiles under licence in the US.

The Roland, which can be mounted on a tank chassis or on air raid shelters, is capable of hitting supersonic aircraft, even at low altitude.

'Junk bond' takeover bid values MidCon at \$2.6bn

By William Hall in New York

MIDCON CORPORATION, one of the largest US natural gas pipeline companies which has been the subject of perennial takeover rumours in recent months, has received a \$2.6bn bid from two smaller US energy concerns which are rushing to beat the imposition of tougher Federal Reserve rules on "junk bond" financed takeovers.

The bid is the latest in a series of moves in the US pipeline industry which is going through a major upheaval. Falling gas prices and fierce competition brought on by the deregulation of the industry have led to several takeovers and industry analysts say that the industry shakeout is far from over.

WB Partners, a 50-50 joint venture between Wagner & Brown and Freepoint-McMoran, yesterday began a \$82.50 a share cash tender offer for all of the common stock of MidCon. The offer was pitched at 5 cents above MidCon's closing price last Friday. In early trading yesterday, MidCon shares went to a small premium over the offer price and were being quoted at \$82 1/2.

WB Partners intends to finance the deal with the proceeds from bank loans and a private placement of debt securities to be arranged by Drexel Burnham Lambert, the New York investment bank which specialises in placing high yield paper often referred to as junk bonds. Drexel says that it is "highly confident" that under current conditions, it can arrange the private placement by December 31 when a proposed new Federal Reserve Board interpretative ruling takes effect on margin requirements for the purchase of such debt securities.

Wagner & Brown is a closely held Texas energy group controlled by Mr Cyril Wagner and Mr Jack Brown, both of whom are close associates of Mr T. Boone Pickens, well known as a corporate raider. Freepoint-McMoran is a New Orleans-based natural resources group with a current stock market capitalisation of \$1.4bn and headed by Mr James "Jim Bob" Moffet.

The bid for MidCon comes only days after it had completed the \$1.2bn takeover of United Energy Resources. The move was interpreted by many Wall Street analysts as a defensive move aimed at insulating MidCon from an unwelcome takeover attempt.

The combination of MidCon and United Energy Resources has produced a group with a 30,000 mile pipeline network which stretches from Chicago to Texas and from the Rockies to Louisiana and the Gulf of Mexico and Florida. MidCon has denied the takeover of United Energy was a defensive move to ward off corporate predators and said that the expanded network "will significantly strengthen" its ability to compete.

MidCon, which had revenues of \$4bn in its last financial year, has nearly doubled in size since 1983, mainly through acquisition. Shearson Lehman Brothers, the New York investment bank, said in a recent research report that it expected MidCon to be "victorious" in the coming battle in the US gas pipeline industry.

WB Partners says that the bid is "consistent with the strategies of Wagner & Brown and Freepoint-McMoran to diversify their assets in the natural resources field through a strong, competitive well managed company." If successful, WB Partners intends to leave MidCon's management in place and will operate it as an independent company which will keep its own headquarters, name and operations.

MidCon officials said yesterday that they were reviewing the offer, but Wall Street analysts familiar with the company said that they did not expect that it would be welcomed and speculated that WB Partners would have to offer upwards of \$75 if they wanted to take control.

In the year to end September 1985, MidCon earned \$4.89 per fully diluted share.

Goldsmith breaks up Zellerbach

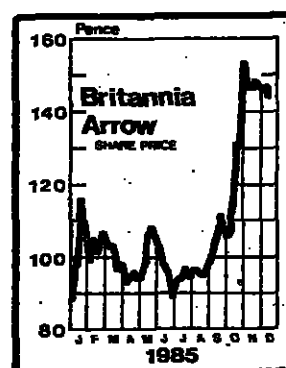
Continued from Page 1

the existence of share-purchase rights, the "poison pill" defence mechanism, which Crown Zellerbach put in place during the preliminary skirmishes with Sir James. A key condition of the James River offer is that its advisers remain assured that the "poison pill" is not activated by the transaction.

Wall Street has been interested in the outcome of the Crown Zellerbach move since it was seen as a test case of the effectiveness of the poison pill device, aimed at making takeover bids more expensive for hostile bidders.

THE LEX COLUMN

Dogfight over Westland



which, at 137p, is well down on its peak this year.

Of course, the market has had its fill of convalescent motor industry suppliers, and AE clearly cannot maintain this level of growth: return on capital is now 18 per cent against more or less nothing at the time the GKN bid was referred to the Monopolies Commission. What is clear is that AE spent enough on product development during the recession to be able to reduce dependence on the home motor industry — with the UK component of sales down to 44 per cent and falling fast.

Meanwhile, aircraft components will be showing decent growth for some time and AE can only profit if the US auto industry continues its trend to outside sourcing — and the company's treasurers continue to hedge their dollar receivables so skilfully. Pre-tax profits growth of well above the likely market average looks well on the cards for this year. Oddly, AE is rated at under eight times this year's earnings.

Rationalisation of an undercapitalised and over-ambitious European helicopter industry is something that should not doubt have been on the agenda four or five years since. Although crisis in Westland is a pretext for getting something done about these structural problems, earlier conveniently ignored, it does not provide ideal conditions for negotiating a stable outcome.

AE

It would have been a brave AE shareholder who predicted, in the midst of the GKN bid two years ago, that the company would be worth twice as much in the market by now and be producing 30 per cent profits growth almost as a matter of course. But yesterday's results, showing a £5.3m rise to £22.6m for the year to September, added just 2p to a share price

Alastair Morton and his team would have been trusting to fortune. Institutional shareholders make increased offers almost a point of principle these days — witness the failure of a generous but unwise offer for Matthew Brown — and with so many other bids around the Guinness Peat offer was beginning to look rather dull.

On a pro-forma basis shareholders appear to be faced with a stretched balance sheet — debt exceeds shareholders' funds on full acceptance of the cash alternative — and significant earnings dilution. But even if GP received a high cash take-up, which looks unlikely, the balance sheet could quickly be set right by fair value accounting and the sale of Singer & Friedlander. Earnings dilution meanwhile should be mitigated by the tax shelter on both sides of the Atlantic and, not the least of which is the corporate headquarters. Some institutions were selling Britannia in the market yesterday, just in case, but most will probably hold on and take GP paper.

British Sugar

S. & W. Berisford must be ruing the day it bought British Sugar Corporation. Back in 1982, it paid £202m for a company making pre-tax profits of £35m; since then, BSC has made less and less each year. Yesterday it reported an £8m fall to £23.6m, blaming everything in sight from the European Commission's pricing policy to the behaviour of the oil price and the weakness of sterling against the dollar.

Along the way was a depressed animal feed market and a weak sugar market. Since September, the company has been making life even harder for itself by leading a price war in packet sugar in an attempt to stop the new entrant — Napier Brown — from winning market share.

Were it not for the problems in packets, BSC should have been set for a better year: oil prices may well be lower, along with the prices it is paying farmers for beet. At it is, Berisford will not be able to rely on BSC to offset any losses it may suffer from its tin trading. It was only three years ago that Berisford's Mr Margulies of SWB was forecasting profits of £100m for the enlarged group by 1985 — now the market believes he will be lucky to reach £60m after finance costs.

This announcement appears as a matter of record only.



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Area	Temp	Wind	Cloud	Area	Temp	Wind	Cloud
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Amster	16	61	10	Paris	15	59	10
Amster	16	61	10	Paris	15	59	10
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FINANCIAL TIMES SURVEY

JAPANESE INDUSTRY

A stronger yen and protectionist pressures in customer countries are presenting new challenges for Japan's industries. The big exporters are adapting by stepping up their investment in overseas production facilities.

The emergent multinationals

By Carla Rapoport
In Tokyo

ONE'S JOB is the core of one's life in Japan. Despite the patina of Western modernisation throughout the country, Japan is still a place where obligation—to one's family, to one's employers and to one's country—is still paramount.

The brightest students from Japan's best university vie with each other for jobs at Japan's top companies and top Government departments. It all makes for an industrial vitality with which it is hard for Westerners to compete.

Yet, despite its fertile cultural soil, the sympathetic bent of its Government and a remarkably stable political structure, Japan's industry is facing severe challenges. The way in which it is meeting these challenges is causing noticeable shifts in the country's industrial structure. In relations within industry between employer and employee and in the way Japan does business itself.

The first of these challenges is the product of exchange rate policy and of success itself.

Thanks to a weak yen and high productivity, Japan's industrial growth has been exported over the last few years, with Japan building up power and trade surpluses with the West.

Pre-tax profits for Japan's top 400 publicly listed companies in the year ended last March increased by 21.5 per cent, compared with 13.5 per cent in the year earlier.

Demands for protectionist legislation in the US, plus a raft of anti-dumping suits from the EEC, however, look like calling a halt to this. A determined bout of intervention by the Bank of Japan in September has since led the yen to higher ground. It is now standing at a four-year high of around 200 to the dollar. Further, led by Prime Minister Yasuhiro Nakasone himself, the Government is pressing companies both to import more and build more production facilities overseas.

Toyota, Japan's largest car makers, for example, will break ground next year on its first US car plant. Matsushita, the world's largest consumer electronics company and one of

Japan's major exporters, is talking about starting an import company next year.

Still, the yen's sharp appreciation for the most part has been swallowed by Japan's industry with few complaints. Most exporters are now working to bring further efficiencies out of their production line, or gearing up for new products that can command a better price. Anyway, outside Japan most Japanese companies say their main competitors are other Japanese companies, who, after all, have the same currency problems.

Companies may, however, be underplaying the yen's effect on their export strength, as GNP growth is already projected to be markedly affected by the yen's appreciation. Some overseas production has now become

vital for most large exporters.

Just how soon Japan's companies can by investing overseas transform themselves into multinationals along the lines of their counterparts in the US and Europe is unclear, though there are signs that the traditionally slow pace of change is picking up. The Ministry for International Trade and Industry (MITI) reckons that overseas investment by Japanese companies is now growing by 14 per cent a year, compared with around 6 per cent domestically on average. By the year 2000 MITI reckons 10 per cent of Japanese production will be offshore, compared to 3 per cent currently.

A further challenge is presented for Japanese industry by economic pressure both at home and abroad. The economic out-

look for two of its prime trading partners, US and China, remains uncertain. Japan's export-led machine tool industry, which came from nowhere in ten years to become the world's leader, is now getting anxious over its future prospects. "Our orders were very strong at the beginning of the year, but they have been fading, and we are worried about the next year. The US economic situation is worrying," says Mr Shinichi Abe, executive director of Japan's machine tool builders' association.

At home Japan has its share of declining industries, belying the image abroad of Japanese industry as a well-ordered monolith, the success of which is assured by judicious co-operation between government and industry associations oiling

the wheels of commerce. There is a large degree of communication between industry and government. This has not prevented severe problems in some sectors. Japan's pharmaceutical industry, for example, is suffering from deep cuts in the prices at which it can sell its products to the national health service.

Other industries are in more serious decline, such as steel chemicals and textiles. Very few of these industries are receiving special dispensation from government. The tale of shipbuilding and aluminium graphically illustrates that industries in Japan do indeed have the freedom either to drive themselves or be driven into the ground.

Over the years, MITI has sponsored restructuring in a number of industries (for example,

in petrochemicals and oil refining), but with varying degrees of success. In the heavily overmanned distribution sector, rationalisation is well overdue. Japanese companies, not only foreigners, suffer from the high added costs of multi-tiered distribution networks in a host of product areas.

A new element, however, has arrived recently on the scene. Market forces, in the shape of cash-rich companies are beginning to reshape the picture slowly. This has been accomplished by friendly takeovers in order to gain some new technology or perhaps rationalise a distribution network. Although statistics have yet to be pooled, the phenomenon is gathering steam.

Every major securities house and investment bank in Japan is now sporting a merger and acquisition department. Only five years ago, such a title could not be printed on a business card for fear of causing offence. Corporate takeovers have long been taboo in Japan, where employers undertake to provide jobs for their employees for life, and troubled companies have sought help from their main bank, rather than be taken over.

Indeed, the current industrial structure, as inefficient as some parts are, remains a highly efficient employer of people. Unemployment in Japan for adults is around 2.5 per cent. For young people, it is 4.8 per cent. Youth unemployment in the UK is around 20 per cent; in the US 13 per cent. The other side of the coin, of course, is that the average profit margin of a Japanese company is significantly lower than its Western counterpart.

At the same time, market forces coupled with international pressure to shift more production overseas may soon have an impact on Japan's unique social contract between industrial employer and employee, which traditionally has guaranteed a job for life to those working for the big corporations. At Brother Industries, the typewriter company, for example, an imminent shift from exports to local production to Europe—prompted by an

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Photographs by Ashley Ashwood	

anti-dumping case—is causing anxiety. This anxiety is not so much over anticipated loss of jobs at home but possible job losses at its main suppliers. Brother fears that shifting production and thus component sourcing to Europe will mean a damaging lack of business for its local suppliers.

Like most large Japanese companies, Brother is dependent on smaller companies for a range of components right up to its most sophisticated parts. Yet, although new circumstances have presented new challenges, Japan's industry leaders show no lack of confidence in the country's ability to adapt and indeed to remain a formidable international competitor.

"Japanese industry is restructuring itself constantly," says Masaya Miyoshi, senior executive with Japan's Keidanren, Japan's federation of leading businesses.

"This time it is the rapid appreciation of the yen and pressure from outside in terms of trade friction but the industry is changing on the strength of private initiative, rather than aid from the Government, and that will continue to be the pattern for the future."



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Japanese Industry 2



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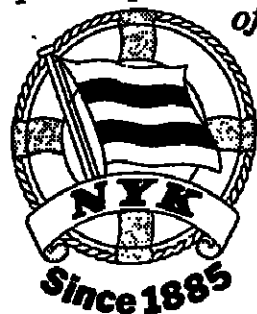
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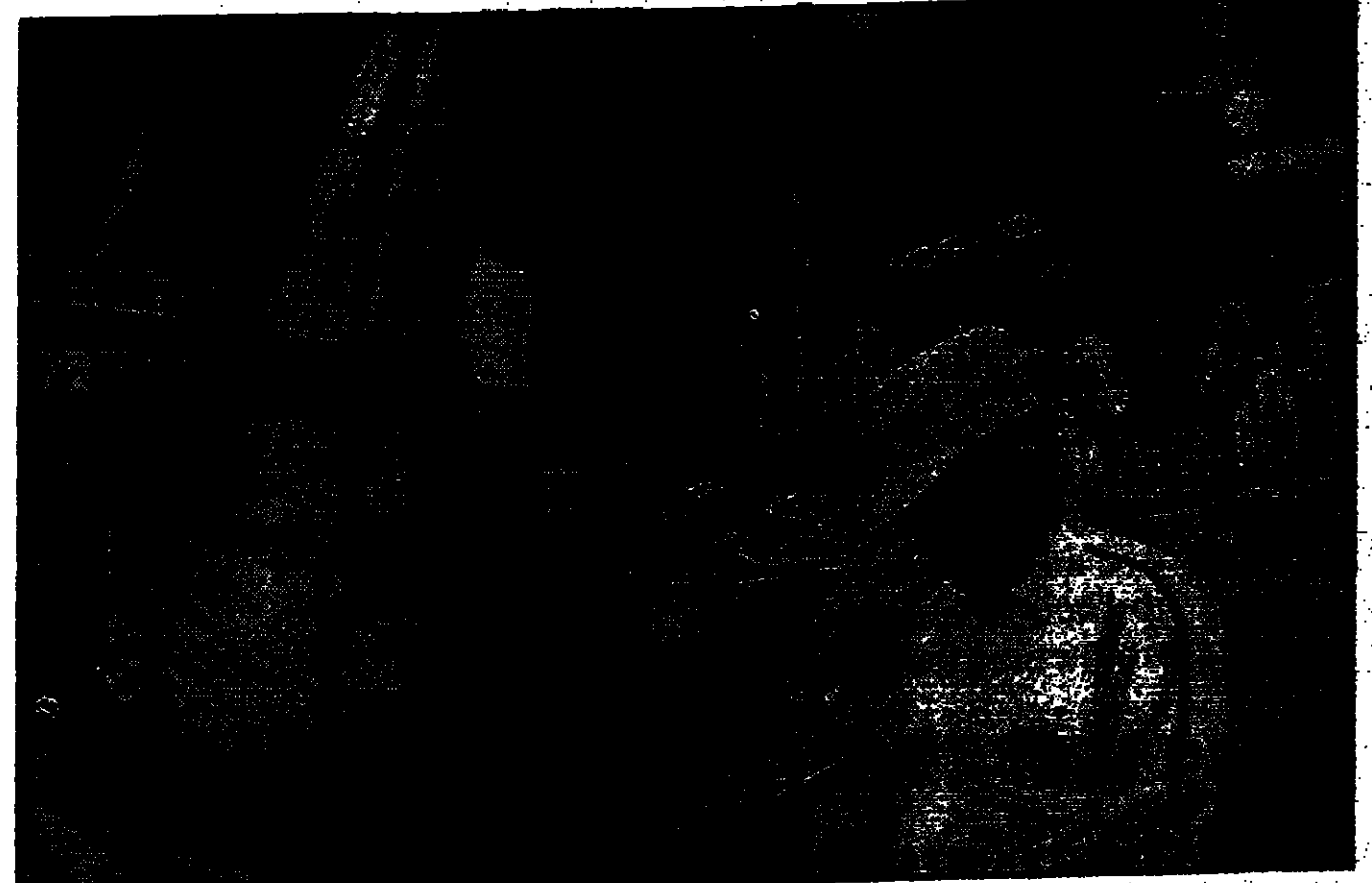
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The distilling room of the Suntory plant at Hakushu

Smoothing out difficult passages

Industry & Economy

JUREK MARTIN

THE Japanese Government has announced, with little fanfare, a package of measures designed to help smaller export-oriented companies whose order books had been adversely affected by the 20 per cent appreciation in the value of the yen in the last few months.

It was not an exceptional package—a safety net combination of US\$500m-worth of low interest loans, some relaxation of credit controls, and a bit more muscle for the state banks which traditionally cater to small companies. It was, however, a demonstration of how Japanese industrial policy works, especially when the economic climate is less than optimal.

Japan has experienced two good economic years, with real growth of more than 5.5 per cent in 1984 and probably approaching 5 per cent this year. The odd spectacular bankruptcy aside, most of the economy's vital organs are functioning well, with consumer inflation of not much more than 2 per cent and unemployment of 2.5 to 2.7 per cent.

The consensus view, however, is that 1985 will not be so good unless fiscal policies are adjusted. Some forecasters say real expansion may be only a little more than 3 per cent and the export trade is bound to suffer from a higher yen. If the US and European economies also turn down, then the adverse effect of currency appreciation will be compounded.

There is no clear consensus as to what Japan should do to stimulate sluggish domestic demand and offset lower export growth. In October, the Government introduced a ¥4,000bn (US\$20bn) domestic demand programme. Mr Satoshi Sumita, Governor of the Bank of Japan, characterised this as the "selective expansion of fiscal outlays."

There are other elements which affect industrial policy. Most obvious is the de-nationalisation programme—telecommunications, tobacco and salt to date with railways and airlines on the drawing board. It is not privatisation on a British scale as the Government still owns all the shares in Nippon and will remain the majority owner. But it has per-

mitted the introduction of competition.

There are still plenty of rules to the new telecommunications game but they are different ones.

The government's rationalisation of aluminium and petrochemicals continue, but on a less dramatic or controversial scale. Miti is slowly succeeding in bringing order to domestic oil refining and distribution, turning 13 companies into seven by merger and pushing for further cuts in refining capacity.

Miti is even about to allow the import of some foreign gasoline, but whether it is allowed to amount to more than a trickle and "upstream" Miti's delicate refinery allocation and pricing policies is doubtful.

What matters most in the short term is tiding small companies over their difficulties, as in the recent package, and promoting technological innovation. The Miti-inspired fifth generation computer project has attracted much attention, not all favourable, but it is the discreet promotion of research into new materials, biotechnology, fine

ceramics and the like which probably counts for more.

Although total Japanese research and development outlays are similar to those in the West, the Government shoulders only about half the Western load. Mr Fukukawa and others maintain this has skewed Japanese R & D away from pure research in the direction of commercially applicable product development.

Miti's fledgling Centre for Research Facilitation in Fundamental Technologies is designed partly to rectify this. In supplying risk capital and collecting and re-channelling research data, it will operate as the government's judge and jury over what the private sector should be getting into.

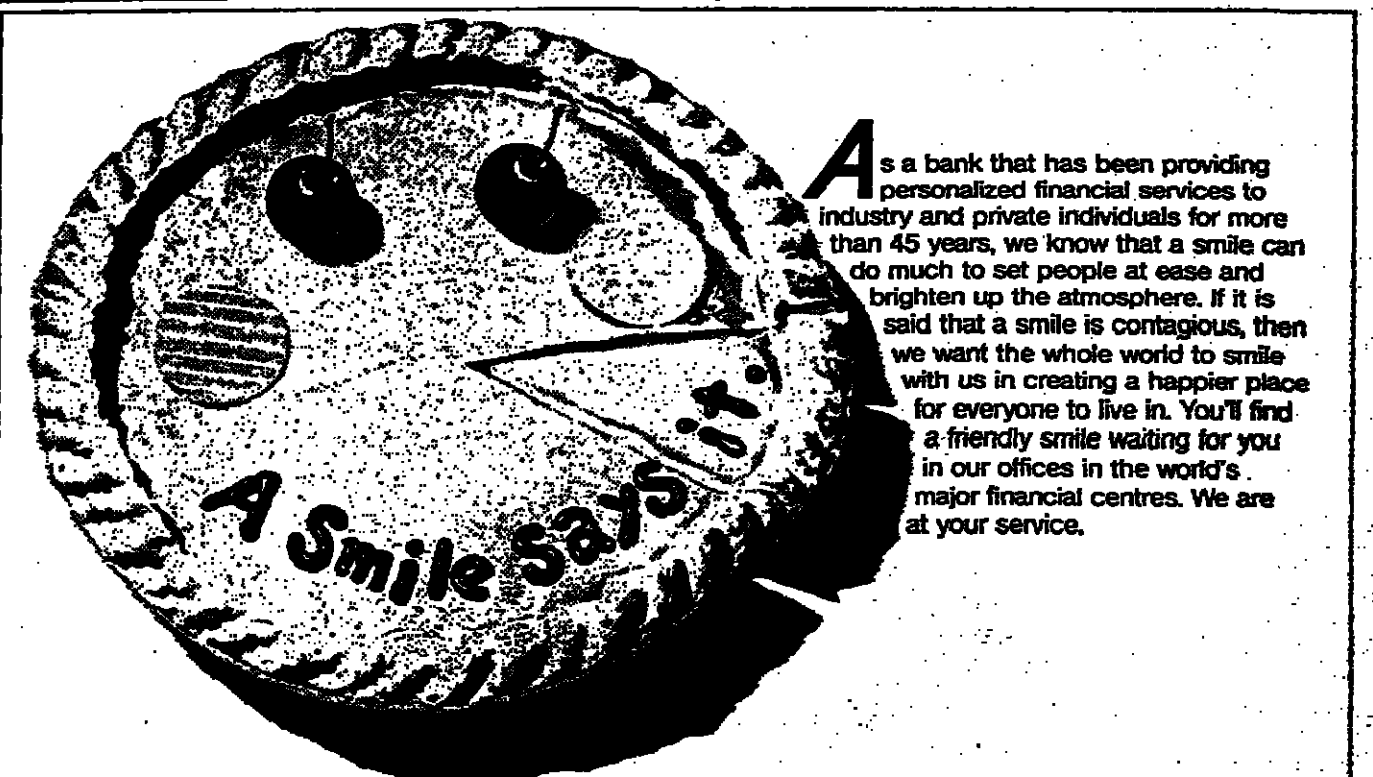
This is a demonstration of the indirect control that marks industrial policy. A word in the right quarter, a touch of "administrative guidance" here and there can, in the Japanese manner, make for a more effective industrial policy than vast capital outlays or cut-and-dried economic planning. It is designed, as Mr Fukukawa notes, to make markets work better.

Nominal GDP by Industry (Ybn)

	1976	1980	1983	1985*
Agriculture, forestry and fishing	4,463	8,875	9,999	9,298
Mining	631	1,345	1,164	1,214
Primary industry total	5,094	10,221	10,263	10,464
Foodstuffs	2,795	7,758	9,772	11,665
Textiles	1,428	2,979	3,217	2,424
Pulp and paper	700	1,838	2,254	2,514
Chemicals	2,222	5,819	6,599	7,494
Petrol and coal	1,249	2,385	2,587	2,588
Metals and metal products	1,110	2,882	3,159	3,421
Ceramics, earth and stone	1,545	12,241	10,514	11,018
General machines	2,315	6,658	8,169	9,405
Electric machines	2,837	8,638	11,820	15,065
Transport machinery	2,850	8,459	11,471	12,866
Precision instruments	437	1,456	1,591	1,295
Other manufacturing	3,247	10,346	12,617	15,723
Construction	5,662	21,181	21,574	23,674
Secondary industry total	32,901	92,863	105,506	119,144
Electricity, gas and water supply	1,537	6,400	9,088	10,371
Wholesale and retail	10,594	21,261	33,519	35,918
Finance and insurance	2,422	12,596	15,508	18,458
Real estate	5,576	24,344	30,325	37,282
Transport and communications	5,822	16,071	19,852	21,594
Services	7,832	28,165	34,097	40,805
Government services	4,842	20,531	28,919	27,642
Producers	679	4,279	5,527	6,347
Other services	-2,970	-11,190	-12,330	-15,584
Imputed interest				
Tertiary industry total	32,425	115,838	142,101	166,402
Total	72,519	218,059	242,364	276,866
Industry total	70,519	211,923	230,770	264,019

* Forecast.

Source: Japanese Economic Research Centre



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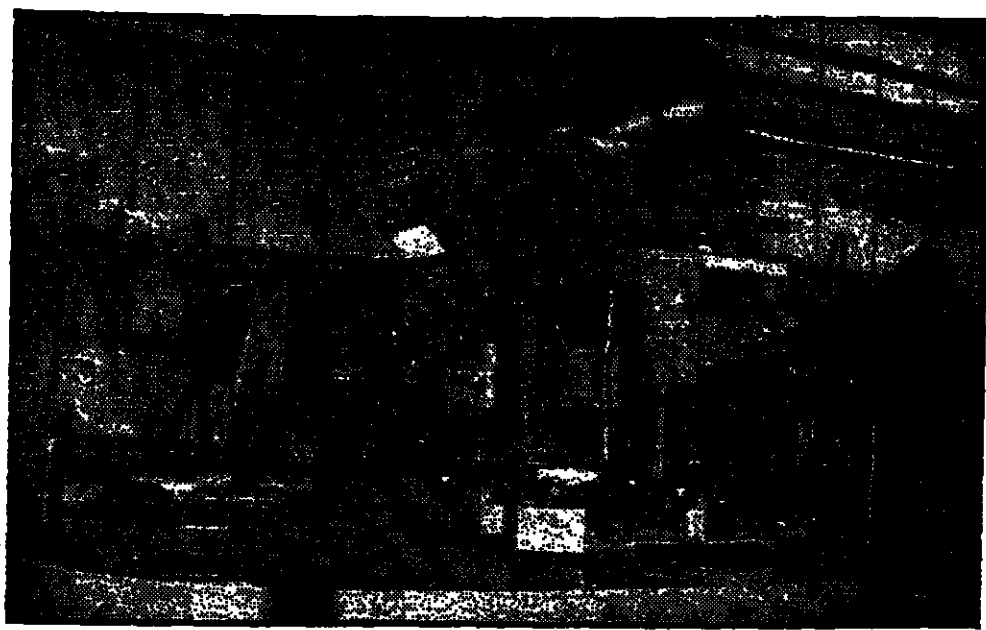
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Japanese Industry 3



Teruyuki Yamazaki (above) and a machine tool centre (left) made by his company being used at Dowdeswell Engineering in the UK

PROFILE: YAMAZAKI

Overseas output to rise

FORMED IN 1919 by Mr Sada-kichi Yamazaki to make straw-mat weaving machinery, Yamazaki Machinery Works began making machine tools in 1923. Its main expansion dates from the 1960s when it built a large plant in the Oguchi suburb of Nagoya and opened sales offices in the US and West Germany.

In the 1970s, the company, which is still family owned, developed its own numerical controls in co-operation with Mitsubishi Electric for machining centres and lathes. It also became the first Japanese machine tool builder to start manufacturing in the US, opening a plant near Cincinnati.

Yamazaki does not publish its financial results but Mr Teruyuki Yamazaki, president, says that on the basis of the published reports of other Japanese producers, his company is the largest machine-tool builder in the country.

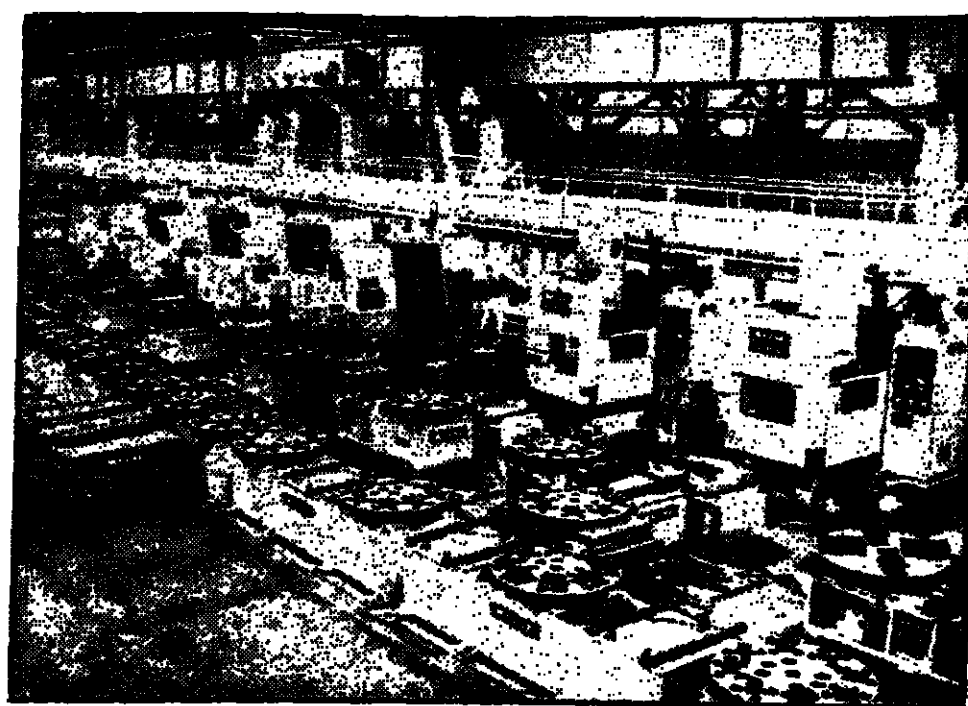
Outside estimates put Yamazaki's annual revenues at about ¥120bn (\$856m), which would make it the largest machine-tool company in the world, slightly bigger than Cross & Trecker of the US. It is also a successful company, Mr Yamazaki says it will have record sales and profits this year.

The company has a broad product line but most of the 200 or so machines it manufactures every month are popular, middle-of-the-range NC machining centres and lathes. Yamazaki has always been an enthusiast for new technology and in the forefront of developments in flexible manufacturing systems (FMS).

Its big Minokamo plant near Nagoya has four large FMS installations, plus an automated guided vehicle system.

Mr Yamazaki acknowledges that most FMS installations today are not very efficient, but he is confident that the technology will improve, and the pioneers will be the main beneficiaries.

Yamazaki is also a leader in terms of overseas operations. It has a substantial factory in the US, producing about 10 per cent of total output and is building another in the UK. Mr Yamazaki says that in five years, 40 per cent of the group's products will be made outside Japan.



Yamazaki's new Minokamo factory

PROFILE: AMADA

By IAN RODGER

Marketing holds the key

ALTHOUGH AMADA makes machine tools, it is above all a skilful seller, with a remarkable marketing technique.

At the company's huge estate in the scenic Hakone district near Mount Fuji, the machine-tool plaza looks like an idyllic academic retreat, with daintily modern buildings, manicured gardens and aura of calm.

Prospective customers are greeted by uniformed hostesses, offered a tour of the art gallery, a game of golf on the company's course and opportunities to buy designer clothing and golf equipment at knockdown prices in the company's boutique.

An organist plays in a tastefully decorated open-plan restaurant.

Then comes the tour of the machine-tool plaza, an exhibition hall where hundreds of types of machine tools are going through their paces. Most are made by Amada subsidiaries, but the company also sells other machines.

"The golf course is popular," says Mr Yoshio Kamiie, director of overseas operations. "But most popular are the machine tools them-

selves." Amada claims that this sort of spectacle is cheaper than using dealers and other promotion. Also, it enables them to keep in closer touch with customers, and put more resources into service. Amada prides itself on a 24-hour service, which can involve getting engineers out of bed to solve problems.

The company is so committed to the formula that it repeated it in the US on a smaller scale in 1981 and it is about to open a machine-tool plaza in the UK.

Its focus as a seller also affects its attitudes toward trade friction. Amada already manufactures in the US and expects to expand production both there and in Europe.

But if barriers to Japanese exports become substantial, it would not appoint licensees to preserve markets. Rather, it would have machines made locally by others. "The important thing for us is to keep the right to sell," Mr Kamiie says.

Presses, shearing machines, hand saws and bandsaw blades account for about 70 per cent of Amada's annual sales of ¥115bn. The rest is made

up of metal cutting and forming equipment. Most machines are made by Sonolke and Washino, in which the company has 20 and 25 per cent stakes respectively.

Amada has marketing arrangements with manufacturers including Okuma Machinery Works of Japan for lathes; DEA of Italy for co-ordinate measuring machines; and Brown and Sharpe of the US for grinding machines.

In an unusual move for a Japanese company, Amada has acquired 40 per cent of Prima Industry, an Italian venture capital company specialising in laser and measuring technologies.

"We were interested in their high technology," Mr Kamiie says. "We can improve the company with our products and sales force." These trends to source machines and technologies outside the group will continue. Amada believes that it should concentrate its own R&D on sheet-metal processing, the area it knows best and where it claims to be the world leader.

Dominant and profitable position

Machine Tools

IAN RODGER

TRADE FRICTION may be in the air, a new recession in the world's manufacturing industries may be on the way, but it is high summer in the Japanese machine tool industry. Unprecedented prosperity comes from every showplace head office, from every fresh batch of statistics, from every company financial statement.

This year the Japanese industry will see record sales of more than ¥1,000bn (\$438bn), making it at least 50 per cent larger than the next largest producing country, West Germany. Ten years ago, Japanese output was worth only ¥230bn, out-ranked not only by West Germany, but also the US and Soviet Union.

Today Yamazaki, Japan's largest machine-tool builder, and the rest of the companies in the sector dominate their home market, the US and have strong positions elsewhere. Like the Japanese makers of cameras and motorcycles, they are now competing largely against each other in the US, having swept aside local competition.

In Nagoya, where much of the industry is concentrated, they joke about a fresh outbreak of the battle of Mount Komaki, a reference to the pre-Shogun era battle near the city between two tribal chiefs.

Toyotomi and Tokugawa. The Japanese and their success hard to believe and are willing to acknowledge that a fair bit of luck has been involved. It was partly because the industry was weak in the post-war period, and therefore unencumbered by loyalty to traditional technology, that it was ultimately able to succeed.

While US and European machine-tool builders pondered the value of numerical control (NC) technology in the 1970s, the Japanese embraced it with enthusiasm, seeing it as a way to convert many types of machine tools from bespoke to standard products.

Today two-thirds of Japanese machine tools made are numerically controlled. That, together with the Japanese passion for product quality and reliability, gave them a significant edge over Western competitors.

By the time the US and European builders realised what was happening it was too late for many to catch up. The shake-out in the US has been particularly severe, as the Japanese assault coincided with a strong dollar, which made it difficult for US builders to be price competitive.

Japanese exports to the US have risen from ¥120.6bn in 1980 to ¥148bn last year. Japanese producers now account for nearly half of sales of NC lathes and machinery centres by value and 23 per cent of total machine-tool sales in the US. Western European machine-tool builders have been more

successful at responding to the Japanese challenge, and have been helped in some cases by government protectionist measures. Japanese exports to Europe have declined from a peak of ¥70.1bn in 1980 to ¥56bn last year.

Japanese machine-tool builders recognise that while conditions may be very favourable, there are some dark clouds on the horizon.

● The rising value of the yen is forcing them to raise prices in most export markets. Most companies want the increases to offset the decline in the value of the dollar in recent months (about 15 per cent against the dollar). But the export leaders, Yamazaki and Amada, are being coy. Mr Teruyuki Yamazaki, chairman, says he hopes to raise US prices by 14 per cent but plans to leave European prices untouched. Amada is leaving the decision to its US subsidiary.

● "Orders are sagging as the economies of many countries weaken. "Orders were very strong at the beginning of the year but are fading, and people are worried about next year," says Mr Shinshichi Abe, executive director of the Japan Machine Tool Builders Association (JMTBA).

● Protectionist sentiment, particularly in the US, threatens to limit exports by Japanese builders. "We will be in a disastrous situation if some of these trade Bills pass Congress," Mr Abe says. "Our exports could be cut in half."

will happen. The US would have difficulty meeting its machine tool requirements without the Japanese, and there is no case to make against the Japanese in this sector.

They cannot be accused of dumping, or subsidies, or even of being forced onto export markets by a slump in domestic demand. On the contrary, their new domestic orders have increased slightly more than export orders over five years.

In Japan the excitement in the machine tool industry is over advanced factory automation systems. The Japanese appear to be having the same difficulties as Western competitors trying to develop and sell these systems, but they have been adventurous in installing prototype demonstration systems in their factories.

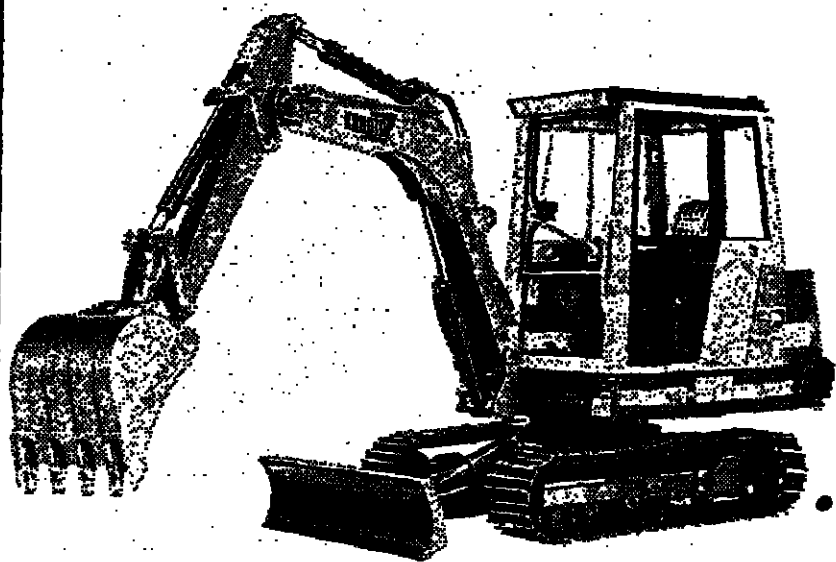
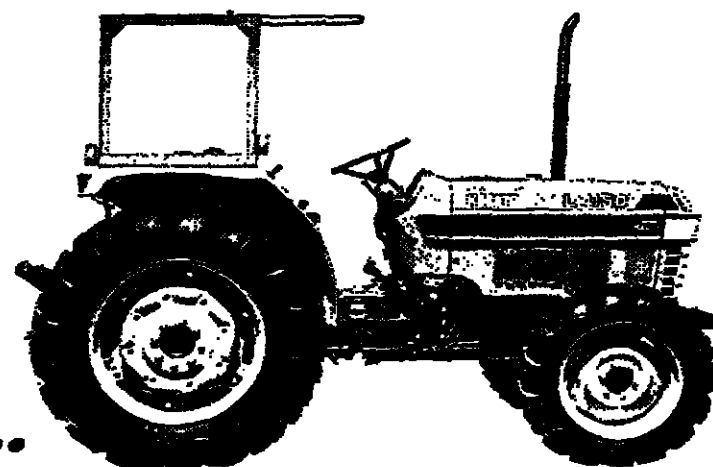
These experiments appear to show that flexible manufacturing systems are not yet cost effective in most applications. "The price of FMS has to come down," Mr Yamazaki says. "People cannot afford it."

"Also, when you look at the level of the technology, it is clear that we are still in the development stage. But it will get better."

Mr Kinroku Degawa, president of Hitachi Seiki, another leading machine tool builder, agrees. The company has built about 30 FMSs, but still finds them very difficult.

"We know the goal, but we do not know the way to get there," he says, "and there are few customers that use them well."

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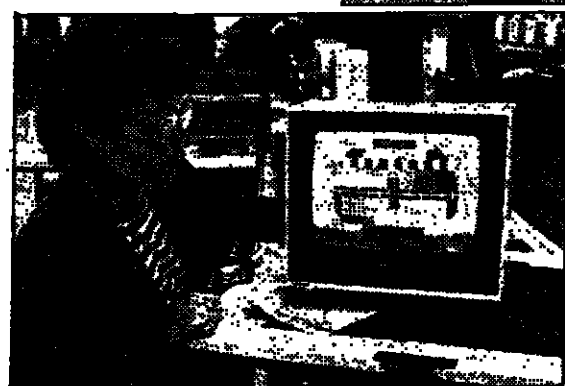
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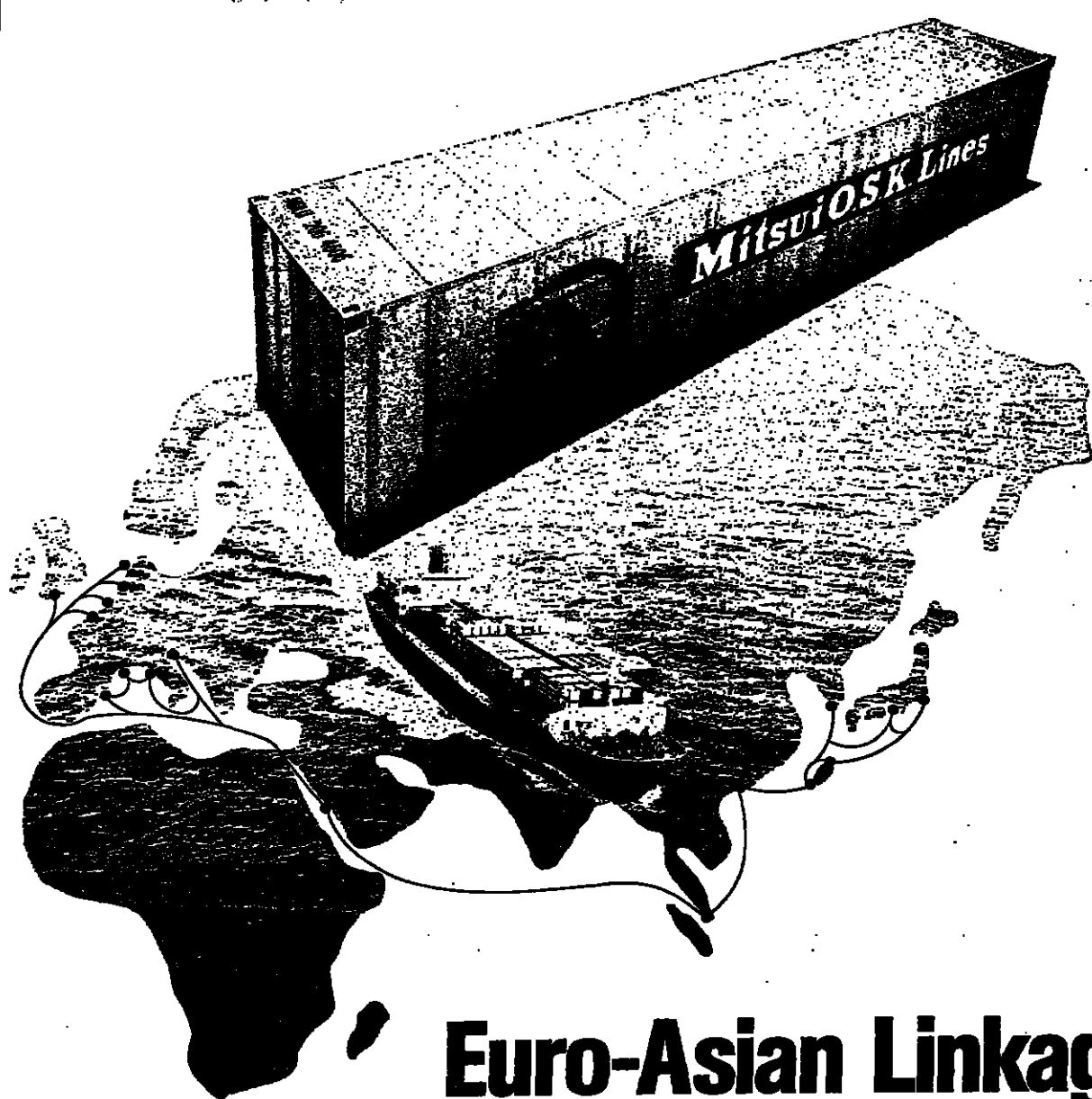
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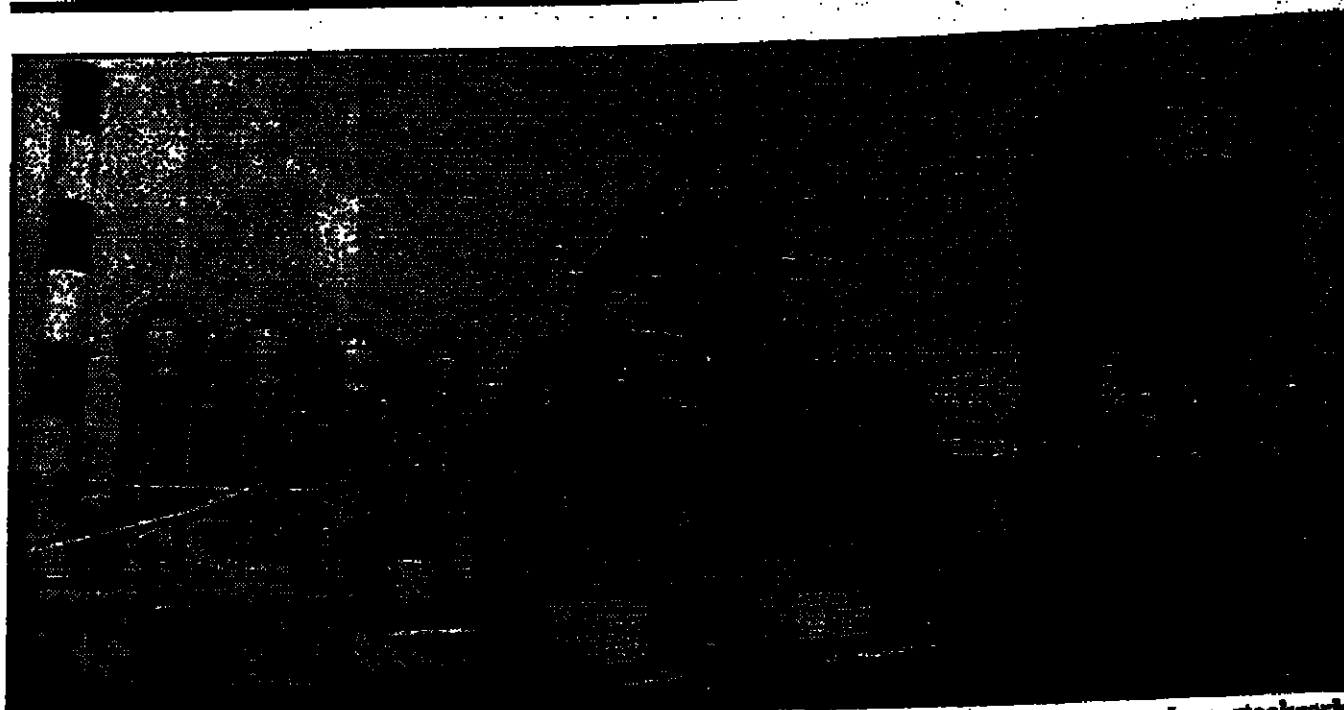
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Japanese Industry 4



The No 2 blast furnace and converter control room (below) at the NKK Otsushima ultra-modern steelworks

Problems force diversification

Steel

IAN RODGER

THE LONG period of growth which has made Japan into the world's largest and most successful steel producer, is now at an end. The future for Japanese steelmakers, as for their competitors in Western Europe and other industrialised countries, looks like being filled mainly with the problems of overcapacity and excessive competition.

These problems are becoming harder to deal with because of the increasing role of production technology in the competitiveness of steel industries. Profits may be hard to come by, but companies have no choice but to continue to invest heavily in upgrading equipment.

The response of the leading Japanese steel companies to this change has been unanimous: they are all diversifying into new businesses at a great rate. They are also investing heavily in technologies for improving the quality of steels, but they recognise there is a limit to the potential return. This is not least because of the difficulty of raising prices; the main steelmakers have not raised domestic list prices since 1982.

"We cannot expect too much profit from steel," says Mr. Yushiro Yamashiro, president of Nippon Kokan KK, the country's second largest producer. "To expect the same profits in the future would be wishful thinking."

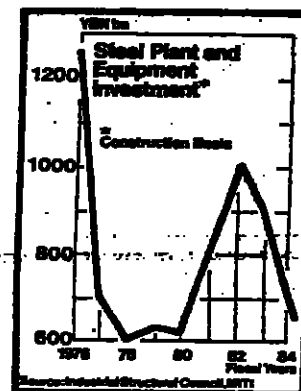
The companies are also having to contemplate significant reductions in capacity. The official capacity of the Japanese steel industry is 140m tonnes a year, whereas production this year is likely to be about 103m tonnes or less. And no-one sees any likelihood of a significant increase in the foreseeable future.

Domestic consumption is expected to be about 74.4m tonnes this year, sliding to 71.3m tonnes next year because of a weaker outlook for many steel-consuming industries, especially shipbuilding.

The export outlook is not promising, particularly since Japan agreed with the US this year to limit supply to 5.5 per cent of that market. The US market is forecast to fall about 6 per cent next year, so Japan's sales there will fall too. The Ministry of International Trade and Industry has set an export quota to the US of 4.6m tonnes.

The US market has been difficult this year because of an unexpected slump in prices in spite of the curb on imports. Japanese shipments to the US reached only 3.9m tonnes in the first nine months of the year, compared with 6.4m tonnes in the whole of 1984.

Japanese producers cited this decline, and the weak selling prices, as a main factor in lower



profits in the first half of the 1984-85 fiscal year. Nippon Steel's pre-tax profit was down 30 per cent in the six months to October 31 to ¥33.7bn, while those of Kawasaki Steel were off 13 per cent.

Nippon Kokan and Kobe Steel had marginal profit increases mainly because of the performance of non-steel activities.

China has emerged as a big customer for Japanese steel in recent years, but the outlook there is not promising. Last year, shipments reached 8.4m tonnes and were 3.2m tonnes in the first nine months of this year, but because of overcrowding in Chinese ports, sales are slowing and are expected to be lower next year.

As for imports, Japan is becoming an increasingly penetrated market. In 1975 only 23,000 tonnes of ordinary steel were imported but by last year the total had risen to 3.7m tonnes, mainly from Taiwan, Brazil and South Korea. This year imports have been lower, with only 1.7m tonnes coming in during the first nine months

Steel industry officials attribute this in part to what one called "the wall of quality" - the demand for increasingly higher quality steel. However, there is considerable concern that the wall will not be able to withstand the pressure of the rising value of the yen on the price of imported steel.

Given this unpromising outlook, further big plant closures seem inevitable. Only 57 of the 57 blast furnaces in the country are operating, and few of those idle are likely ever to return to production.

One mini-steel works, the Senju plant of Tokyo Steel, has closed this year and others are under threat. Nippon Steel, the country's largest producer, has closed large section mills at its Hirobata and Maruoka works and its hot-strip mill at the Otsushima works as part of what it calls its third rationalisation programme. Others are expected to follow.

With all this gloom, it is not surprising that producers are looking to diversification.

"The future is in electronics," Mr. Yamashiro of NKK says. NKK set up a materials division last January aimed at producing, among other things, silicon wafers for the semiconductor industry.

It is also interested in getting into businesses involved in machinery, community development, health, sports, food and aerospace. And it has paid more than \$45m for a 40 per cent stake in a titanium and aluminium alloy aerospace components business in the US controlled by Martin Marietta.

Sumitomo Metal Industries, another large producer, started full-scale production of titanium alloy for aircraft engines in the summer of 1984 following a technology transfer agreement with IHI of the UK.

The company aims to be earning 30 per cent of revenue from non-steel businesses by the mid-1990s.

Nippon Steel formed NSC Electron Corporation in June 1985 to make silicon wafers and is building a factory near its Hikari special steel works.

The company said it was also planning to produce carbon fibre from pitch - extracted from coking coal.

Kawasaki Steel bought NBE, a US maker of silicon wafers, in August. It has also launched a fabrication venture for custom chips with LSI Logic of the US, called Nihon Semiconductors.

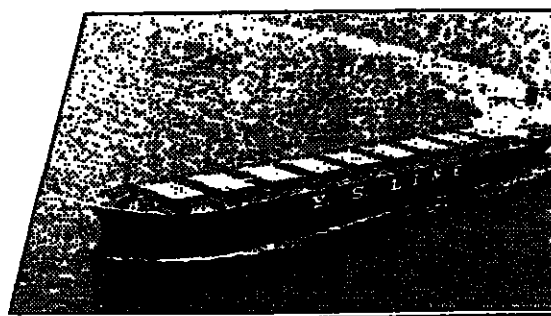
The attraction of new materials, in particular silicon, is that the steel companies already have experience with them. Silicon is a common ferro-alloy used in iron and steel-making.

The Japanese steelmakers say they are still strongly committed to steel in spite of the difficult outlook. They are investing in new equipment and determined to maintain their market strength through developing better-performing, high-technology steels.

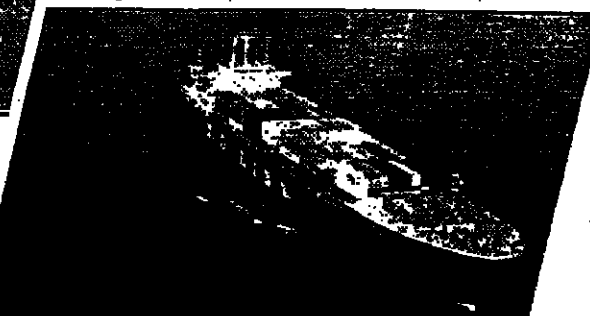
They have also shown in the past year that they are unwilling to pass on technology to threatening foreign competitors. Last year Nippon Steel refused to offer its best blast furnace technology in bidding for an order from Pohang Iron and Steel in Korea. (Davy of the UK eventually won the order).

NSC said this sort of technology was vital for competitiveness and the company would not pass it on lightly, especially if the buyer were seeking concessionary terms. We would always discuss such a move on a commercial basis, but that does not mean we would do it," it said.

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High-tech road to a change of image

Motor Industry

KEN GOODING

THE MAIN Japanese vehicle producers are tugging headlong to set up factories outside Japan. In future they will no longer be able to rely heavily on the cost advantage given by production in Japan and the weakness of the yen to gain sales in the US and Western Europe, the world's main markets.

At the same time they are making a thrust into the luxury and high-performance car markets, where they have had relatively little success but which offer opportunities for large profit margins.

All this means the Japanese car producers will be attempting to attract a different type of buyer, one interested not only in value-for-money but also in image.

This is difficult territory. The inexpensive model at the bottom of the range detracts from the attractiveness of the luxury model at the top for the seeker after image.

And in this search for excellence, the Japanese industry is willing to try an enormous range of new technology, even if a great deal of it will eventually be tossed aside.

This was apparent at the Tokyo Motor Show. Mr Dan Werbin, Volvo cars sales and marketing director, hit the nail on the head when he said: "The Japanese companies are all trying to outdo one another in technology."

"But they are not paying enough attention to developing clearly defined images."

The Japanese industry is now sparking off technology in all directions, he said. "But it is frequently missing the target."

Nissan's Cue-X "concept" car, was the one which attracted most favourable attention from visiting Europeans and Americans.

It put together four-wheel drive steering and air suspension (all electronically controlled) as well as anti-skid braking, run-flat safety tyres and a laser radar system to measure the distance to obstacles or vehicles.

Nissan says it intends to put a car similar to Cue-X on the

market, but not until the early 1990s. According to Mr Tomokazu Tokuda, one of the company's general managers in charge of research, much Cue-X technology is available on production cars or will be shortly.

The scope of new technology being investigated by the Japanese companies is breathtaking and the same must be said about the money spent on research and development. Both Toyota and Nissan, Japan's second largest group, are investing at the rate of 4 per cent of sales annually in r & d.

For Toyota that amounted last year to ¥242.6bn (\$1.2bn) and for Nissan ¥140bn.

Some other Japanese companies are having to boost r & d expenditure to keep up. Mazda will lift its spending from ¥85bn this year (5.4 per cent of expected sales) to ¥105bn (6 per cent) for the next few years, according to Mr Kenichi Yamamoto, the president.

A great deal of the Japanese companies' r & d expenditure goes to replace existing ranges. They are fighting on several fronts.

Toyota and Nissan each has several dealer networks in Japan to satisfy. Each network is demanding cars different from those sold by others.

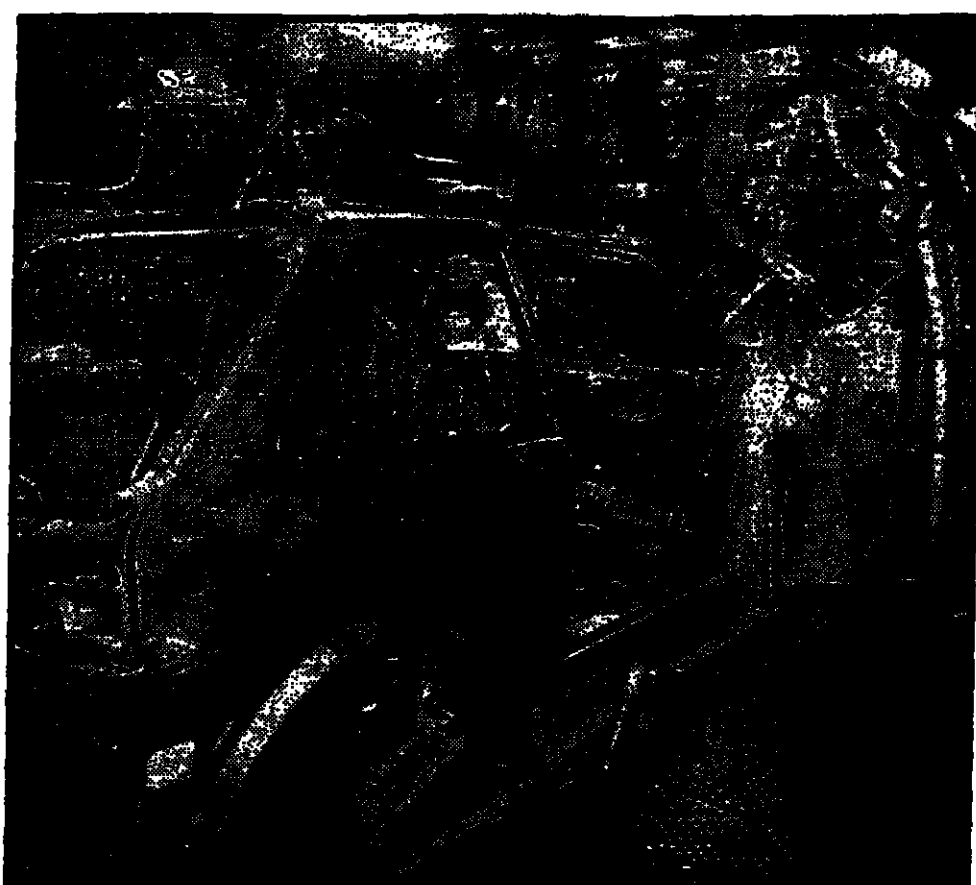
This multi-franchise approach is the only way the two companies could hope to keep their firm grip on the domestic market, where Toyota has about 40 per cent of new car sales and Nissan more than 25 per cent.

The Japanese also have to produce cars to suit the different requirements of the West.

At the Tokyo Show there were several cars, such as the Nissan Cue-X, the Mazda RX-7 sports car and Honda's Legend, more suited to Western markets than Japan, where the large tax penalty means only the very rich could afford them.

Nissan's Mr Tokuda said that in the Cue-X, his company wanted a luxury car with a roomy interior and the right size for the international markets.

The market the Japanese are most concerned about is the US. In the first half of 1985 they sold more than 1m cars there. It will take the full year to reach that total in Western Europe.



The Nissan line at Murayama. The company used US profits to win back its domestic market share.

But the phenomenal export performance of the Japanese industry cannot be expected to continue.

In 1985 just over 100,000 cars were exported from Japan; by 1975 this was 1.8m and this year will top 4m. Production in those years went from 696,000 to 4.56m to well over 7m respectively.

This rapid penetration of western markets which already had substantial domestic car industries raised protection

In the first half of the 1980s, deep recession in the North American motor industry meant domestic producers suffered severe losses and reacted by drastically cutting costs and laying off people. The US authorities leaned on the Japanese Government, which reluctantly agreed to a voluntary restraint agreement.

Ironically, that agreement strengthened the Japanese industry by forcing the manufacturers to sell higher-value cars at a time when the dollar was strong.

American profits helped subsidise Nissan's determined efforts to win back lost market share in Japan during the past two or three years. And it is believed that in the

early 1980s only Toyota was able to trade profitably in the Japanese car market as other companies used US profits to offset losses in Japan and Europe.

However, the Japanese took the hint given by the US Government and decided to set up assembly plants there.

Honda led the way with production in Marysville, Ohio, in 1983 and Nissan followed a year later with a car line in its factory in Smyrna, Tennessee.

Toyota started a joint project with General Motors, opening a GM plant at Fremont, California. This was to produce cars based on the Toyota Corolla and using mainly imported components.

Toyota has now decided to expand output to make Corollas for its own US dealer. It is also looking for sites to produce 200,000 cars a year in the US and 50,000 a year in Canada.

Mazda will have the capacity to build 250,000 cars a year from 1987 at Flat Rock, Michigan.

Mitsubishi will set up a joint project plant for about 180,000 cars a year with Chrysler. The upshot is that by 1990 the Japanese will have the capacity to produce 1.5m cars a year in North America. That

has frightened the US industry and is causing a different style of protectionism to rear its head. Critics predict that the US industry is heading for overcapacity, collapsing prices and financial difficulties.

They also suggest the cars the Japanese will produce in the US will be only 50 per cent American in terms of components. That could have a devastating impact on the US components sector. So there are strong demands for legislation to ensure that the Japanese groups use a minimum level of US components.

The Japanese will tackle car assembly in Western Europe only after the US plants are up and running. But already they face similar calls for local content requirements.

In the face of this growing protectionism, the Japanese are hoping to continue the move up-market to attract more revenue, even if volume is constrained.

They are also attacking Western commercial vehicle markets more aggressively with exports, not only with light vehicles, such as the pickups which in the US are substitutes for passenger cars, but increasingly with heavier trucks.

PROFILE: KEIDANREN BY CARLA RAPOPORT

Businessmen wield off-duty power

JAPANESE businessmen who have made it to the top of the heap do not usually buy large country estates, dress in Saville Row suits or purchase expensive yachts. Instead the top executives are likely to indulge in another golf club membership, a bit more foreign travel and the best food and drink money can buy.

They also devote an unusual amount of time to business community activities, ranging from sports and arts sponsorships to organisations like the powerful Keidanren.

The Keidanren literally translates in another golf club membership, a bit more foreign travel and the best food and drink money can buy. However, it should not be confused with the Confederation of British Industries or the American Chamber of Commerce. The Keidanren is a powerful mover and a force everyone dealing with Japan should understand.

Japan is a country of contradictions. One of the most important is that it enjoys both a strong government and a strong private sector," says Mr Masaya Miyoshi, a senior managing director of Keidanren.

The Keidanren, he explains is one of four main business organisations in Japan. The other three are Nisho (Chamber of Commerce and Industry); Nikkeiren (Federation of Employers' Association); and Keiai Doyukai (Committee for Economic Development).

The leaders form a clique known as Zaikai—literally "financial group" but more broadly "statesmen of the business world." More than half are from the Keidanren.

Elder statesmen who made up Zaikai have no counterpart in other countries because of the extraordinary amount of time they devote to public leadership not related to their companies," Mr Miyoshi says.

For example, Mr Inayama, Keidanren chairman, and non-executive chairman of Nippon Steel, devotes 80 to 90 per cent of his time to Keidanren business.

The 19 vice chairmen, all chairmen or chief executives of Japan's largest companies, spend one to two working days each week on Keidanren business. Committee chairmen, also top executives, devote 20 to 30 per cent of their time to the

group. Some 90 per cent of members are salaried, close to 70 per cent belonged to labour unions before joining management, and 50 per cent have been leaders of a union.

"The vast majority are from ordinary families, have a modest lifestyle and salary, are hardworking and acutely aware of their public responsibilities," says Mr Miyoshi.

He exhibits an enthusiasm which would be hard to find in an industry association anywhere else in the world. There is nothing defensive about his manner; he did not act as if he was speaking for a special interest group.

"We have a true people's capitalism in operation here. Even though we are representing big business, we are also representing millions of salary earners. That is one main reason why the Keidanren is exercising such influence," Mr Miyoshi says.

The Keidanren is a powerful mover and a force everyone dealing with Japan should understand.

The Keidanren has pushed through important administrative reforms within the government bureaucracy.

"The fight is still going on, we are only half way there," he says. Targets are reform of the tax system, review of anti-monopoly laws to clear the way for industrial restructuring, and deregulation in areas affecting business.

Another important area is external relations. The Keidanren takes credit for about 70 per cent of cases of liberalisation on tariffs, inspection procedures and the like included in the Government's recent programme to boost imports. Many came through the Keidanren's International Enterprise group, which includes representatives from ICI, Shell, Siemens, IBM, Olivetti, Coca-Cola and Hoechst.

An important link for the Keidanren is its strong affiliation with the ruling LDP party. It raises ¥10bn a year for the LDP.

Mr Miyoshi says Zaikai will continue to be influential because of its close communication with government.

Mitsubishi launches "Operation Bulldog"

"Operation Bulldog" is the name Mr Mikio Kawamura chose to denote Japanese (if not British), tenacity in seeking to reduce the trade surplus that is Japan's number one foreign relations problem with the West.

Mitsubishi's London office has created an export promotion desk to provide medium-sized and small British companies with expert advice on marketing their products in the notoriously difficult Japanese market.

Christian Tyler, Trade Editor, Financial Times
(Extract from World Trade News, 21 October 1985)

We established, in August, a new department in London exclusively dedicated to the promotion of British Exports to Japan and the Far East.
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Japanese Industry 6

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Struggle to loosen purse strings

PERHAPS THE most surprising discovery for a visitor to Japan is the poverty of its infrastructure compared with the rest of the developed world.

Visit the powerful Ministry of Finance and see rows of cramped offices where cardboard boxes brimming with files are stacked to the ceiling. Take a one-hour drive to the shore and end up in a four-hour traffic jam coming back. Travel on Tokyo's Yamamoto Line in the rush hour and risk physical damage.

Only one in three homes in Japan is connected to a municipal sewerage system. The average Tokyo commuter spends 2 1/2 hours travelling to and from work each day, most of that time standing. Fewer than 40 per cent of homes have installed heating.

Advocates for loosening the purse strings on public spending have been growing within Japan, supported by ranking officials at the Ministry for International Trade and Industry. Backing also comes from Japan's leading construction and civil engineering groups.

"Japan is a rich country on paper, but not in standard of living," says Mr Matsuo Otsuka, a senior Managing Director of Kumagai Gumi, one of Japan's largest general contractors, with sales this year expected to exceed US\$3bn.

If the Government approves higher public spending next year, the benefits for Japan's construction companies would be obvious. The industry, which accounts for about 10 per cent of Japan's GNP, has been grappling with growth below general inflation for years. Approximately one-third of its business is government-related. Industry leaders are not holding their breath in anticipation of a big shift in government policy. There has been no real increase in infrastructure spending since 1977. Instead, they are seeking to harness the vitality of the private sector.

In the ultra-modern Tokyo headquarters of Kajima, another leader in the construction industry, Mr Rokuro Ishikawa, the chairman, says: "Japan's (budget) deficit is greater in percentage terms than the US. However, Japan is still short of infrastructure."

"In the private sector, we have an oversupply of funds. Last year we had a net outflow of \$50bn. So the private sector is obviously looking for oppor-

tunities to invest. If private sector efficiency and money can be put into a project (which has government approval) we can kill three birds with one stone."

Mr Ishikawa says government money is not necessary to start this process, only government support in cutting red tape and boosting fiscal incentives, such as tax-breaks, for private investment.

Restrictions on building should be removed or liberalised, he says. Only the Government has the right to condemn old buildings, for instance.

Mr Otsuka says the Tokyo Bay Bridge project could be built with private money. "It is not necessary to have government funds, all we need is a minor change of rules and regulations."

Construction

CARLA RAPOPORT

The Tokyo Bay project, under discussion for nearly seven years, is the flagship among 50 big infrastructure projects under discussion by the Government. A bridge would bring acres of under-used land within easy commuting distance of Tokyo, relieving the pressure on office and housing land.

Mr Otsuka points to Japan National Railways, a chronic money-loser. "There must be another way of design and management which could be profitable," he says. Extending the bullet train service would be economically feasible if handled by private companies. Kumagai Gumi is not optimistic about changing bureaucratic attitudes overnight. In the meantime, the group is concentrating on expanding its growing overseas contracting business, which accounts for 42 per cent of its revenue. "Our target is to reach 60 per cent," says Mr Otsuka.

The main push will be in Australia, the US and Europe, where the money is more plentiful. In the Far East, business is not profitable in many cases because of the competition among Japanese groups, he says.

Another company looking overseas for growth is Shimizu

Construction, a leader in energy-related projects. It makes up about 8 per cent of the Y220bn group sales, and Shimizu ultimately aims to raise this to 30 per cent of revenue.

Kajima, with only 7 per cent of sales overseas, is slightly less pessimistic about the chances for government-funded projects. It points to increased spending on electrical and nuclear power plants as areas for concentration. However, Kajima is zeroing in on what it calls the "sophistication of industrial structure."

According to Mr Ishikawa: "To survive we have to depend on the high-tech industries." Kajima sees big opportunities in integrated circuit fabrication facilities and other electronics industries.

Kajima is also setting up subsidiaries in new areas, such as leasing, health care for the elderly, sports, interior designing, and publishing and film-making.

In spite of diversification, overseas growth and efforts to stimulate the private sector, the industry's long-term health remains in question. According to Mr Ishikawa, who is also head of Japan's Federation of Construction Contractors, 99.9 per cent of the country's 320,000 contractors are very small companies with capitalisation of less than \$500,000.

The main contractors cater to Japan's private sector, backed by a high level of expertise and research spending. The smaller companies remain dependent on public works. Mr Ishikawa says Japan maintains a basic social policy toward small contractors known as the floor, or conveyor, theory. "That means we have to adjust our speed to the slowest ship," he says. This means that efficiency made possible by the size of the large companies is sometimes sacrificed because small, less efficient companies must also be given government contracts.

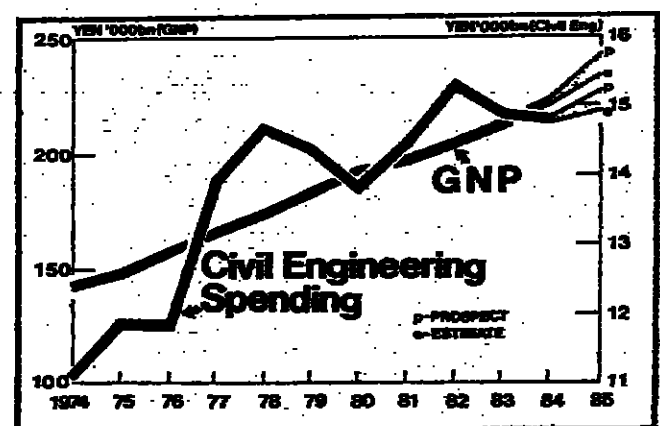
Even so, the bankruptcy level among contractors is high, accounting for about 30 per cent of all companies.

But more are forming each day. Now we are talking with (the Government) on how to speed up the conveyer, perhaps through mergers and acquisitions," Mr Ishikawa says.

Unless we can get the conveyer to speed up, we cannot be competitive in the worldwide market."



The crowded Shinjuku area of Tokyo belies the Japanese infrastructure shortage



Export sales drive to overcome slump

Construction Equipment

IAN RODGER

THE construction machinery sector provides an excellent case study of a Japanese industry forced to seek export sales because of a slump in the domestic market.

In principle the Japanese market for construction machinery should be enormous. Most of the country is mountainous, so that every road or rail project is a big engineering undertaking. The country's infrastructure also remains very underdeveloped.

But Japan's spending on infrastructure has stalled in the past decade and, apart from the long-suffering public, the construction machinery industry has been the main victim.

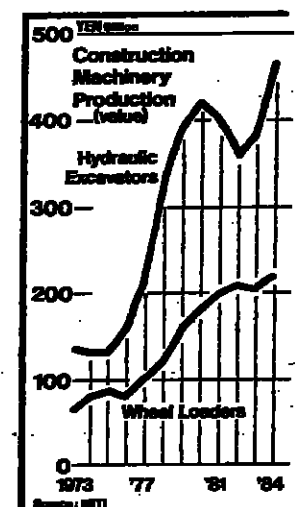
Spending on civil engineering projects has probably declined by about two-thirds in real terms. For example, the country has 7,600 km of motorways planned, of which 3,721 km are open. But only 372 km are under construction.

The effect on the industry has been dramatic. Demand for excavators has tumbled from more than 40,000 units in 1979 to about 27,000. Bulldozer sales have slumped from 18,000 to 10,000 over the same period.

Komatsu, the industry leader with domestic sales of about Y200bn, has had to work hard to maintain its position. Last year, it increased domestic sales 12.4 per cent in spite of a weak market in most products, mainly by introducing new lower-priced models of excavators and wheeled loaders.

Komatsu has an estimated 65 per cent share of the domestic market for bulldozers, 70 per cent of the off-highway dump-truck market, 85 per cent of the scraper market, 35 per cent of the hydraulic excavator market, 35 per cent of the wheeled-loader market and smaller shares of products such as rough terrain cranes and vibratory rollers.

The other major construction machinery makers are Caterpillar, Mitsubishi—mainly bulldozers—and Hitachi Construction Machinery in excavators and wheeled loaders. But there are also many world-competitive producers of specialised machinery, such as Kato and Tadano in mobile cranes.



Kubota and Yanmar in mini-excavators, and Jere and Sakai in paving equipment.

Like Komatsu, Hitachi has put a big effort into exports. Last year it was the market leader in excavators in the UK with 360 sales. It also ships about 800 a year to the US since a licensing agreement two years ago with Deere.

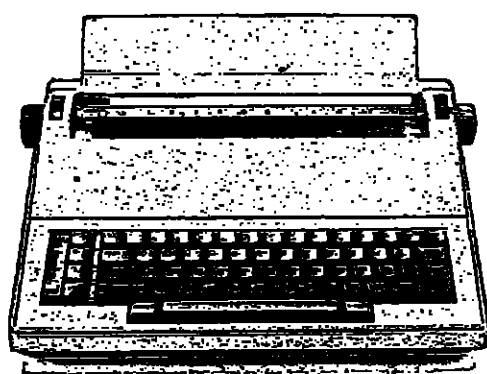
Hitachi says its sales of excavators are being restricted only by its production capacity of about 800 a month.

Komatsu, Hitachi, Kobelco, Mitsubishi and JSW were found guilty earlier this year of dumping excavators in the European Community. Dumping duties ranging from 31.9 per cent for Kobelco to 2.9 per cent for JSW have been applied.

None has taken action to insulate itself from this and other measures that would hurt exports. However, there are strong rumours that Hitachi will soon announce a major tie-up with VME, the joint venture formed last year by Clark Equipment of the US and Volvo BM of Sweden.

Komatsu has been trying for more than a year to establish manufacturing in Europe. Attempts at joint ventures with the UK companies Northern Engineering Industries and Terex have not succeeded, and the company may end up going it alone.

One big problem, according to Mr Shoji Nogawa, Komatsu president, is that the European market is fragmented and national bias applies in each country. If Komatsu built a plant in the UK, for example, it might find that its products were not welcome in France or West Germany.



This could be the start of something big.

After a long courtship, there was a successful marriage recently. The people and resources of Wrexham, with a pioneer of Japan's economic miracle, Brother. One of the world's largest manufacturers of typewriters and sewing machines, Brother also produce some world-leading knitting machines, microwaves and computer printers. As our picture shows, the union has already proved fruitful.

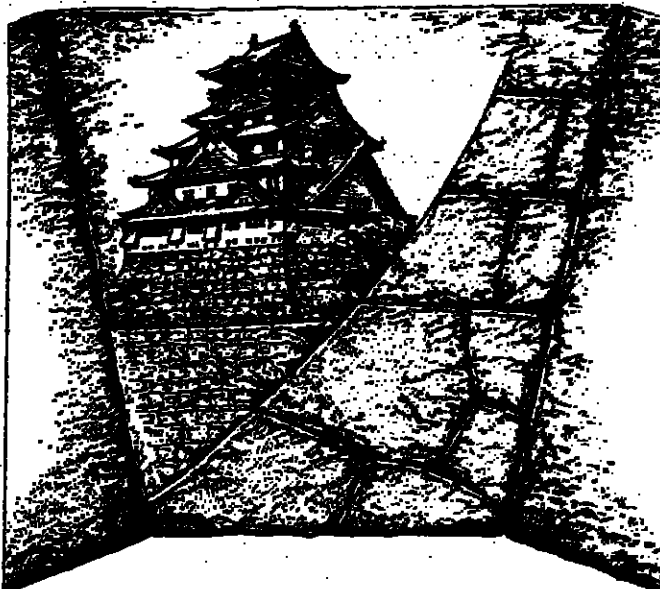
The Brother AX-10 has the proud distinction of being the first electronic typewriter ever to be produced in Britain. A potent combination of British workmanship and Japanese technology, it has proved immensely popular. For all its success, the AX-10 is but a small acorn, from which 240,000 electronics will grow in 1986 alone. The new range created will fulfil every domestic, professional and commercial typewriting need.

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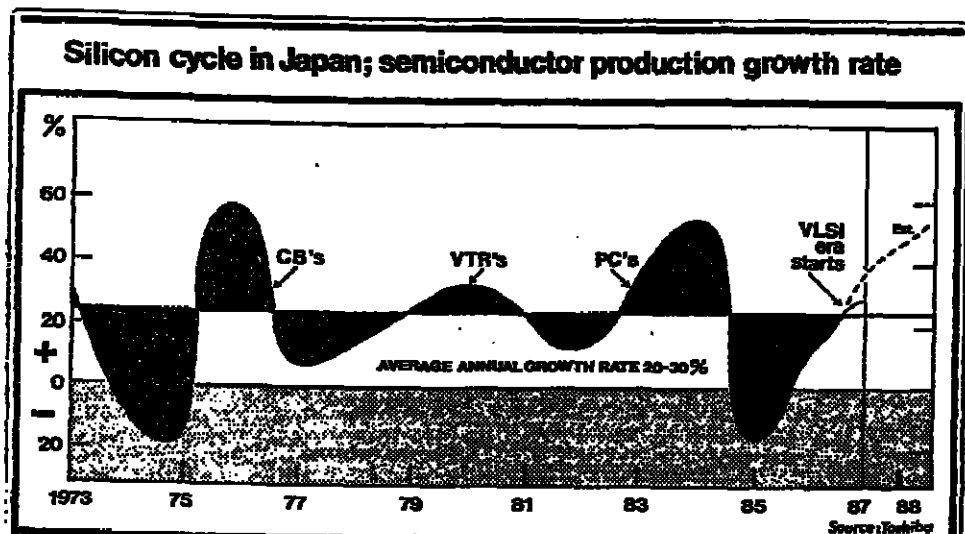
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Japanese Industry 7



The growth rate for semiconductor production is twice that of electronic equipment. The demand cycle is heavily affected by user's prospective booking and inventory control. Technology innovation can create a new market

Eyes on next big winner

BUY A soft drink from a vending machine on a Tokyo street and the machine will invariably thank you for your purchase. Visit a loo in a modern Japanese apartment block and you will be comfortably warmed by the electronic loo seat.

Perhaps it is because of their small houses, or may be it is because of the Japanese tradition of high-quality service. Whatever the reason, the Japanese are passionate about electronics and that passion will remain one of the major economic forces in Japan for decades.

According to the Economic Planning Agency, electronics will account for 8.3 per cent of the country's gross national product by the year 2000 compared with 4.8 per cent today. It will remain the fastest growing industrial sector during that period and the largest component of the manufacturing sector.

But business for Japanese electronics companies in 1985 was bad. After sailing through the recession on the strength of growing profits and sales, top electronic groups reported some of the biggest declines in profits for a decade. The trouble has been the worldwide semiconductor glut, with near ruinous prices for the chips which the Japanese call "the rice of industry." At the same time, US producers claim that the Japanese were dumping chips at unfair prices.

The industry is mostly accepting the problems philosophically. While strenuously denying the dumping charges, all the main semiconductor companies are speeding plans to increase overseas production and reduce exports. At the same time, they have their eyes fixed on the next generation of electronic products in

the hope that one or more will be the next big winner.

The key for the majors, which include Matsushita, Toshiba, Fujitsu, NEC and Hitachi, will be their ability to break out of the silicon cycle. They aim to reduce their dependence on commodity chips and lead the way toward the super-sophisticated chips and electronic components of the future.

At Toshiba, Mr Taroishi Kawanishi, director and group executive, says the boom-bust troubles of semiconductors are due to the relative immaturity of the electronics sector. Most electronic devices contain a number of smaller components so when sales change, the rate of growth of components is magnified.

Electronics

CARLA RAPOPORT

For Toshiba, the solution is to step up collaborative ventures and make sure that its technology is close to the cutting edge in all areas of electronics. It has signed technology deals with IBM, the US, Siemens of West Germany, and is in talks with many others.

For Hitachi, the path is more independent, and largely based on the company's own research. "We are focusing on new devices which will let us be independent from these cycles," says Mr Suetono Hata, senior executive managing director for electronic devices at Hitachi. By 1988, integrated circuits will grow by 8 per cent a year. Within this, memory chips will grow by only 5 per cent, logic chips by 11 per cent and micro-processors by 13 per cent. Hitachi is concentrating on custom-made logic chips, which will grow by 28 per cent a year, he says.

At NEC, the name of the game is integration. "Our spectrum is almost perfect. It ranges from personal computers to super computers to satellites and every kind of transmission tool," says Mr Nobuhiko Shimada, general manager, C&C systems development division.

According to Mr Tomohiro Matsumura, NEC senior vice-president and director, 25 per cent of the company's semiconductor sales will come from new devices by the end of next year. Companies turn coy when asked about the specifics of these new products, which is not surprising considering the keen competition for new market opportunities.

A recent electronics report by Jardine Fleming in Tokyo titled Double Boom to Double Bust carries a tongue-in-cheek title. Electronics content, rating the various runners for big sales over the next few years. The semi-finalists were the video or optical disc, the compact disc and disc players, digital television, and the compact 8mm video camera and related equipment.

"Growth over the next 10 years can be domestically-led," says Mr Otomi Fujii, a director of the Electronic Industries Association of Japan, in reference to the big trade surplus Japan has with the US and Europe.

The EIAJ says growth will still be planned on consumer products. Half of Japan's semiconductor output goes into consumer electronics, compared to 11 per cent in the US. A report on the semiconductor industry by Industrial Bank of Japan (IBJ) does not mince words over Japan's future. It points to the wide diversification of the main electronics companies and concludes: "Japanese companies will top the world, by 2000." Therefore, trade friction in semiconductors will be alleviated instead of aggravated.

Entering era of super credit card

ONCE THE Japanese are finished with the credit card it will never be the same.

The electronic smart card—with an integrated circuit or memory—has been in use in France for some time. All the main credit companies are studying the memory card with a view to widening the use of the ubiquitous bit of plastic.

But in Japan research is reaching an advanced stage for a card which may replace the magnetic storage system used by computers.

The random-access memory card, according to Mr Hiro Shogase, manager of Memory Card Project at Toshiba, could be used for external memory on a personal computer, doing away with floppy disks.

The Ram-card of the future would need to have one mega-

bit of storage capacity; these under test have only 256K of memory.

Ram-cards are only one of an array of super credit cards on their way. Toshiba is also working on a reader/writer for a laser card, made with opto-electronics technology.

This card will be aimed at the publishing companies. Instead of receiving a magazine by post, a customer in the future may receive a laser card and pop it into a home terminal to display a magazine or broker's report.

The new card will also have medical applications, perhaps holding information on a patient's x-ray examination. One x-ray negative requires one megabit of storage, according to Toshiba, making such a project more suitable for optical storage.

rather than on the conventional smart card.

Toshiba is also working with Visa of the US on a multi-functional bank/credit card. It is shipping sample cards to potential customers at the rate of 5,000 to 10,000 a month and hopes to be in full production by the middle of next year.

The cards will have, debit and credit functions, plus a clock, calculator, small memory for telephone numbers and automatic currency exchange function, so a customer in the US can be billed in yen, for example.

Close at Toshiba's heels are Casio, Sharp, the main Japanese printing companies, and giants like NEC.

C. R.

Fighting for slice of cake

THE PRIVATISATION of NTT in April triggered a wave of initiatives by foreign and domestic companies who plan to offer a wide range of new services in Japan. No field has shown more dynamism, however, than that of Value Added Networks (VANs).

More than 170 companies have registered for, or plan to offer, general VAN services, and at least seven companies have signed up for the special VAN field.

General VAN offers leased-line services covering such areas as voice, data and video transmission, voicemail, facsimile mail, videotex, telephone exchange services, message/packet switching and TC teleconferencing.

Special VAN companies, which include Intec, Fujitsu, NEC and Hitachi, provide international telecommunications services or large-scale services through nationwide networks to mass customers. These services include message and packet switching.

Value Added Networks

ROY GARNER

Both special and general VANs come under the umbrella title of Type 2 carriers within Japan's new telecommunications laws. Early participation in these VAN markets is essential to ensure subsequent success and it is expected that the number of entrants will be swelled further by new companies registering in the coming months.

Mergers among those already in the running are also expected, with a market shakeout developing.

Although computer and communication companies are some of the biggest investors in VANs, other participants cover a wide spectrum of business activity ranging from banking, computer services and trading to shoe manufacturers, toiletry producers and heavy equipment contractors.

According to latest estimates, Japan's VAN market has a value of ¥300bn and will grow to ¥600bn by 1990. A big spur to the market is the growing compatibility between computers and communications equipment of enterprises—even of branches within companies—in Japan. Demand exists for improvements in the speed of data exchange, especially in financial, distribution and service areas where the speed of data flow directly influences profit margins.

The relative inexperience of Japanese companies in offering VAN services is one factor behind the large number of tie-ups between Japanese and foreign businesses in the field. The most controversial has been between NTT and IBM.

Japanese competitors claim that joint activity by the companies could quickly lead to a monopoly of much of the VAN services business. NTT's president quickly guaranteed that this would not happen and the initial resistance has given way to a wait-and-see posture.

On the domestic front, typical of those newly starting is the Planet joint venture, centred on Intec.

Eight specialists in toiletry including leading cosmetic producer Shiseido, will jointly finance the venture, which will link the companies and wholesalers nationwide to streamline instructions and monitoring of orders. The group aims to connect its VAN system later with other networks dealing with the distribution and banking businesses to provide new competitive data transmission services.



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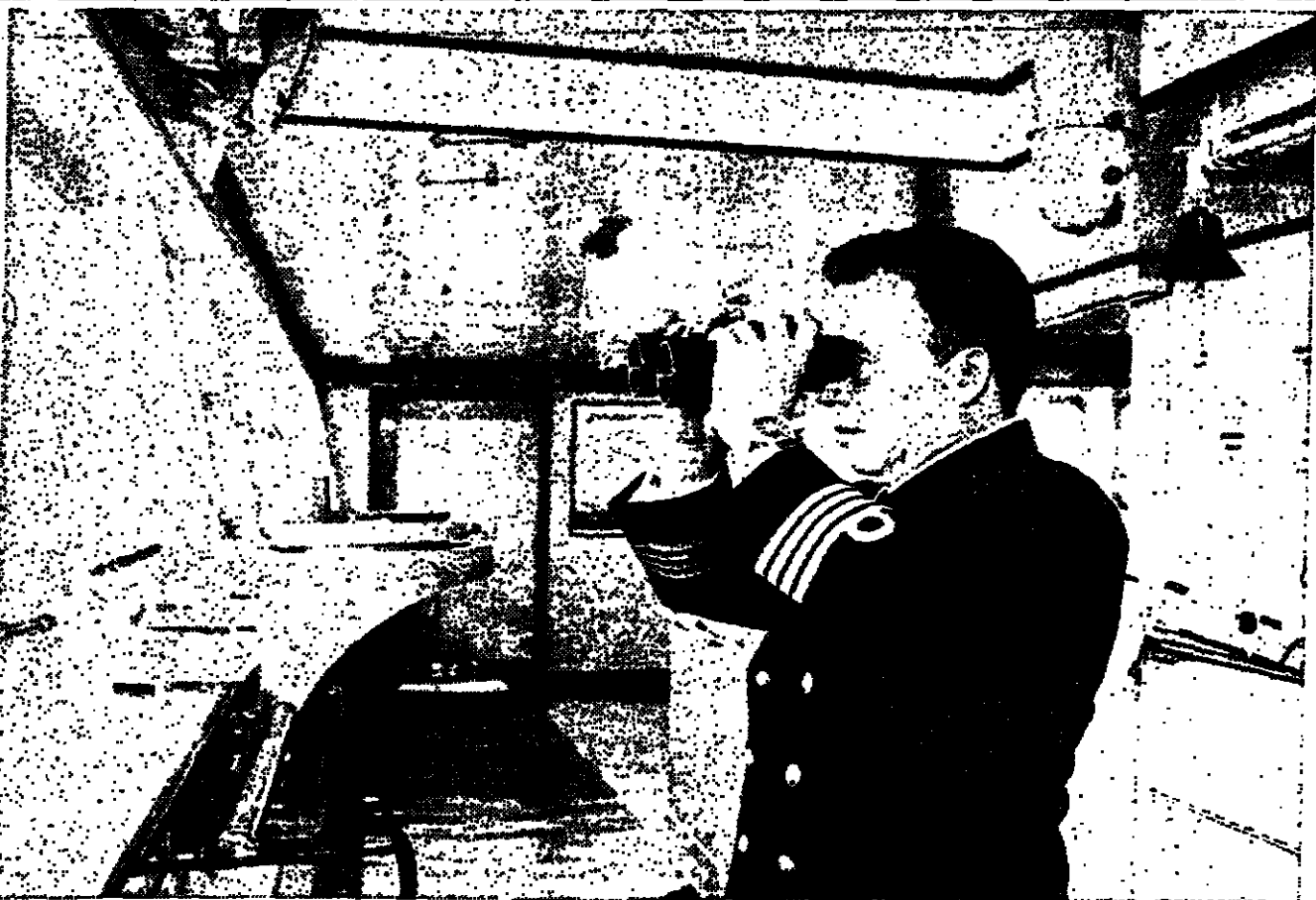
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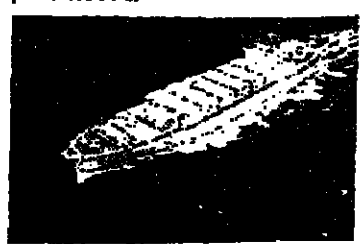
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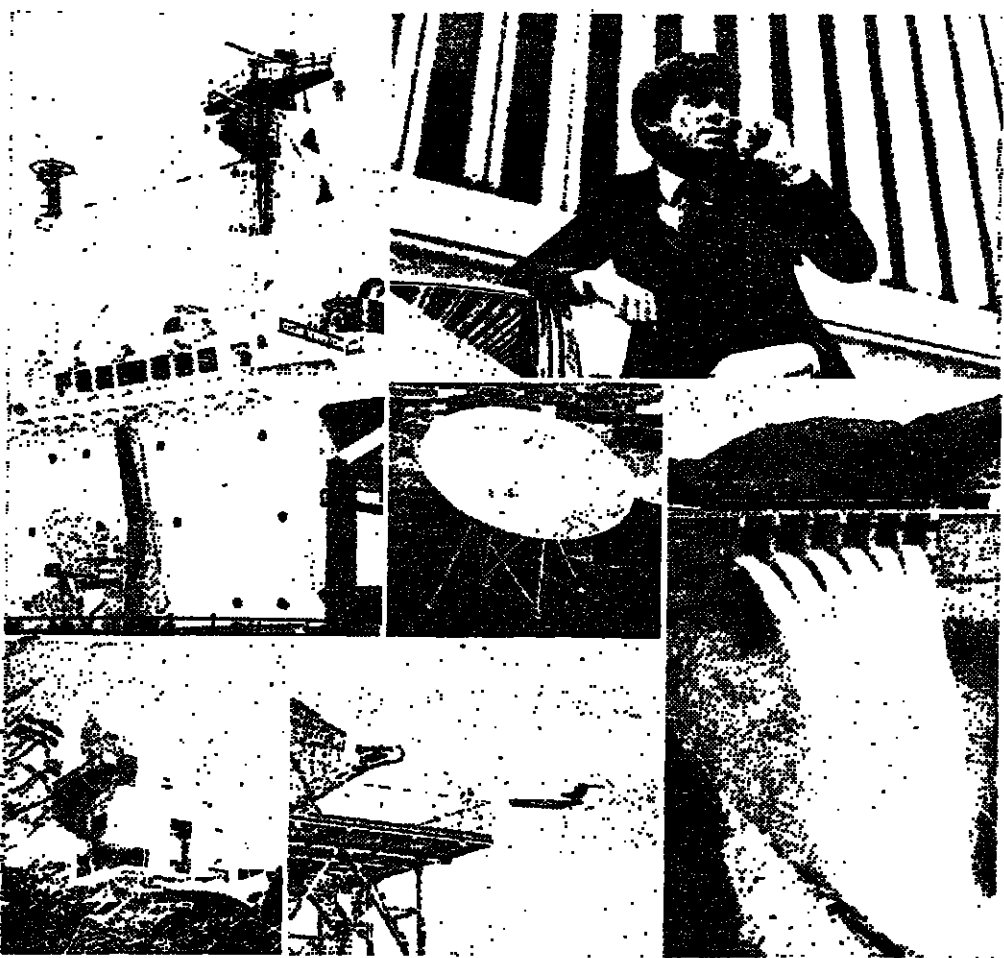
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Japanese Industry 8

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Shipbuilding

YOKO SHIBATA

FOR THE Japanese shipbuilding industry the crisis which it had been forecasting for the past decade now seems to be at hand. A deep recession has hit Japanese shipyards with no relief in prospect, as in earlier years, from new business areas, such as oil drilling rigs.

Well before the Sanko Steamship collapse, demand for new vessels had plummeted. Since mid-August when the crash occurred demand has fallen even further, with the big international financial institutions, and in particular US banks, becoming much more wary of involvement in shipping finance. Shipbuilders expect their yards to be idle around the middle of 1987.

In addition, Japanese yards are threatened by a possible cancellation or deferment of delivery of orders from Sanko and Hong Kong's C. H. Tung group.

Intensifying competition from builders fighting for the reduced number of new orders has brought prices down, too, to 30 per cent below the break-even point. Even order-hungry shipyards have become hesitant to take on work at the prices available. The six big Japanese builders' pre-tax profits fell by 10 per cent to ¥377.7bn in the half year to September 30 1985.

In view of the worsening position of the industry, the Ministry of Transport in late October asked the council for the Rationalisation of Shipping and Shipbuilding (CRSS) to implement a plan for the stabilisation and revitalisation of shipbuilding.

The council has been in abeyance for seven years since the last shipbuilding recession in 1978 when the nation's 33 shipyards closed 35 per cent of their building facilities. Total capacity was cut from 9.8m compensated gross registered tonnage (CGRT) to 6.4m CGRT by the end of March 1980. Even this, however, has not proved large enough for dwindling demand.

The Ministry of Transport set a ceiling of 4.4m CGRT in 1983 and 4.0m CGRT in 1984, and this will drop further to 4m CGRT in 1986. However, the

shipbuilding industry is currently said to have excess capacity of 1m CGRT.

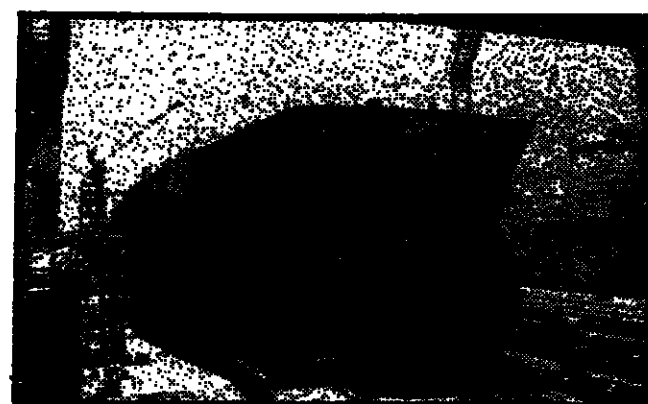
Over the past decade, the shipbuilding workforce has been cut by two-thirds from 183,000 to 60,000 through retirement or re-direction to other sectors or other industries. The Shipbuilding Association of Japan thinks the industry should shed a further 30 per cent of its workforce from current 60,000 to 42,000 to match rapidly falling demand. New orders tumbled one third from 27.7m gross tons at their peak in 1973 to 8.4m gross tons in 1984, and since the beginning of this year, orders received have hovered around one-quarter of the previous year's level in each month.

Against the background of over-capacity and the nosedive in new orders, the CRSS's inquiry will centre on four points:

- reduction of operations in individual yards;
- a cut in total building facilities;
- promotion of ship scrapping;
- employment problems resulting from the trimming down of yard capacity.

The council is expected to come up with a recommendation next May, but short-term recommendations will be made in February.

During discussions at the CRSS, the major shipbuilders have reached a consensus that the level of output should be fixed some 15-20 per cent below the current level by 1987 at between 3.3m to 3.5m CGRT against the present official ceiling of 4.1m CGRT. Whereas the current building capacity is based upon speculative



The Mitsubishi yard at Nagasaki

demand, in future according to the recommendations it should be based upon real market demand.

Despite cuts in production capacity, the Japanese have managed to dominate the world market with a share of nearly 50 per cent in the past 10 years, a period in which South Korean yards have eroded the European share to emerge as the second largest shipbuilding nation in the world.

The South Korean yards' bid to catch up with Japan has been a major problem for Japanese yards in recent years.

Even before the expected recommendations of the CRSS next February the big shipbuilders have started painstaking efforts to lessen the burden of excess manpower.

obtained agreement with its labour union for the company's plan to reduce 5,000 workers by 1987, following its withdrawal from new building at its Hiroshima works. Hitachi will integrate its new construction at its Arake works in Kyushu, the southern island, so as to survive the recession in 1987.

Hitachi's bold steps have been matched by other shipbuilders. Ishikawajima-Harima Heavy Industries (IHI) is to reduce the current 24,000 in its shipbuilder's sector to 20,000 by March 1988.

Mitsui Engineering and Shipbuilding is dispatching 1,800 workers to other companies next year, and Sumitomo Heavy Industries is making its 800 workers redundant.

Last month, Hitachi Zosen, the largest builder in Japan has

already shifted 7,000 workers to other sectors including Mitsubishi Motor or to nuclear power generation department Nippon Kokan Kaisha (NKK) has proposed to unions a reduction in its workforce of 1,000 following a cutback in new shipbuilding capacity at its Shimizu work.

However, the question is whether the scrapping of facilities and redundancies can be carried out in a similar manner to 1979. The big groups like Mitsubishi Heavy Industries or Ishikawajima-Harima Heavy Industries can absorb surplus workers. Most of the others had already trimmed yard facilities severely, after 1979.

The scrapping of yard facilities threatens to cause a serious employment problem in local towns which depend heavily on shipbuilding.

Hitachi's withdrawal from new building at its Hiroshima yards has been a shock, as the local area of Hiroshima concerned is largely dependent upon shipbuilding. In order to secure job opportunities for local workers, Hitachi Zosen is planning to establish new local subsidiaries, such as Innoshima Jozo, which brews brandy wine from local mandarin oranges, or prawn farming through a subsidiary, Innoshima Fishery.

A more moderate stance was adopted by the Koreans at industrial talks in late November.

The South Korean shipbuilding industry's representatives said they intend to reduce orders to about 80 per cent of 1985 levels though this is still regarded as too optimistic.

By IAN RODGER

PROFILE: KAWASAKI HEAVY INDUSTRIES

Bitter criticism over trade frictions

KAWASAKI Heavy Industries was designed largely as part of the nation's export arm just like many heavy industrial conglomerates around the world.

Manusmann in West Germany and CGE-Alstom in France come to mind.

Although best known as a leading motorcycle producer, KHI's main activities are in capital goods such as ships, railway carriages, boilers, turbines, and steel, cement and chemical plants.

The group is frequently involved in big overseas projects arranged by Japan's formidable trading companies and, like them, sales and export growth at KHI has often seemed more important than achieving a substantial return on capital.

But the heyday of this type of company in Japan has come to an end. The Government is trying to promote imports and is encouraging manufacturers to invest in plants overseas. So KHI and similar companies like IHI and Mitsubishi Heavy Industries are no longer the focus of interest.

It is very difficult for them to contribute to the new trade policies. It would be absurd,

for example, for KHI to start manufacturing turbines in the UK or boilers in the US.

Mr Kenko Hasegawa, president of KHI, is keenly aware of the company's uncomfortable position. "As a manufacturer, our fundamental structure is designed for importing raw materials, manufacturing them here and exporting a large portion of them."

"We have had a 40 per cent export ratio for a long time. If we were told not to export, we could not live."

Mr Hasegawa is bitter about the development of trade problems with the rest of the world, blaming it largely on the Japanese automotive and electronic equipment manufacturers.

He suspects that the sudden rise in the value of the yen will be damaging to the group. Until this autumn, KHI was optimistic that it could get on its feet. It suffered losses of ¥5.9bn in 1983 and ¥6.8bn last year because of the slump in the shipping industry, losses on a few overseas process plant contracts and severe competition in motorcycles.

But in the first half of this year, it had an unconsolidated profit of ¥2.6bn, and for a while the outlook was looking brighter. Now it has become clouded again, not only because of the continuing crisis in shipbuilding but also because of the change in the terms of trade.

"The exchange rate is too high and we have no way of coping with it, so we are losing a lot," Mr Hasegawa says. "Our export ratio will go down."

KHI has tried to diversify and some analysts have been enthusiastic about its moves into defence equipment. It is now the largest defence supplier in Japan. But Mr Hasegawa is pessimistic about the potential because the Government is limited to spending 1 per cent of GNP on defence. And he says foreign markets for defence equipment are too complicated.

Another diversification into robotics and factory automation shows promise, but results have been average because competition is fierce.

The sector that excites Mr Hasegawa is aerospace. KHI is a leader in Japan in this sector

with sales last year of ¥101.9bn, and Mr Hasegawa is chairman of the Japanese Aircraft Development Agency. KHI makes sea patrol planes and has co-operation agreements with MBB of West Germany on the MB13 and BK117 helicopters and with Boeing and Hughes of the US on others.

It also makes partial assemblies for the Boeing 767 jetliner and is discussing with Boeing the 777 jetliner project. It is also one of the partners with Rolls-Royce of the UK in the International Aero Engines consortium.

Kawasaki Heavy Industries

Division	1984/85 Sales ¥ bn
Aircraft and other	198.7
Generators	168.2
Shipbuilding	137.6
Machinery	114.7
Plant engineering	94.4
Rolling stock	46.5
Total	764.2

More than just the news

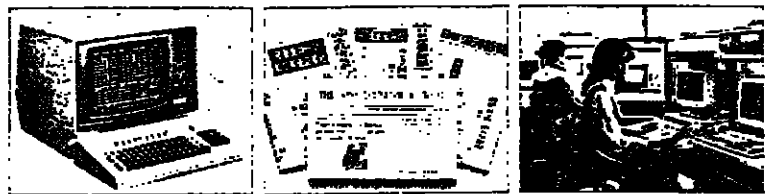
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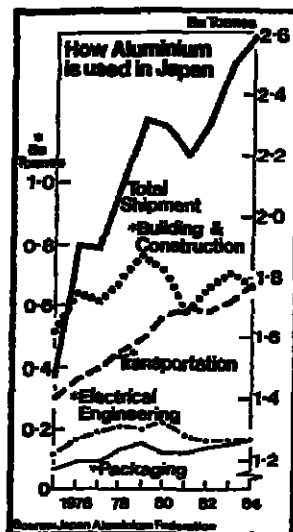
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Japanese Industry 9

Apparent Supply of Primary Aluminium Ingot

	Production	Exports	Total	US	Imports Canada	Australia	New Zealand	Ratio of imports to supply	Ratio of imports to production
1972	1,096,765	3,875	475,654	41,133	79,576	37,752	78,881	30.3	43.4
1973	1,118,374	34,860	478,904	65,398	73,917	31,162	82,165	30.7	42.8
1974	1,013,359	82,506	373,333	30,246	48,330	66,548	82,661	28.9	37.3
1975	919,425	69,706	480,125	34,228	12,963	44,319	195,156	32.6	46.8
1976	1,188,197	99,649	533,807	11,478	67,386	61,371	110,384	32.9	44.9
1977	1,057,710	54,594	760,284	39,443	124,997	59,125	121,551	42.5	70.0
1978	1,010,409	7,946	745,438	109,270	108,811	37,425	110,132	42.7	71.1
1979	1,091,477	7,644	918,085	298,712	123,589	26,363	93,979	45.5	83.4
1980	770,602	12,160	1,129,322	266,235	116,132	69,590	108,574	59.3	146.6
1981	350,706	6,581	1,446,566	306,456	193,110	111,661	122,633	90.8	412.5
1982	235,909	1,679	1,603,723	239,466	141,621	114,725	175,954	36.3	626.7
1984	286,728	2,283	1,347,817	177,683	111,403	236,530	134,246	32.6	470.1

Source: Ministry of International Trade and Industry, Japan Tariff Association.



Market leaders set for overseas expansion

THE JAPANESE show a schizophrenic about dress that is almost uncanny. The rise to fame of designers such as Hanay Mori, and Issey Miyake has meant that fashionable Japanese are among the best dressed in the world. Yet the average businessman in a navy blue suit of average-to-poor quality as if allergic to style.

Outside the cities the split is even greater. Outerwear ranges from the traditional cotton robe or kimono to what is described as "scares-crow chic"—an amalgamation of bright Western-style blouses and jackets with mis-matching trousers, worn by both men and women.

Japan's US\$200-a-year apparel industry is a bit schizophrenic itself. On the one hand it is an entirely home grown industry, subject to little import competition and, uninvolved in Japan's export boom. On the other it depends on a Western image for its style, glamour and growth.

But the industry is one to watch over the next few years as its leaders continue to shed their parochialism and move into international markets.

As is many other domestic industries, Japan's garment sector is heavily fragmented and therefore hard to quantify. More than 10,000 companies make apparel for sale through different department stores. About 20 per cent of Japan's sales are through department stores with only about 4 per cent through clothing speciality stores. Both levels are appreciably smaller than in the US and Europe.

Supermarkets make 19 per cent of sales, which underlines the popularity of inexpensive clothes. Another 55 per cent is sold at small stores, making distribution a nightmare. A complicated, costly triple-tier system of wholesale distribution links manufacturer to retail outlet.

As a result, the industry is split between thousands of small apparel makers who barely cover their costs and fewer than ten giants.

Among public companies, only three stand out: Kashiya, a leader in menswear; Renown, Japan's largest apparel maker; and Wacoal, specialising in underwear. These three account for more than 10 per cent of sales.

The proportion of income spent on clothes in recent years has been declining, but it is still 7 per cent of the average family income. Highest spending is by the young working woman who lives with her family and is able to devote most of her income to clothes in the years between school and marriage.

The overall market for clothes is fairly sluggish, expanding in nominal terms by only 3 per cent in 1984. It is mainly fashion clothes which are showing growth.

"There are two kinds of apparel companies in Japan," says an executive for Renown. "One is growing rapidly and the other declining. The first is the one focusing on fashion, the second makes ordinary clothes."

Clothing

CARLA RAPOPORT

Japanese women want Western designers' labels on their Western-style clothes. Renown's stable of 90 brands includes Arnold Palmer sportswear, Cacharel skirts, Norma Kamali, Perry Ellis and Buster Brown.

"In the past, we had to produce only one line because different department stores accepted it. Now each store wants different lines," Renown says. This year the company has about 25 main lines, with the rest selling about 1700m to 9500 a year.

Kashiya stresses the importance of foreign designers. By 1980, it says, 61 per cent of clothes consumption will be by choice, not need. "That indicates that individuality will play an increasing role in clothes purchases. Clothes are becoming more of a tool to express oneself and one's goals," says Mr Toshishige Tanaka, marketing director at Kashiya.

Kashiya maintains 170 brand names, including Ralph Lauren and Yves St Laurent. It is backing up claims to internationality by hunting new foreign designers. J. P. Gaudier was promoted by Kashiya and now ranks among the most popular Paris designers.

Through the aid of an international designer competition, Kashiya hopes to continue to

identify young designers around the world. All three main apparel makers have begun producing clothes overseas, although strategies vary. Renown has begun making clothes in South Korea for both the domestic and Japanese market. Next year, it hopes to incorporate manufacturing businesses in Singapore and Hong Kong. A production plant in the US is also under consideration.

Kashiya has organised production in Italy, in co-operation with local manufacturers, with the aim of exporting to the US. Kashiya sees foreign production and sales increasing perhaps five-fold over five years.

"In the future, maybe we will also produce in the US," Mr Tanaka says.

Wacoal has joint-venture production facilities in South Korea, Taiwan, Thailand, and China. For its growing US subsidiary it is manufacturing most of its exports in Puerto Rico.

Expanding into overseas production will be an important challenge. As Renown explains, sub-contractors supplied about 71 per cent of its \$880m of goods sold in 1984. The company has 410 sub-contractors, most of which are small companies dependent on Renown. No contractor accounts for more than 2 per cent of sales, so the company enjoys flexibility for fashion changes.

On the other hand, the apparel companies suffer from a punishingly brutal merchandising system. Unsold merchandise is the manufacturers' responsibility, not the stores. As Wacoal notes in its annual report: "Unsold merchandise in fiscal 1984 was equivalent to 14.3 per cent of sales, compared with 16.9 per cent in fiscal 1983 and 13.9 per cent in 1982."

Japanese department stores specialise in shop-within-shops, where manufacturers not only deposit the goods but also sell them with their own staff.

Kashiya, for example, has 3,600 full-time employees and another 3,600 sales girls on one-year contracts who sell at department stores around Japan.

Considering these conditions, it will not be surprising if Japanese makers who expand overseas meet with considerable success.

Grumbles over government apathy

THE TALK in the European and North American aluminium industries these days is all of disintegration—that is, the specialisation of companies in one of the primary production and finishing sectors, but not both.

But while the Europeans and North Americans talk, the Japanese have swung into action. In the past decade, the country's large aluminium industry has effectively become dis-integrated through the closure of almost all the primary smelters.

It is probably too early to say whether this has been a good thing. There is still a lot of grumbling in the industry about the lack of government sympathy for its plight, and most companies are still straining under the weight of the financial cost of the closures.

The main worry is that some companies may be losing their competitiveness because they have been unable to invest in modernising plant in the past few years.

"We are afraid that the Americans will start exporting can sheet here," says Mr Toshisada Fujimoto, director of the Japan Aluminium Federation. "They have all modernised their mills, and our fabricators must invest to catch up."

Some Government and industry leaders also fret that the country's overwhelming dependence on imported aluminium could be damaging if a world-wide shortage developed. Some also raise the strategic importance of aluminium, for example, in making military aircraft.

"If all of a sudden imports stopped, we would suffer. Our mills would have to stand idle," Mr Fujimoto says. He argues that the country's lack of shut its Japanese alumina re-

finery, and some observers take that as an indication that the group's 60,000 tonne per year smelter is also under threat. Similarly, because of today's low metal price, the Showa, Sumitomo and Mitsubishi groups are also believed to be re-evaluating their domestic smelters.

Only Nippon Light Metal's 64,000 tonne Kambara smelter near Mount Fuji is considered secure because it is based on low-cost company-owned hydro-electric power.

And if the price goes up, the developing countries will increase production," he says. The restructuring of Japan's aluminium industry goes back to 1973 and the impact of the first oil shock. At the time, the country was one of the world's leading producers of the metal, with total primary capacity of 1.6m tonnes. Almost all of Japan's smelters were dependent on electricity generated from oil-fired power stations, and the effect of the oil shock was to make most of them uncompetitive overnight.

The Japanese aluminium producers, like many competitors in Europe and the US, pleaded with their Government for special low electricity prices, but to no avail. The Government suggested that they would be better off closing smelters in Japan and investing in new ones in countries with low cost electricity.

And so they did. Between 1976 and early this year, nearly 1.5m tonnes of aluminium smelting capacity in the country (80 per cent of the total) was closed. Even though there are only five small smelters left, there is still talk of more closures.

Mitsui, for example, has just shut its Japanese alumina re-

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Aluminium

IAN RODGER

Meanwhile the companies have invested in seven big overseas smelter projects.

During the first phase of this programme in the late 1970s, the companies were able to cope with the costs because of the buoyant prices for aluminium. But when the price slumped in 1980, it looked as if there might be bankruptcies. In 1981, the industry had collective losses of ¥53.5bn, further losses of ¥97.5bn the following year and the prospect of more as the smelter closure programme accelerated.

The Government stepped in with a programme to rebate the 9 per cent tariff on ingot imports equivalent to the 400,000 tonnes of capacity still earmarked for closure. This generated ¥13bn in the three years it operated, but it also provoked the wrath of the US aluminium industry, which saw it as an unfair subsidy.

Mr Yokota dismisses the US complaint, which has been for-

malised in a countervailing duty case.

Nippon Light Metal, for example, has lost money every year since 1975. Last year it lost ¥3.5bn on sales of ¥279.8bn. Meanwhile the investments in smelters overseas have not worked out well. In most cases the deals included formulas for pricing the share of the output that the Japanese would buy. These have proved to be anachronistic, and the Japanese have been paying more for their metal than if they had been buying on the open market.

There is some debate about how much damage has been caused to the downstream end of the primary sector. The problem seems to be confined to hot rolling, where six of the eight mills in the country were built before the 1970s. However, industry leaders say hot-rolled coil is, like ingot, increasingly a commodity and is an acceptable import.

According to the federation, 16 of the 25 cold-rolling mills are more than 15 years old, but this sector is in better shape because of an 11.5 per cent tariff. It is also exporting substantial tonnages to the US.

However, Mr Fujimoto says the mills make profits only when the market is buoyant, and he worries about the impact of a reduction in the tariff to 9.2 per cent that comes into effect in January.

Further downstream, there is no evidence that the restructuring has had any effect. Consumption of aluminium in Japan continues to rise, and fabricators of finished products are prospering. Demand for aluminium has risen from 2.4m

tonnes in 1982 to 2.7m tonnes last year and the federation forecasts steady future growth of about 3 per cent a year.

If big aluminium consumers, including aircraft and other manufacturers, are worried about the security of their supplies, they are not showing it. Mr Kenko Hasegawa, president of Kawasaki Heavy Industries and chairman of the Japanese Aircraft Development Agency, said it would be disastrous for aluminium companies to go on producing in Japan as long as electricity prices were high.

Further evidence of the lack of concern comes from the fact that the Government last month announced a long-standing programme to help finance aluminium stockpiles.

One remaining question about Japanese restructuring is the impact it will have on the world aluminium industry. With the metal in abundant supply and the world price depressed, no one has noticed that Japan has become the world's leading importer.

Last year the country imported 600,000 tonnes of so-called development metal from overseas smelters in which Japanese companies have invested. Another 457,000 tonnes were taken under long-term contracts and 544,000 tonnes through spot purchase. (The remainder of the country's needs comes mainly from recycling.)

Western industry leaders fear that this buying power will introduce a new element of volatility into the aluminium price. The Japanese will become aggressive buyers as soon as the metal price starts to rise, they say.

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Japanese Industry 10

Downhill ride in a crowded market

THE RAILWAY equipment industry is peculiar, says Mr Masahiko Ishizawa. "If there were only two companies remaining in it, they would kill each other."

Mr Ishizawa is executive managing director of the rolling stock division of Kawasaki Heavy Industries, the leading Japanese company in the field.

Many in the close-knit railway industry might be surprised by the bitterness of Mr Ishizawa's remarks. Kawasaki has been one of the most successful companies in this sector in the past decade, and the Japanese producers in general have made extraordinary progress in world markets.

Early this year, for example, a consortium led by Kawasaki beat a British one led by Metro Cammell to a \$280m contract for railcars on the Singapore metro.

Toshiba, another major maker of railway equipment, estimates that the Japanese have managed to work their way up to fifth position in the league table of passenger rail equipment exports.

Out of a total export market of \$3bn a year, the company believes US and West German makers each supply about \$500m, France and Czechoslovakia about \$400m, the British are about level with the Japanese and the Canadians follow with about \$150m-\$200m.

The Japanese have been in export markets only over the past 10 years, but they have long been big manufacturers of railway equipment. And with good reason. Japan has one of the largest rail networks in the world, with 21,000 km of national railways and a further 5,600 km of private ones. British Rail's network is just under 17,000 km while that of the French SNCF is 35,000 km.

Use of Japanese railways is also high. The Japanese National Railways (JNR) runs 190bn passenger/km per year and the private railways 126bn passenger/km. By contrast British Rail achieves about 30bn passenger/km and the SNCF 58bn.

Both systems in Japan have been big buyers of equipment for a long time. JNR has some 13,000 electric coaches, and the private systems 17,000. Supplying these needs has made the

Japanese industry one of the largest in the world, with three main electric traction makers, Hitachi, Toshiba and Mitsubishi, and six rolling stock makers, of which Kawasaki and Tokyu Car are the most important.

The home market has been declining, however. In 1971 JNR was spending more than ¥1,000bn (\$500m) a year on equipment, and in the middle of expanding its Shinkansen (bullet train) network. Since then, it has been all downhill, with spending this year amounting to only about ¥500bn.

Railway Equipment

IAN RODGER

And the outlook is bleak, because JNR is curtailing spending in advance of privatisation plans. The private sector has maintained its spending, but that has not been enough to keep the big suppliers going.

But the export drive has been a huge success. Kawasaki, for example, has built its export turnover from ¥5,717m in 1978 to ¥19,320m last year.

So why is Mr Ishizawa so unhappy? Unfortunately, the rise of the Japanese has added to the crowding in a chronically overcrowded industry, and few manufacturers can prosper.

The market is in long-term decline. Those countries with railways tend to have their own manufacturers and so, with the big exception of the US, are not open to foreign suppliers.

Developing countries tend not to be enthusiastic about building railways. Mr Ishizawa says most developing countries are too impatient to choose rail as a key form of transport, even for crowded cities.

"It takes about 10 years to build a transit system, whereas you can get a car on the road tomorrow."

"We are not saying that the railway industry is dying," says Mr Ishizawa, formerly JNR chief engineer and still known

in the industry as the Emperor. "Every year, some new ones open. But the emphasis is on short-distance, urban transit systems that do not require many vehicles."

So railway equipment manufacturers compete ferociously for the few orders available. "In almost every case we are selling at breakeven or loss. If we carry on like this, there will be no money for research and development," Mr Ishizawa says.

He believes leading manufacturers should co-operate more. "The ultimate goal is having international ground rules. It is difficult to see how we would get there, but if we keep it in mind, we may."

Meanwhile, it is up to the companies to form alliances on projects, and the Japanese have done this in a few cases. Toshiba is making diesel-electric locomotives with Daewoo of South Korea for export to Africa. On the Singapore metro contract, Kawasaki has taken European companies as sub-contractors.

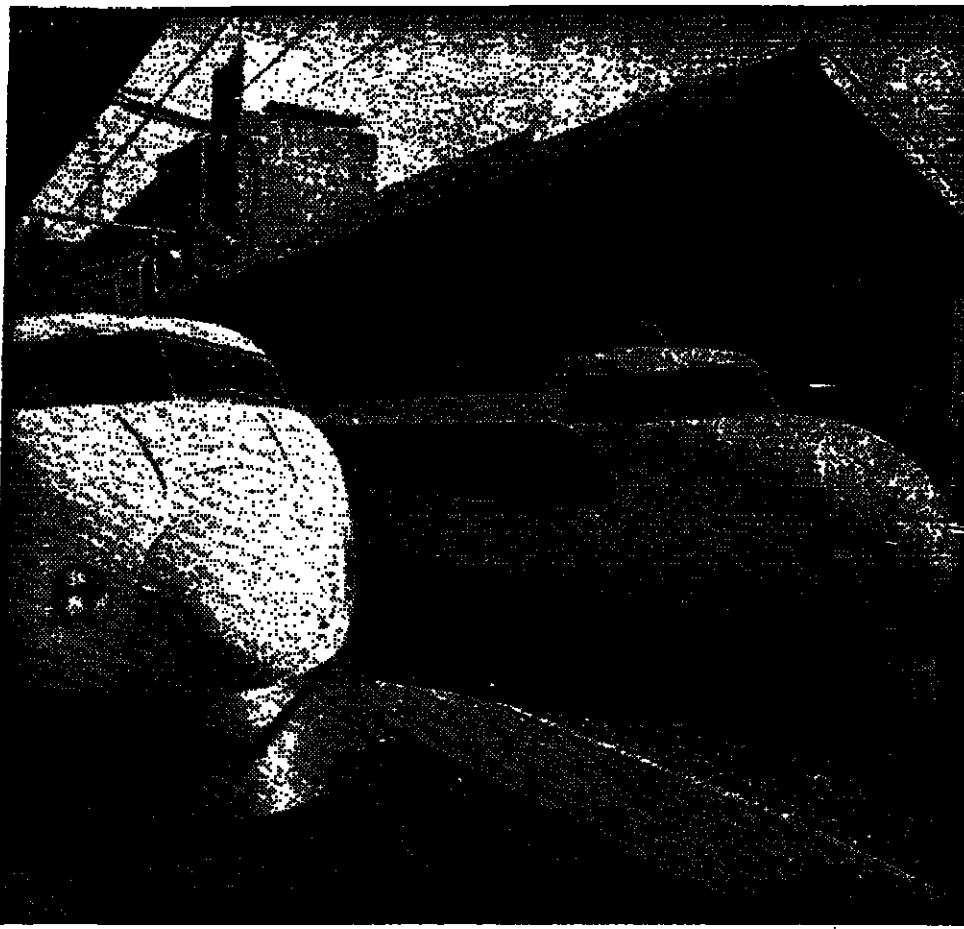
Kawasaki tried to co-operate with Metro Cammell on the Hong Kong rapid transit project in the late 1970s but was rebuffed by the British company, which won the \$50m order.

"If we had been able to work together there, we might not have had to compete against each other in Singapore," he says.

Kawasaki has held out another olive branch in recent months. Last spring, London Regional Transport visited the company's factory in Japan and invited it to tender on rolling stock. Kawasaki reminded LRT that in the past it had invited French and West German makers to bid on orders but had never given them significant business.

"We told them they had two strong manufacturers in the UK while we were strangers. We would be happy to bid but not if it was just a means of pushing down prices."

"If the railway companies continue to rejoice in wide-open competition, they will kill the manufacturers and that will result in slower development of technology and lower quality rolling stock."



The Shinkansen (bullet trains) at Tokyo station. Railways are now investing much less in equipment

Star of the stock market

Textiles

JOHN MAKINSON

panies. The Japanese industry has evidently done a few things right.

The success of the fibre companies can be traced to the early 1960s when, with a little prodding from the Government, they almost all embarked into systematic diversification.

Mr Hajime Ogawa, executive vice-president of Asahi Chemical Industry, says his company experienced stagnation in acrylic fibres in the early 1960s and identified three new fields for expansion: nylon, synthetic rubber and building materials. In 1965, fibres accounted for just over three-quarters of Asahi's parent company sales; in the year to March 1985 it

contributed 28 per cent of sales and 20 per cent of profits.

Asahi is now engaged in an exercise similar to that of 20 years ago. It has been making business projections for the next century and decided to make a heavy commitment in electronics, bio-chemical products, new materials and energy-related technology.

Toray and Toho Rayon, both substantial synthetic fibre manufacturers, have diversified into carbon-fibre production and are now world leaders. Toray also has interests in medical supplies, membranes and painting plates.

The success of this diversification was clearly demonstrated by the industry's results for the half-year to September. Almost all the textile companies complained of difficult synthetic fibre markets and attributed their earnings growth to interests as diverse as housing, plastics and high-quality film.

Change blocked by part-timers

IN A land where production efficiency ranks next to godliness, Japan's agriculture industry is the exception.

"Farming in rice and grain in Japan is not very efficient. What we do in agriculture in many ways is off-the-cut," says Mr Takeharu Chikanaga, deputy director-general for policy planning of the Ministry of Agriculture, Forestry and Fisheries.

The price of rice in Japan, which is government supported, towers above the international average. Australian producer prices, for example, are about a seventh of those in Japan. The level of protection for farmers in Japan is the highest anywhere except Switzerland.

According to a study by Japan's Forum for Policy Innovation, agriculture's protection (domestic agriculture prices minus international prices, divided by domestic prices) is about 45 per cent in Japan, compared with 24 per cent in the UK and 26 per cent in all EEC countries.

The Japanese eat about 25 per cent fewer calories a day than Europeans, but pay the same or more of their income on food.

The roots of the problem go deep. In an effort to prevent the return of feudal landholders, land was divided into small parcels after the second world war and given to individuals. Farm land however, is extremely scarce, with 1.4 hectares per person available in Japan, compared with 38.2 in the UK and 151 in Canada.

As a result, land prices have soared and farmers, even part-timers are reluctant to sell. According to the Central Union of Agricultural Co-operatives, only 18 per cent of Japan's 4.4m agricultural families are solely in farming. Crop yields are low while livestock herds are uneconomically small because farmers augment their income with individual jobs.

The average milk herd in Japan is 24.1 animals and beef herd only 8.2. The Government and the co-ops are encouraging part-time farmers to rent their land. However, at least a third of the farming workforce is over 60 years old and thus less willing to change their habits.

"It will be the 21st century before individual farmers hold 10 hectares of land," says Mr Makoto Sakurai, executive

director of the Central Union of Agricultural Co-ops.

The inefficiency of the farming sector which enjoys powerful support from some of Japan's most senior politicians, continues to block chances of liberalising food imports. "If we allowed agricultural imports, Japanese farmers would be defeated because they lack competitive power," says Mr Sakurai.

In a comprehensive study of the Japanese agricultural system Mr Jimmy Hillman and Mr Robert Rothenberg concluded: "When more than 40 per cent of the land is earning maybe half of what it could, a serious misallocation of resources exists. Low productivity means high unit costs."

Agriculture

CARLA RAPOPORT

"Technical innovations and changes in the markets for food have created new opportunities for profit. Yet part-time farming has effectively frozen the structure of agriculture."

Conscious of the surplus of rice production because of high support, the Government has been encouraging farmers to diversify their crops.

But consider the case of the Gokita family in Chiba, about an hour's train journey from Tokyo. They farm one hectare of land, growing leeks and rice alternately.

The combine is used only 10 days a year, the rice-planter five days, while the big tractor two-thirds of the year.

"We have the capability to produce rice on five hectares," he says. "I would like to enlarge my land by renting from others. Unfortunately it is not possible," he says.

All the farmwork is done by Mr and Mrs Gokita, who make a good living. Their two sons are self supporting.

Mr Gokita says: "Some people are against government support for rice, but because of this government support and price guarantee, rice growing is guaranteed work. As a result, I think it's very promising for the future."

"The World Economy, March 1985, Trade Policy Research Centre, Gough Square, London EC4A 3DE.

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UTA seeks expansion as profits continue to climb

BY PAUL BETTS IN PARIS

UTA, the French private long-haul airline company owned by the Chargeurs group, expects to report profits of FF 600m-FF 800m this year, sharply up from earnings of FF 210m (\$28.4m) last year.

Mr Rene Laporte, UTA chairman, also said in an interview that the airline, which specialises in African and Far Eastern routes, was seeking to expand with services to North America and Europe.

Under a French Government agreement signed in 1983 UTA was given routes connecting France and Africa as well as Far East and Pacific destinations, while its rival, the much larger state airline, Air France, flew to all other parts of the world.

Mr Laporte said, however, that the international airline market had since changed radically. He said UTA, which has no government subsidies, was facing greater competition on its African and Far Eastern routes. To make the airline more competitive, Mr Laporte argued, UTA would need new routes to consolidate its existing business and attract customers to its established services.

UTA is now bidding against Air France for the Paris-San Francisco

route. "It is the first time in many years that UTA and Air France are bidding for the same route," he said. Although the move has discomforted Air France, Mr Laporte argued that two French airlines flying to the US would strengthen France's competitive position on the transatlantic and US market at a time when the number of US airlines flying to France was increasing. A decision on the San Francisco route is expected in a few months.

Mr Laporte has also been arguing forcefully at the Association of European Airlines (AEA) to allow two European airlines from the same country to fly to the same European destinations. This strategy reflects UTA's hopes to see its split of airline markets with Air France evolve on the lines of the more flexible relationship between British Caledonian and British Airways in the UK.

The strong rise in earnings this year includes a special gain of FF 300m from an insurance claim to cover the replacement cost of a UTA Boeing 747 damaged by fire at Roissy airport this year. Even without this gain, however, operating earnings advanced strongly to

around FF 800m. Sales are expected to rise by about 8 per cent this year to more than FF 8m.

Despite the economic problems and the intense competition in its main markets, the private airline's earnings increase reflects a series of measures implemented by Mr Laporte to maintain his company's competitiveness. It has modernised its fleet and reduced its debt by half in three years from FF 1.5bn in long-term debt in 1984 to FF 700m next year.

The company has also introduced a successful business class called Galaxy on its extensive African services. Mr Laporte plans to introduce new fares incentives next year and to fit television screens in his long-haul coaches.

The television project will also tie up with France's fifth television channel being started next February by Mr Jerome Seydoux, chairman of Chargeurs, and Mr Silvio Berlusconi, the Italian television entrepreneur. Mr Laporte said he expected his aircraft to screen productions from the private channel.

He has already negotiated an agreement for this new in-flight entertainment with a French national television network.

Cadbury to sell hygiene division

By Charles Batchelor in London

CADBURY SCHWEPPE'S, the UK confectionery and drinks group, yesterday acknowledged defeat in its 12-year effort to develop a health and hygiene division with the announcement of plans to sell the businesses to its managements for £18m (\$27.2m).

Cadbury has decided that the Jeyes and Ibol disinfectant brands, Parosone bleach and Sanilav toilet cleaner, no longer sit well alongside its Wispas and Milk Tray chocolates, Schweppe soft drinks and Typhoo tea.

"Food and drink are our principal target areas," the company said yesterday. "This division clearly does not fit."

Cadbury's sales of consumer products, industrial cleaners and packaging made a pre-tax loss of £300,000 on sales of £53.2m in 1984. This compared with a profit of £1.2m on sales of £58.2m the year before.

"This division has never been a success," a stockbroker analyst said. "It was a slight oddity. It's good to hear they are clearing it out, but its failure to do well does not reflect badly on Cadbury Schweppes' management."

Cadbury went into health and hygiene products in 1972 when it paid £12m for Jeyes Group, a public quoted disinfectant maker. It paid a further £7.7m for the industrial cleaning division of Reckitt and Colman in 1982, although there have also been disposals, notably of operations in Ireland and France.

Cadbury has been rationalising this business during the past 18 months and has pulled out of the manufacture of the toilet rolls and some other products. These cutbacks will lead to a small decline in turnover to about £50m in 1985.

Cadbury is now at an advanced stage of negotiations with the management teams of the three parts of this division, headed in each case by the general manager.

The deals should be completed within the next two to three weeks. Cadbury plans to sell the Jeyes consumer products division, with projected 1985 turnover of £24m and nearly 700 employees.

The other two businesses for sale are the Jeyes Hygiene industrial products division, which employs 350 people and has turnover of £23m, and Aerosols International, in employing 170 people and with turnover of £11m.

The combined buy-out price of £10m is higher than the net asset value of these operations, Cadbury said.

Health and hygiene is the smallest of Cadbury's four divisions.

Volkswagen sees bright future with sales record

BY JOHN DAVIES IN FRANKFURT

VOLKSWAGEN, the West German motor vehicle manufacturer, is confident about prospects next year in the wake of its strong improvement this year.

But VW emphasised that it still had some way to go to match the earnings of its North American and Japanese rivals.

In an interim report, VW yesterday said the group's worldwide sales revenue this year should exceed DM 50bn (\$19.8bn) for the first time, an increase of 15 per cent on last year. Including its Audi subsidiary, vehicle production should be up 12 per cent to 2.4m.

VW said the economic outlook in all its main markets was better than for many years. It hoped that would give a further boost to its sales next year.

The profit picture also looked favourable next year. VW reported group net profit of DM 424m in the first nine months of this year, but has not disclosed its likely full-year profits.

VW has been making a powerful comeback since losing DM 300m in 1982 and DM 215m in 1983. It turned round to a group net profit of DM 228m last year despite a seven-week labour conflict in the

motor industry over shorter working hours.

Profits this year received a strong boost from performances of the Wolfsburg-based parent company, the Audi subsidiary, and the group's North American operation. Part of the success stems from the boom in export markets and the high dollar, which has magnified US earnings in terms of D-Marks.

On the other hand, earnings of VW's South American operations and its Triumph-Adler office equipment subsidiary have been "unsatisfactory," VW said. Although net profits overall would be higher than last year's, they would "remain well below North American or Japanese levels," the company said.

That is a theme that Mr Carl Hahn, VW's chief executive, has often emphasised. Despite VW's strong momentum, he has repeatedly cautioned that more efforts are needed to improve profitability in order to remain competitive.

Much of VW's thrust has come from the success of its new-generation Golf in West Germany and European export markets. That has given VW an edge in the close race with five other rivals for market leadership in Europe.

VW and Audi together expect their deliveries to customers in West Germany to rise 3.3 per cent to 740,000 this year. European export markets should take a record 782,000, up nearly a quarter. Deliveries of VW and Audi models in the US are expected to be up 17.3 per cent at 292,000 and in Canada they should be up 53 per cent to 47,000.

With sales and orders building up, VW is planning to raise output in West Germany next year by introducing shifts on some Saturdays as well as some work during the normal holiday shutdown in summer. It sees good prospects of engaging more workers in the second half of next year, when its employees will be taking extra time off to make up for additional shifts.

VW has been gaining ground in Spain, aided by local production in co-operation with Seat, the Spanish car maker. VW has boosted its sales in Spain by as much as 68 per cent this year and its market share, less than 1 per cent five years ago, has now reached 8.5 per cent.

The West German company has been engaged in long negotiations about taking a large stake in Seat, which has incurred losses and heavy debt.

New York passes law to curtail takeovers

By Terry Dodsworth in New York

THE STATE of New York launched a sweeping attack on hostile takeover activity yesterday with legislation designed to make it extremely difficult for corporate raiders to operate without the consent of the target company.

The anti-takeover law follows months of lobbying in New York, the headquarters state for many large industrial corporations. The initiative will therefore influence anti-takeover moves being considered elsewhere in the country. It is also virtually certain to be challenged quickly in the courts.

The Securities Industry Association (SIA), the representative body for the Wall Street investment banks, has already come out strongly against the move, saying that it is "not the best method of addressing such important issues."

Among the main targets of the opposition is a clause in the law stating that when any bidder acquires 20 per cent of a company in the state, directors have to decide whether they approve of further share purchases by the same individual. If the directors do not approve, the acquirer cannot effect a business combination.

Eulabank profit up 2.1 per cent

By Peter Montagnon in London

THE pre-tax profits of Eulabank, the London-based consortium, increased by 2.1 per cent to £8.9m (\$12.7m) in the year to September 30, while total assets slipped 3.2 per cent to £920.3m.

The profit figure comes after setting aside an unspecified amount for provisions, and excludes a net increase of £3.8m in outstanding interest income, according to the bank, which specialises in Latin American lending.

Thyssen warns of reversal linked to US trade policies

BY PETER BRUCE IN DUISBURG

EUROPE's largest private-sector steelmaker, Thyssen Stahl, has warned it may suffer a reversal in turnover and profits this year as Washington's protectionist measures squeeze important sales of semi-finished products and the weakening dollar forces Third World producers to turn away from the US and concentrate on European markets.

Thyssen Stahl announced net profits for the year ended September 30 this year had risen from DM 93m (\$37.2m) to DM 98m. The group said that in the first 2 1/2 months of the new financial year production and deliveries had fallen 3 per cent, with turnover down 5 per cent on the same period last year. "The group remained 'optimistic,' however."

Sales of semi-finished steel to the US, where customers are mostly steelmakers unable to produce enough of the quality demanded by the motor industry, played a major role in bringing Thyssen Stahl back into profit in 1983-84. New quotas agreed between the European Community and Washington mean, however, that Thyssen would be lucky to sell 150,000 tonnes of semi to the US this year, according to Dr Heinz Kriwet, the group's chairman.

man. Thyssen earned around \$84m last year on sales of 300,000 tonnes of semi to the US. Total sales of semi in the US for 1983-84 were 450,000 tonnes.

Mr Werner Hartung, an executive board member, said that while the falling dollar would damage export prices export volumes would also be hit. Third World producers, including Brazil and South Korea, would turn to other markets when confronted by protectionist measures and tougher competition in the US. Logistic problems in Chinese ports also meant that Japanese producers were having to offload their output elsewhere, he said.

Mr Hartung added that West German steel consumption would probably not move from last year's level, despite an expected recovery in the domestic economy, but warned that local producers would probably lose some market share to imports. Imports from other European Community and third country producers currently have a 39 per cent share of the West German steel market. He added that price increases on a wide range of products planned throughout the EEC from January 1 might be difficult to implement.

Dr Kriwet nevertheless pronounced himself "completely satisfied" with the 1984-85 result. Raw steel production had risen 5 per cent to 11.1m tonnes, and consolidated turnover rose 13 per cent to DM 10.4bn. Although the group still has debts of DM 1.5bn, mostly long-term, it is combining 1984-84 and 1984-85 net profits to make over DM 282m to Thyssen AG, the parent, as dividend, placing DM 194m in reserves and carrying DM 21m into this year's accounts.

● The West German Government has given the Saarland state government permission to exercise its option to buy 76 per cent of the struggling Saarland steelmaker, Arbed Saarstahl. The stake will probably be placed with the state-owned Saarlandische Investitions-Kreditbank (SIKIB). The authorities then want a nearby works, French-owned Dillinger, to take over the management of Saarstahl.

Bonn itself is not keen to become involved in assisting with Saarstahl's debt. It is understood to have encouraged other German steel producers to take stakes in Saarstahl but so far without much success. Neither Saarstahl's creditor banks nor the European Commission have yet agreed to any debt relief measures that would follow the Saarland purchase of Saarstahl.

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AGP launches counter-bid for Providence

By David Housego in Paris

ASSURANCES du Groupe de Paris (AGP), France's ninth-largest insurance group, has made a counter-bid for Providence-Secours in what promises to be a long battle in the French insurance sector.

Details of the bid, made through AGP's holding group Compagnie du Midi, and in which Banque Lazard is believed to be involved, were still not available yesterday. The offer comes in the wake of the bid by the AXA group (Mutuelles Unies and Drouot), which is offering FF 1,100 (\$143) a share.

AXA's bid is opposed by Paribas, the state-owned investment bank, which has a 25 per cent stake in Providence. Mr Claude Bebear, chairman of AXA, said yesterday that his group intended to seek quotation again for Drouot shares on the Bourse. Drouot has not been quoted since being taken over by AXA. It reported net profits last year of FF 245m.

Asko, the West German retail group, launched an international equity issue of 60,000 non-voting, bearer preference shares, led by Credit Suisse First Boston. The issue will be priced at the closing level on the Frankfurt Stock Exchange on Wednesday December 18. At yesterday's price of DM 1,213 the issue would raise DM 72.78m.

count around the total 80 basis point fees. Fixed rate D-Mark foreign bonds were slightly firmer in quiet trading, with the domestic sector more active.

In the Swiss franc foreign bond market Soditic launched the expected Sfr 300m 12-year issue with equity warrants for TNT, a subsidiary of Thomas Nationwide Transport, the Australian group. The yield was indicated at 4 1/2 per cent.

SBC launched a Sfr 50m public issue for Korea Export Import Bank. This matures after eight years and the yield is indicated at 8 1/2 per cent.

In the secondary market prices

Alfred Massa plans float for next year

By Our Financial Staff

ALFRED MASSA, the West German retailer with sales of about DM 3bn (\$1.2bn), plans to go public in spring next year. The company, which runs a chain of hypermarkets and which in recent years has diversified into non-food lines such as cars and insurance, is to float DM 23m of new capital.

The family-owned chain will change its corporate status at the start of 1986 by converting into an "AG" under German corporate law, or a company limited by shares. The flotation in the form of non-voting preference shares will be led by Deutsche Bank and probably go ahead next April or May.

The new shares will be listed in Frankfurt and Düsseldorf. Massa's DM 127m of existing capital with full voting rights will remain in family hands.

Anti-dumping microchip maker falls into red

BY LOUISE KEHOE IN SAN FRANCISCO

MICRON Technology, the Boise, Idaho, microchip maker that filed dumping charges against Japanese manufacturers of 64K dynamic random access memory (Drams) chips, has reported losses of \$11.6m for its first fiscal quarter ending November 27, compared with net income of \$10.6m in the first quarter of fiscal 1985.

Revenues were down from \$37.2m a year ago to only \$35m in the latest quarter.

Micron's sales and earnings have been devastated by the depressed semiconductor market and a severe drop in the price of 64K Drams, its principal product.

Prices are now beginning to rise modestly as Japanese producers adjust their prices to the lower value of the dollar against the yen. US microchip makers also claim Japanese competitors have been less aggressive in the US market since

Micron and others filed anti-dumping suits.

The US Commerce Department has made a preliminary ruling imposing 9 per cent to 94 per cent dumping duties on Japanese 64K Drams sold in the US.

"Although solid increases in demand and average sales prices will be required before we see a turnaround, we approach the second quarter with increased optimism," said Micron's president, Mr Joseph L. Parkinson.

"This is the first time since September 1984 that we have seen increasing sales each successive month during a quarter," Mr Parkinson said. Sales are down, however, from fourth-quarter levels when Micron had net revenues of \$8.1m.

on many issues, in this case 8 per cent. The DM 250m 10-year issue will pay a coupon of 3/4 per cent above the three-month London inter-bank offered rate (Libor), and issue price is par. Lead manager is Deutsche Bank. Some London houses declined co-management invitations and the bonds were trading at a dis-

All of these Notes having been sold, this announcement appears as a matter of record only.

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Genossenschaftliche Zentralbank AG	Dresdner Bank
London & Continental Bankers Limited	Kidder, Peabody International Limited
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December 4, 1985



M.I.M. Holdings Limited

Guaranteed Floating Rate Bearer Notes 1989.
First series issued on June 16, 1982 maturing June 16, 1989

Holders of Floating Rate Notes of the above issue are hereby notified that for the next interest period from December 16, 1985 to June 16, 1986 the following information is relevant:

1. Applicable interest rate: 8 1/4% per annum
2. Interest payable on next interest payment date: USS\$4,170.83 per USS\$100,000.00 nominal
3. Next interest payment date: June 16, 1986

December 16, 1985

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Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 17th December, 1985 to 17th June, 1986 the Notes will carry an interest rate of 8 1/4% per annum. On 17th June, 1986 interest of U.S.\$208.54 will be due per U.S.\$5,000 Note for Coupon No.5.

EBC Amro Bank Limited
(Agent Bank)

17th December, 1985

INTL. COMPANIES & FINANCE

Malaysian brokers forgo credit line

BY WONG SULONG IN KUALA LUMPUR

A STANDBY credit line agreed by major Malaysian banks two weeks ago to help local stock brokers, in financial trouble because of the Pan-Electric crisis in Singapore, has been reduced to 50m ringgit (\$20.6m) from the original 150m ringgit, and may not be taken up at all, according to bankers.

The credit line was agreed by six Malaysian banks following a S\$180m (US\$84.8m) lifeboat loan extended by Singapore banks to the island republic's brokers.

A Malaysian banker said yesterday it now appeared that Malaysian stockbrokers were not as badly affected by the Pan-Electric crisis as was originally feared.

He pointed out that liquidity problems among brokers had eased considerably following the stock market recovery during the past week and the directive by Bank Negara, the central bank, that banks should not demand new margins from

Shares of Malaysian Airline System (MAS) were given a buoyant reception when they were traded for the first time on the Kuala Lumpur stock exchange yesterday, closing at 2.45 ringgit for a 65-cent gain over the public offer price, writes Wong Sulong in Kuala Lumpur. It was the most active stock in an easier market, with 2.43m shares traded. The price fluctuated widely, with the highest at 3.50 ringgit and the lowest at 1.55 ringgit. MAS recently made a public offer of 105m

clients or withdraw existing credit lines because of the fall in share prices.

The banker also said a major problem in activating the 50m ringgit credit line was the refusal by many brokers personally to guarantee the loan. It is understood that the

shares, or 30 per cent of its enlarged capital, as part of a privatisation programme. Trading had been postponed for a week because of market uncertainty following the Pan-Electric crisis. The airline has forecast pre-tax profits of 166m ringgit (\$43.6m) for the year to March 1986. It earned 76.4m ringgit for the first half, and Datuk Aziz Rahman, its managing director, said there was a good chance that results for the full year could equal the record 12m ringgit achieved in 1984-85.

Kuala Lumpur Stock Exchange (KLSE) will inform the banks that the credit line is no longer needed, and individual brokers will make their own arrangements with the banks if they face liquidity problems.

Meanwhile, the KLSE has elected Mr. Nik Mohamed Din

as its new chairman, replacing the controversial Mr. Abdul Razak Sheikh Mahmood, at its annual general meeting over the weekend.

During his two years tenure, Mr. Razak came under strong criticism from stockbrokers for an erosion of the autonomy of the KLSE, arising from widespread government power over the exchange, including the admission of new members, and the decision to allow merchant banks and foreign brokers to take majority stakes in local broking firms.

Mr. Nik Mohamed Din was a lawyer before he became a partner in Osk and Partners, the securities firm. He is also a director of MBF Holdings, the actively traded finance and property group. Recently, he was involved with his former law partner, Mr. Mah King Hock, in acquiring a majority stake of Duf Development, a listing plantation subsidiary of Kuala Lumpur Kepong.

Keppel Shipyard to cut repair capacity by 45%

BY CHRIS SHERWELL IN SINGAPORE

KEPPEL SHIPYARD, Singapore's troubled state-owned marine group, is to slash its ship repairing capacity by 45 per cent through a shutdown in operations at its main yard and a shift to facilities at Tuas, a remote location on the west of the island.

Keppel said yesterday that the plan was part of an independent strategy which the company was pursuing following its rejection of a recommendation by McKinsey, the US consultants, that Keppel should merge with Sembawang Shipyard, another government-

controlled ship repairer. McKinsey was called in earlier this year because Singapore's ship repair industry, previously one of the island state's main engines of growth, has suffered from a decline in the world tanker business and general weakness in international trade. Instead of a merger, Keppel said it would aim to cut costs. The company says the effect of the change will be to cut Keppel's ship repair capacity by at least 45 per cent and that of the whole industry by 20 per cent.

Sharp rise in earnings for News Corporation

BY OUR SYDNEY AND FINANCIAL STAFF

NEWS CORPORATION, Mr. Rupert Murdoch's master company, yesterday reported a 145 per cent surge in net profits to A\$35.29m (US\$24.19m) for the three months to September.

But an A\$3.79m extraordinary loss left the attributable result 38.9 per cent below the A\$49.92m achieved in the same quarter of last year, a period when substantial gains were credited below the line.

The company said its results reflected higher earnings from UK, US and Australian operations as well as foreign exchange gains. It reported quarterly results to meet US Securities and Exchange Commission rules for an offer document in connection with its purchase of six US television stations from Metromedia.

Turnover, excluding associ-

ates, reached A\$734m against A\$537m.

Amatril, the Australian diversified consumer products group, achieved a 20.2 per cent increase in net profits to A\$64.2m for the year to October.

The annual dividend is being lifted from 22 cents to 25 cents a share, on earnings per share of 67.9 cents against 56.5 cents.

Apart from food and tobacco interests, Amatril is the largest Coca-Cola franchisee in Australia.

Interest charges rose from A\$22.2m to A\$30.6m, while tax was marginally higher at A\$41m.

Australia is to merge its six state stock markets into a single Australian Stock Exchange from April 1987. The move is expected to improve efficiency and help cut investment costs.

Strong overseas sales lift Fuji Photo Film results

BY YOKO SHIRATA IN TOKYO

FUJI PHOTO FILM, which holds 70 per cent of the Japanese market for photographic film, lifted consolidated net profits by 17.4 per cent to Y66.12bn (\$328.5m) in the year to October 20.

The performance was attributed to strong overseas sales of colour film, helped by an advertising campaign following the Los Angeles Olympics. An easing in downward pressure on video cassette prices and low silver prices provided further impetus.

Profits before tax rose 24.7 per

cent to Y143bn, on turnover ahead by 12.3 per cent to Y748.4bn. Domestic sales rose 5.3 per cent while overseas sales, up 19.9 per cent, accounted for 35 per cent.

For the current year, net profits are forecast to reach Y67bn on sales of Y760bn.

Kanishiroku, Japan's second largest maker of photo films and photosensitive papers, lifted pre-tax profits by 20.3 per cent to Y10.08bn in the half-year to October 31, and net profits by 14.7 per cent to Y4.6bn. Sales were Y159.16bn, up 23 per cent, from Y128.1bn in the

U.S. \$100,000,000

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(Incorporated with limited liability in Belgium)

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from 17th December, 1985 to 17th June, 1986 the Notes will carry an interest rate of 8 1/4% per annum. The interest amount payable on the relevant Interest Payment Date which will be 17th June, 1986 is U.S. \$210.12 for each Note of U.S. \$5,000.

Credit Suisse First Boston Limited
Agent Bank

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue / December, 1985

\$150,000,000

Crédit National

Convertible Floating Rate Notes Due 1995

Unconditionally Guaranteed by The Republic of France

The Notes are direct and general obligations of Crédit National unconditionally guaranteed as to payment of principal and interest by The Republic of France.

The Convertible Floating Rate Notes Due 1995 (the "Dollar Notes") are convertible at the option of the holder into Floating Rate Notes Due 1995 denominated in ECU (European Currency Unit) (the "ECU Notes"), on any Interest Payment Date falling in or before December 1987, at the conversion rate of \$0.85266 per ECU.

Interest on the Notes will be payable quarterly on March 1, June 1, September 1 and December 1.

1. The interest rate applicable to Dollar Notes for each quarterly interest period will be equal to 35 basis points above the 91-day Treasury bill auction rate (expressed on a certificate of deposit equivalent basis). The interest rate applicable to ECU Notes for each quarterly interest period will be that applicable to Dollar Notes notionally hedged into ECU utilizing spot and three-month forward U.S. dollar/ECU exchange rates.

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Shearson Lehman Brothers Inc.

TECHNOLOGY

EDITED BY ALAN CANE

Supercomputers come out of the laboratory

"SUPERCOMPUTERS," extremely powerful mainframes designed to exploit the most advanced computational techniques available and tuned to specific tasks, have been tools for the scientist working in such highly specialised fields as weather forecasting and the simulation of aircraft performance characteristics.

Now there are signs that in Japan a broader spectrum of customers is starting to take an interest in the power of these giant machines.

Japanese supercomputer manufacturers — Fujitsu, Hitachi and NEC among others — are beginning to emphasise their machines at the low end of the performance range.

The aim is both to expand the potential market for supercomputers in Japan, currently estimated at 100 machines by 1990, and to bridge the psychological gap between buying conventional mainframes and their supercomputer relatives.

Supercomputers have become of considerable interest as a strategic "enabling" tool for much of today's advanced research and development.

The US already has some 77 supercomputer installations; earlier this year top British scientists warned that unless the UK brought its supercomputing up to scratch, its position in world scientific research was at risk.

Fujitsu is to pursue close

Roy Garner in Japan looks at moves to use mainframes across a broader range of applications

links between its supercomputer and general purpose mainframe development, with custom-building capabilities and improved utilisation of Fortran, the principle scientific programming language, as the main features of new supercomputer designs.

Mr Toshio Hiraguri, general manager of Fujitsu's computer systems group, claims that a rapid increase in installations has been evident over the past two years, reflecting a strong growth in interest among users in industry and banking. There are 22 supercomputers being used in Japan, and 12 of these are in industrial applications, Fujitsu estimates.

Mr Hiraguri said: "We want a very tight connection between general-purpose and supercomputers," adding that enhancing scientific programs using Fortran "is a very important target for Fujitsu."

The company will continue to concentrate on parallel processing methods in its compiler vectorisation program and Mr Hiraguri said there would

be no collaborative approach with foreign companies in its compiler development.

He said that studies by Fujitsu in relation to supercomputer design differed considerably from Japan's fifth-generation work, but the mechanism for achieving parallel processing should have some important relation in the future.

A switch in Fujitsu's supercomputer sales tactics first became evident with the launch in April of a low-priced 140 MFLOPS (million floating operations per second) unit, the VP-50, a scaled-down version of the 250 MFLOPS VP-100 model.

It simultaneously put on the market a new top-end model, the VP-400, which offers an operating speed of 1.14bn operations, double that of the preceding VP-200.

The VP-50 is claimed to be the lowest-priced full-fledged supercomputer of its class and is designed to be used in much the same way as a conventional mainframe unit.

It has already received eight orders for the VP-50 from private companies which include Fuji Electric and Ishikawajima-Harima Heavy Industries.

The first signs that efforts to popularise the supercomputer were paying off came in May when two of Japan's leading car manufacturers announced they



Cray supercomputer at London University. Such mainframes are now being promoted for more mundane tasks

would buy supercomputers. Toyota ordered a VP-200, mainly for car body structural analysis, and Nissan settled for the XMP-2 of Cray Research of the US, which it says will handle complex computations in future aerospace development.

The purchases marked two firsts in the supercomputer business — the first sale of a supercomputer to a private Japanese company and the first time a Japanese automaker had bought a supercomputer from a US company.

SUPERCOMPUTER COMPARISONS

Models	Fujitsu	Hitachi	NEC	Cray	CDC
	VP200	VP400	S810-20	5X-1	5X-2
Max perf.	570	1140	430	570	1300
Main storage	256	256	256	256	256
Storage capacity	256	256	256	256	256
Performance rated in million floating operations a second					
Storage capacity rated in megabytes					

Source: Fujitsu

Philips displays fibre-based data network

PHILIPS RESEARCH has revealed details of a demonstration, optical fibre-based local area network at the Geldrop Project Centre near Eindhoven, Holland.

The project has been named Philan (Philips integrated local area network) but the company stresses it is being used for study and is not yet a product prototype.

However, it foresees a need for in-house telecoms networks of large bandwidth (high information carrying capacity) to provide fast data transfer and image as well as speech transmission.

Information is transmitted digitally round the ring as "on-off" pulses of light representing data bits. To allow several channels of information to be carried at once, time division multiplexing is used in which each channel is allocated a repetitive time "slot" only a few millionths of a second long, but of precise length determined by the data rate required — short for speech, long for image data.

On the ring of optical fibre, groups of users have sub-rings which feed into the main, enabling each user to send and receive information from any other.

Each terminal, computer or other machine connected to the ring keeps data for transmission

in buffer store, to be fed into the ring in appropriate time slots. The ring data rate is 20mb per second.

Each user device also has a pulse regenerator on board acting on all the signals going round the ring so that a good signal strength is always guaranteed regardless of the number of stations or the distances between them.

Special plugs and sockets have been designed for connecting to the ring. These have an input and an output link with the two fibres terminated within 2.5mm diameter concentric metal tubes. A guide mechanism locates the tubes of plug and socket opposite to each other. Behind each socket is an optical relay which ensures the ring remains complete when nothing is plugged in. No detail has been released of this device, but the necessary accuracy for the fibre connection is maintained without the use of precision methods and with only two adjustments.

To limit the effect of a fault somewhere in the ring, the fibre has "meanders" or sub-rings each accommodating say, six or seven users, connected by one of the plugs. If a fault occurs, the meander containing it is simply removed for repair; the relay closes the gap and the rest of the users carry on.

GEOFFREY CHARLISH

The good news is FERRANTI Selling technology

Hydraulic firefighter for oil rigs

A SERIES of three firefighting pumps with relatively few moving parts is to feature in the Tern oil platform in the North Sea, operated by Shell.

The pumps, worth about £1m, produced by Weir Pumps of Glasgow, are driven hydraulically. Each incorporates a submersible pump which raises water from the sea. It is supplied with hydraulic power by a second pump, driven by a Diesel engine, on board the platform.

Weir says using hydraulics for the submerged device reduces the need for underwater electrical components which are a headache for maintenance staff.

The submersible pumps have only three moving parts and can tolerate a certain amount of contamination by sea water of the hydraulic fluid. As a result, says Weir, operation should be fairly free from problems.

South Bank Technopark aims to revitalise inner city

BRITAIN'S newest science park is, unlike most such places, committed to breathing new life into run-down inner-city areas.

The South Bank Technopark, backed by £4.5m from Prudential Assurance and located in a depressed part of south London, houses 19 small, technology-oriented companies, several of which have strong links with the neighbouring South Bank Polytechnic.

The Prudential put money in the venture, said Mr Michael Mallinson, its joint chief surveyor, partly because it saw the park as a good investment and to aid London's industrial regeneration.

About half Britain's 45 universities and some polytechnics have set up science parks or innovation centres. Most of them are either in suburban or rural locations, reflecting the desire of many new technology

based concerns to be away from city centres.

Strong backing for the park — 50,000 sq ft of office and laboratory space with room for about 100 companies — also came from South Bank Polytechnic, which has 800 staff and 11,000 students, many of them involved in science and technology.

Dr John Beishon, polytechnic director, said he hoped 10 per cent of the companies in the building would have links with the academic institution. For instance, companies could organise joint research ventures with people at the polytechnic or hire academics to work as consultants on specific technical problems.

Tenants in the park will not have conventional leases but instead will pay a monthly rent.

This is to enable young companies with uncertain futures to take accommodation with as few formalities as possible.

One of the park's aims is to encourage a flow of ideas, not only between companies and people at the polytechnic, but between the companies themselves.

For instance, two of the tenants, Photocost, which specialises in software for business administration, and Bromcom (which makes microcomputers) are discussing a collaboration venture.

Photocost's programs run on machines made by Gould, Hewlett-Packard and Tandem. Bromcom is exploring the idea of adapting the software to run on its SuperStar 16 machines, which are mainly for business

and research applications.

Reaction Engineering, another company on the park, was set up by Mr Ron Mathis, who left South Bank Polytechnic earlier this year after studying engineering design. Reaction Engineering makes instruments for racing cars, for instance to test suspension or wheel alignment.

Envin, a further tenant, was formed a few months ago to investigate commercial applications for research in holography and fibre optics. Among its staff of 12, the company has people from a wide range of backgrounds — engineering, product design, graphics, marketing, the film industry and accountancy.

Mr Andrew Laczynski, creative director, said that until now the company had concentrated on customised products for individual clients. For instance, it had provided holographic advertising displays for the Midland Bank and lit a chapel in Wellington College, Berkshire, with 2,800 light sources from optical cables.

The company, which has also provided illuminated costumes for performers at the Royal Opera House, intends entering the mass-produced display market. Mr Laczynski said it was working on products for the advertising industry and for companies involved in cars and building products.

Structural engineering is also represented at the park. Roughton and Fenton is working on a new form of lightweight steel beam which the structural engineering depart-

ment at South Bank Polytechnic is testing. The company is also investigating applications of lightweight, tent-like structures for buildings. It is participating in this work with Springboard Design, a construction company in Bristol.

Mr Jeffe Jeffers, the park's project director, said the centre would try to focus on two key areas of technology, medical products and telecommunications.

In the former, it will attempt to provide a route to commercialisation for products in medical electronics developed by staff at London's teaching hospitals. The Greater London Enterprise Board and the British Technology Group are to help set up a development

centre for such technologies at the park.

In telecommunications, Silicon Arrays, a company based at the park, will play a part. Silicon Arrays was started five years ago by Mr Peter Krebs, an electronics engineer, from his home at Amington, near Oxford.

It acts as a design consultancy for enterprises wishing to make electronic products, particularly in telecommunications. For instance, the company offers services in computer-aided design for production of integrated circuits.

The company decided to move to the technopark to become nearer to London-based electronics concerns. Mr Krebs wants Silicon Arrays to become part of a network of companies feeding off each other's ideas to make new kinds of electronic hardware.

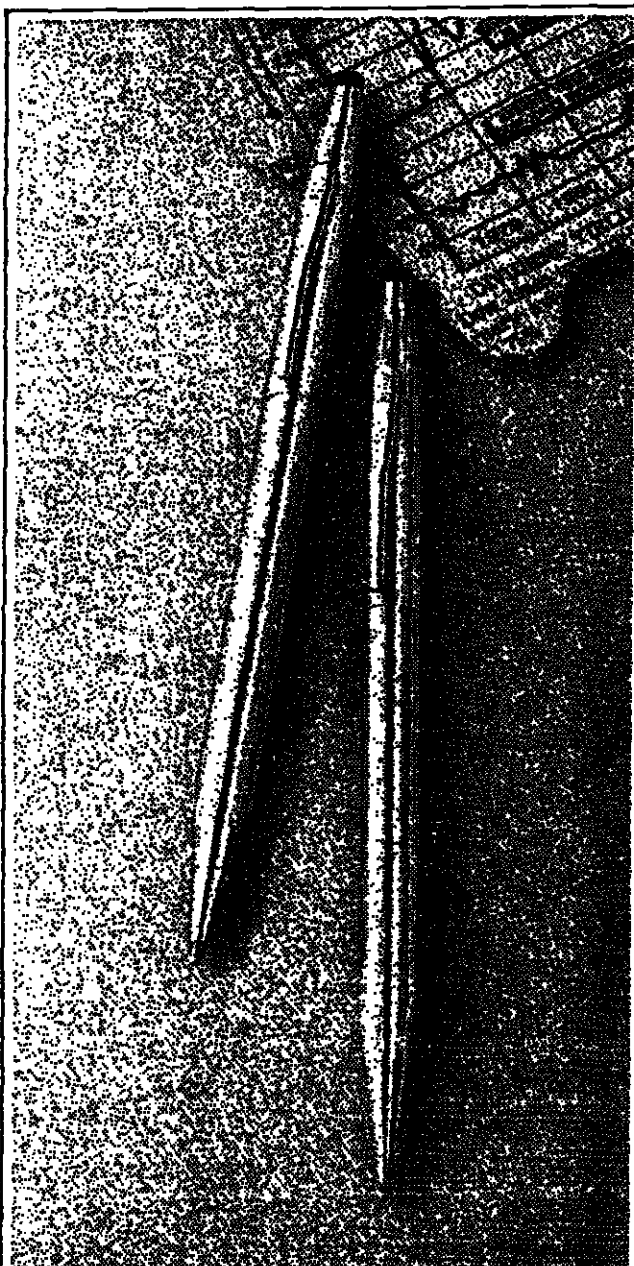
PETER MARSH

Board tester

ENGINEERS who turn out printed circuit boards may be helped by testing equipment made by Facteron-Schlumberger, based in Wimbourne, Dorset.

The test area management system links a computerised hardware designed to monitor the quality of boards made on a production line. The system incorporates software that runs automated tests on completed boards and channels information about test results to factory managers.

The company says engineers should quickly be able to spot the cause of any problems in the manufacturing processes and final suitable solutions.



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A reminder

Company accounts for the period ending 31 March 1985 should reach the Registrar of Companies by 31 January 1986

This applies to any private company incorporated before 1 October 1984 which has an accounting reference date of 31 March unless it has an extension of time for delivery under section 242 of the Companies Act 1985.

Otherwise the directors will have committed an offence and may be prosecuted.

The Registrar is looking for the support of the accountancy profession in helping directors to meet their obligations.

COMPANIES REGISTRATION OFFICE
Companies House, Crown Way, Maindy,
Cardiff CF4 3UZ. Tel: Cardiff (0222) 388588.

Banque Nationale de Paris p.l.c.
£25,000,000
Subordinated Floating Rate
Serial Notes 1994

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 12th December 1985 to 11th June 1986 the Notes will carry an Interest Rate of 11 1/2 per cent per annum. The interest amount payable on the relevant Interest Payment Date, which will be 12th June 1986, is £297.62 for each Note of £5,000 and £2,976.20 for each Note of £50,000.

Kleinwort, Benson Limited
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Legal Notices

IN THE HIGH COURT OF JUSTICE
(ENGLAND) Chancery Division

No. 00822 of 1985
In the Matter of
CENTAUR INTERNATIONAL INSURANCE COMPANY LIMITED
and No. 00821 of 1985
In the Matter of
THE CONCORD REINSURANCE COMPANY LIMITED
and No. 00820 of 1985
In the Matter of
MARBARCH INSURANCE COMPANY LIMITED
and No. 00819 of 1985
In the Matter of
SHASTA REINSURANCE COMPANY LIMITED
and in the Matter of
THE COMPANIES ACT, 1985
and
in the Supreme Court
of Bermuda

1985: No. 336
In the Matter of
CENTAUR INTERNATIONAL INSURANCE COMPANY LIMITED
and 1985: No. 334
In the Matter of
THE CONCORD REINSURANCE COMPANY LIMITED
and 1985: No. 335
In the Matter of
MARBARCH INSURANCE COMPANY LIMITED
and 1985: No. 333
In the Matter of
SHASTA REINSURANCE COMPANY LIMITED
and in the Matter of
THE COMPANIES ACT, 1981

At Meetings of Scheme Creditors held in London on 4th December 1985, a Scheme ("the Scheme") between the above named companies and their respective Scheme Creditors was approved by the required statutory majorities as to number and value.

The Scheme is subject to the sanction of the Courts in England and Bermuda. The Scheme Creditors will now petition those Courts for such sanction.

It is hoped that the hearings will take place on 20th January 1986 in England and on 21st January 1986 in Bermuda. If the Scheme is sanctioned by both Courts, it is hoped that it will become operative on or immediately after the latter date.

Clifford-Turner, Blackfriars House, 18 New Bridge Street, London, EC4V 6BY.

Solicitors for the "London Brokers ACC Liaison Committee."

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100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995

UK COMPANY NEWS

Guinness Peat adds loan notes in raised bid

BY DAVID LASCELLES, BANKING CORRESPONDENT

Guinness Peat Group yesterday sweetened its bid for Britannia Arrow, the financial services group by offering shareholders loan notes in addition to the package of stock and cash it put forward at the end of October. The new terms in effect add 10p per share to the original offer, and value Britannia at £281m, up from £212m, according to Guinness Peat, which also announced a 67 per cent increase in pre-tax profits to £17.6m.

Guinness Peat said that its increased offer was final and would lapse on January 3. It reserved the right to change it if a rival bid emerged.

The improved offer consists of 80p in 11p per cent Guinness Peat unsecured loan notes in addition to the 15-for-8 share offer. This values each Britannia share at 150.5p, based on Guinness Peat shares at 75p.

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Thames to outline listing plan this week

By Raymond Snoddy

PLANS FOR a public flotation of around 40 per cent of the shares in Thames Television, the largest ITV company, are expected to be formally announced later this week.

A new share structure for the company has been worked out in the wake of the unsuccessful takeover bid by Carlton Communications earlier this year.

The plan will be considered by the Independent Broadcasting Authority (IBA) at its meeting tomorrow, but has already been accepted in principle by Lord Thomson, the IBA chairman and Mr John Whitney, its director general.

BET and Thorn EMI, the two Thames shareholders, are to retain a majority stake in the company at least until after the next franchise round in 1989.

The two, which at present hold all the voting shares through their subsidiaries A-R Television and Thames Television Holdings, will dilute their stake to 50-50 per cent. This stake, it is believed, will be shared equally between the two companies.

At one stage after the Carlton bid it was being suggested that there would be a private placing of shares to "acceptable" British companies.

But the IBA has long made it clear it would like to see Thames shares traded directly on the market.

Mr Richard Dunn, Thames managing director, refused to comment last night.

A-R Television, the BET subsidiary which has a 47.8 per cent stake in Thames Television, yesterday reported a pre-tax profit of £85.26m for the six months to September 30, 1985, against £79.943 loss. This includes a loss of £1.41m as its share of Thames, implying a deficit of £2.95m for Thames in the period.

Thames' profits traditionally come in the second half of the year.

Rothschild cuts Total stake

J. Rothschild Holdings, the investment company run by Mr Jacob Rothschild, has reduced its stake in Total, the textile group, from 9.1 to 7.6 per cent.

The Rothschild share sale was announced yesterday, ten days after Entral, the Australian group which made an unsuccessful takeover bid for Total last year, sold its entire holding.

Rothschild's intervention in the bid battle for Total last April was blamed by Entral for the failure of its ten-week takeover campaign. Rothschild bought an 8.3 per cent stake during the bid and made further small purchases thereafter.

Buoyant conditions at Lucas

Trading conditions in most of Lucas Industries' markets were buoyant and implementation of its Competitiveness Achievement Plans were already producing better operating performance across the group.

Revealing this at the AGM Mr Godfrey Messervy, the chairman, went on to say that the modest recovery noted in most of the group's automotive markets were likely to be sustained.

He added that car production in Western Europe was expected to grow by some 3 per cent in 1986 with more modest growth in commercial vehicle output.

In the US car production should be maintained while truck and tractor output should improve.

The meeting was told that the aerospace business was firmly established on a strong upward trend. Orders for military, military and civil aircraft had increased substantially and demand for other military equipment was buoyant.

The competitive position of Lucas Aerospace underlined a very encouraging business projection and further growth prospects were seen throughout the world in the markets of the industrial businesses.

Mr Messervy summed up: "Achieving and maintaining international levels of competitiveness in all our chosen product ranges, remained a fundamental part of our strategy of concentrating our resources in those world markets - aerospace, industrial and automotive - which have sound prospects for profitable long-term growth."

"We shall make further substantial progress in the current financial year."

HB Electronic abandons talks

HB Electronic Components, the US-listed distributor of passive components, has called off talks aimed at acquiring Axiom Electronics, part of the Coats Patons group.

Mr Mike Davis, managing director, said that the two companies had failed to agree on the terms of the purchase rather than the price. HB shares, suspended at 46p, following the announcement of the talks, closed last night at 38p.

Mr Davis said HB believed there were other opportunities to develop the business, either by acquisition or through franchise. HB has recently become one of four UK distributors for Siliconix, the American semiconductor.

Mr David Probert, chief executive of W. Canning, 83 per cent shareholder in HB, has been appointed chairman with effect from January 1 1986, replacing Mr Gordon Hazzard, who remains a director.

Better margins lift AE 31%

DESPITE REDUNDANCY and related costs of £3m, the AE group which makes high technology engineering components has lifted its pre-tax profit by 30.6 per cent in the year ended September 30 1985, from £17.5m to £22.6m.

Trading margin rose from 6.5 per cent to 8.1 per cent, and the return on capital employed was up from 12.6 per cent to 15.4 per cent.

The directors see the group continuing to increase its market share in the core business, and are expecting further progress in the current year.

Year end net borrowings have risen from £44.5m to £52.3m, representing 36.5 per cent (31.3 per cent) of shareholders' funds. This reflects continued high capital expenditure and the cash purchase of IHG Gietlager.

In the year sales came out at £383.1m, compared with £388.4m, and included exports ahead £13m to £104.7m. Trading profit was £31m (£28.9m) after depreciation £10.7m and redundancy and related costs in respect of cost cutting operations £3m (£1.2m). Net interest payable was held at £2.4m (£2.6m).

Redundancy and related costs reflect continuing restructuring, both in the UK and overseas. Tax takes £8.7m (£7.7m) and minorities £300,000 (£400,000) to leave earnings per share of 16.4p (14.2p). The final dividend is 3p for a net total of 5p, compared with 4.25p.

The group are extraordinary charges of £1.9m (£3.2m). These comprised £2.1m (£5.5m) provision for losses on sale of closure of businesses and provision investment £200,000 (costs associated with abortive GKN bid £200,000), less net credit £400,000.

Siebe's rapid growth goes on in first half

BOOSTED by a two month contribution from the new acquired CompAir, Siebe saw its rapid growth continue in the six months to the end of September 1985. On turnover up by 33 per cent pre-tax profits for the Berkshire-based safety products and engineering group were ahead by 58 per cent.

From earnings per share of 22.4p (17.6p), the interim dividend is raised from 3.65p to 4.08p on capital increased by the recent one-for-one rights issue. Last year there was a total payment of 11.8p, from taxable profits of £17.13m.

Turnover for group companies in the period improved from £102.4m to £135.95m, with pre-tax profits of £11.02m (£6.97m). The figures included turnover of £31m and £10.1m of profits relating to CompAir for the period from July 20. Without that the original group showed a 44 per cent increase in pre-tax profits on turnover ahead by 2.5 per cent.

Siebe paid Imperial Continental Gas Association £78m for CompAir, partly financed by a £75m right issue which doubled its issued capital.

Trading profit of group companies came out at £10.98m (£8.93m) with a further £40,000 (£38,000) share of related companies' profits. The tax charge was £4.55m, of which the UK accounted for £38,000 with the rest overseas, against £3.06m, UK, £313,000. Minorities took £553,000 (£613,000).

comment

Siebe's figures include CompAir for only two months of the period and one of those was largely a holiday period, so the fact that this new acquisition has contributed more than 51% suggests that it is going to have a significant impact on the full year figure. Strenuous efforts are being made to turn it into a major profit contributor, and these will bring rationalisation and reorganisation costs; these, however, will fall below the line, while the benefits will fall above it. Meanwhile the rest of the group continues to show strong all-round improvement. The international companies dominate in providing the impetus for growth. North America producing a particularly strong performance, bringing a significant profits improvement in spite of the adverse swing in exchange rates. Gearing remains high at about 62 per cent, but the group nevertheless seems likely to turn in at least £28m for the year, putting the shares, up 25p at 66p, on an undemanding prospective p/e ratio of 15.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding div.	Total for year	Total last year
AE	0.37	Mar. 3	0.35	5	4.25
Belhaven	0.37	Jan. 31	0.35	5	4.25
Brown & Tawse	0.37	Feb. 18	0.35	5	4.25
Carlton Comm.	0.37	Mar. 10	0.35	5	4.25
Cadell Stationery Int.	0.37	Apr. 18	0.35	5	4.25
William Cook	0.37	Apr. 18	0.35	5	4.25
Croton Lodge	0.37	Apr. 18	0.35	5	4.25
Guinness Peat	0.37	Apr. 18	0.35	5	4.25
Malma	0.37	Apr. 18	0.35	5	4.25
Midsummer	0.37	Apr. 18	0.35	5	4.25
Nash Industries	0.37	Apr. 18	0.35	5	4.25
Parkfield	0.37	Apr. 18	0.35	5	4.25
Peel Holdings	0.37	Apr. 18	0.35	5	4.25
Siebe	0.37	Apr. 18	0.35	5	4.25
Thermal Scientific	0.37	Apr. 18	0.35	5	4.25
Utd. Scientific	0.37	Apr. 18	0.35	5	4.25

Dividends shown in pence per share except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights issue. ‡ US\$ stock. § Unquoted stock. ¶ For 35 weeks, and adjusted for share sub-division.

EULABANK

Extract from Audited Consolidated Accounts for the eleventh year ended 30th September 1985

	1985	1984
Profit before Taxation	8,937,399	8,749,891
Profit after Taxation	4,927,067	4,654,849
Share Capital and Reserves	42,94	

Giordano retains leading pay position

Hanson said it had decided to
all on additional resources
because of the size of the bid.
Rothschild agreed with the
move. Schroder advised Hanson
during its successful bid for
DDS, the stores group, when
Rothschild was already advising
one of the other parties
involved.

ing of money-raising exercises in the property sector, most of them via the issue of mortgage venture stock.

Little of Man based Largs and wholly-owned subsidiary Alldred, which together hold 2.2 per cent of the ordinary share capital in Peel, are to subscribe for their rights entitlements. N. M. Rothschild & Sons

The company increased turnover by 13 per cent in the year November 30, 1984 to £197.7m and profits before tax rose by 1 per cent to £11.4m. In August, interim pre-tax profits for the six months were up 45 per cent to £6m.

It has now calculated the effect of a fall in its tax charge from 42 to 39 per cent this year produce a forecast of attributable profits, after minorities, not less than £11m and earnings per share of not less than 7p, a rise of at least 40 per cent.

In a letter to shareholders, Mr. Bettelheim said: "The results were unchanged at 288p yesterday. BET yesterday bought a further 600,000 shares (1.4 per cent of SGB's equity) taking its holding to 4.75m shares or 11.7 per cent. Together with the 15.1 per cent acceptances received by the first closing date, BET controls 26.8 per cent of SGB's equity."

Mr. With some £5.4m in sight for the full year, the shares stand on a prospective p/e ratio of 23 after a 35 per cent tax charge. The group remains cash rich even after spending £1.1m on acquisitions this year and the rating, though high, looks justified by the prospect of further rapid gains.

are capital in Peel, are to subscribe for their rights entitled to N. M. Rothschild & Sons.

In a letter to shareholders, equity.

Granville & Co.

Granville & Co.

102	CCL 11pc Conv. Pt...	102	—	15.7	15.4	—
10	Carborundum Ord.	116	—	4.9	4.2	5.7
83	Carborundum 7.5pc Pl.	94	—	10.7	11.4	—
				3.2	12.1	8.0

1047	1050	1053	1057	1060	1063	1066	1069	1073	1076
1079	1082	1085	1089	1092	1095	1100	1103	1107	1128
1131	1134	1137	1141	1144	1147	1150	1154	1157	1160

10920	10923	10925	10929	10932	10936	10939	10942	10945	10949
10952	10955	10958	10961	10965	10968	10971	10974	10977	10981
10982	10987	10990	10993	10997	10000	10043	10046	10049	10053
11005	11005	11005	11005	11005	11005	11005	11005	11005	11005
11008	10991	11004	11008	11101	11104	11107	11110	11114	11117
11120	11121	11127	11130	11133	11136	11139	11143	11146	11149
11152	11155	11159	11162	11165	11168	11171	11174	11178	11181
11184	11187	11191	11194	11197	11200	11204	11207	11210	11213
11216	11220	11223	11226	11229	11233	11236	11239	11242	11245
11248	11252	11255	11258	11261	11264	11267	11271	11274	11277
11281	11284	11287	11290	11293	11297	11300	11303	11306	11309
11313	11316	11319	11322	11326	11329	11332	11336	11339	11342
11345	11348	11351	11354	11357	11360	11363	11366	11369	11372
11377	11380	11383	11386	11443	11446	11449	11452	11456	11459
11472	11753	11756	11813	11816	11818	12648	12021	12025	12028
12399	12402	12406	12410	12576	12583	12595	12599	12602	12606
11818	12721	12815	12818	12821	12816	13876	13879	13882	13885
13800	13812	13815	13818	13821	13822	13823	13824	13825	13826
13846	13850	13853	13856	13859	13862	13866	13869	13872	13875
14360	14363	14366	14369	14372	14375	14378	14381	14384	14387
14420	14443	14446	14449	14452	14456	14459	14462	14465	14468
14472	14475	14478	14481	14485	14488	14491	14494	14497	14501
14504	14507	14510	14513	14516	14519	14522	14525	14528	14531
14586	14599	14602	14606	14609	14612	14615	14618	14622	14625
14628	14631	14634	14638	14641	14644	14647	14650	14654	14657
14660	14663	14666	14670	14673	14676	14679	14682	14685	14688
14692	14695	14698	14702	14705	14708	14712	14715	14718	14721
14771	14774	14778	14781	14784	14787	14790	14802	14805	14808
14811	14814	14818	14821	14824	14827	14830	14833	14836	14839
14843	14847	14850	15033	15036	15039	15277	15280	15283	15286
15290	15309	15312	15316	15306	16203	16206	16209	16212	16215
16218	16221	16224	16227	16230	16233	16236	16239	16242	16245
16251	16254	16257	16260	16263	16266	16269	16272	16275	16278
16281	16284	16287	16290	16293	16296	16299	16302	16305	16308
16318	16321	16324	16327	16330	16333	16336	16339	16342	16345
16358	16361	16364	16368	16371	16374	16377	16380	16383	16386
16396	16399	16402	16406	16409	16412	16415	16418	16422	16425
16428	16431	16434	16438	16441	16444	16447	16450	16454	16457
16460	16463	16466	16470	16473	16476	16479	16482	16485	16488</

BROWN GOLDIE
ACC. LIMITED

Investment Banking

33 King William Street,
London EC4R 9AS

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the Ordinary share capital, issued and to be issued, of Granite Surface Coatings Plc (the Company) in the Unlisted Securities Market. A proportion of the shares being placed may be available to the public through the market during market hours today. It is emphasised that no application has been made for these securities to be admitted to listing.

Granite Surface Coatings Plc

(Incorporated in England under the Companies (Consolidation) Act 1908 Registered Number 124163)

Placing

by

James Finlay Corporation Limited

of

3,500,000 Ordinary Shares of 10p each at 56p per share

Authorised	Share Capital	Issued and to be issued fully paid
£1,800,000	in Ordinary Shares of 10p each	£1,400,000

Granite is a manufacturer and supplier of specialised surface coatings. It is one of the leading groups in the United Kingdom in the woodfinish sector of the surface coatings industry, supplying a wide range of customised products to manufacturers in the furniture, DIY and joinery trades.

Particulars of the Company are available in the Extel Unlisted Securities Market Service and copies of such particulars or of the Prospectus may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 9th January, 1986 from:

James Finlay Corporation Limited 10/14 West Nile Street GLASGOW G1 2PP	Granite Surface Coatings Plc Elton Street Cambridge Industrial Area Lower Broughton SALFORD M7 9TL	de Zoete & Bevan 25 Finsbury Circus LONDON EC2M 7EE
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17th December, 1985

U.S. \$100,000,000
Toyo Trust Asia Limited
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In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 16th December, 1985 to 16th June, 1986 the Notes will carry an Interest Rate of 8 3/4% per annum. The interest amount payable on the relevant Interest Payment Date which will be 16th June, 1986 is U.S. \$413.92 for each Note of U.S. \$100,000.

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UNLISTED SECURITIES MARKET

The Financial Times is proposing to publish a Survey of the Unlisted Securities Market on Tuesday January 28 1986

For further details and advertisement rates please contact:

NIGEL PULLMAN
Financial Times, Bracken House
10 Cannon Street, London EC4A 3DF
Tel: 01-248 8000

Dates of Financial Times Surveys are subject to change at the discretion of the Editor

All-round demand at Brown & Tawse

Brown & Tawse raised its first half pre-tax profits by 14.5 per cent and attributes the improvement on firm demand for its pipeline, steel and industrial products together with continuing integration of acquisitions.

With demand remaining steady the directors say prospects for the full year to March 1986 are favourable.

Turnover for the opening half expanded from £44.92m to £51.43m and pre-tax profits from £2.64m to £3.01m, after taking account of a £154,000 rise in interest charges to £511,000.

The interim dividend is being lifted from 2p to 2.5p net from earnings of 8.3p (8.7p) per 25p share.

P. J. Holloway (Sales), a distributor of fans and air distribution equipment, was acquired in September for £2.25m and will contribute to profits in the second half.

The group continues to seek opportunities for further expansion in the distribution of related products.

The 1984-85 year saw group pre-tax profits surge by 65 per cent to £5.37m from a turnover of £25.3m, a 191.1m. Both G. B. Parkes and Brooks & Walker achieved encouraging first-half contributions.

UK COMPANY NEWS

Thermal Scientific expands to £1m

CONTINUING development of Thermal Scientific and the successful integration of recent acquisitions are reflected in the first half figures to September 30 1985.

Turnover has expanded from £2.52m to £6.82m and the profit before tax from £256,000 to £1.1m. The group's principal activities are the design and manufacture of small electric laboratory and industrial furnaces and ovens, thermal analysis instruments and plastic extrusion equipment.

The directors of this USM traded group say the trading experience of the six months continues and they are confident of further progress in the second half.

In mid-July the company acquired Killion Extruders (of the US) and Torvac Holdings, respectively making small screws plastic extruders, and vacuum furnaces and electron beam welders, for an initial consideration of £2.5m.

The objective is to achieve long-term average growth in earnings per

to help with development. Thermal raised nearly £5.5m net by a 2-for-5 rights issue.

The directors have declared an interim dividend of 1.5p net on the higher capital, having already forecast a total of not less than 4p (interim 1p and final 3p).

The profit included a contribution of £102,000 from Killion and Torvac. This represented the last month of the period: had they been members of the group for the full period their sales would have been £10.5m and profits £1.66m.

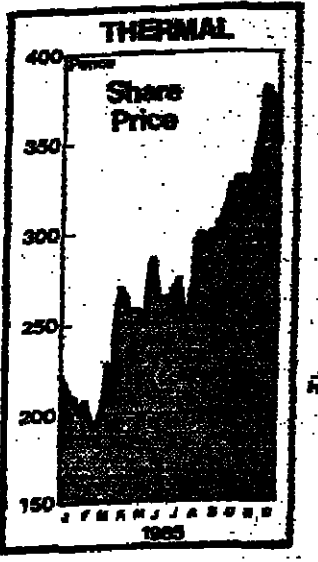
After tax £455,000 (£106,000) the net profit for the half year comes to £440,000 (£156,000), leaving earnings of 8.3p (8.7p old capital). Tax includes US company taxes of £175,000.

At September 30 net tangible assets of the group were shown at £2.5p, compared with £3.4p.

comment
Thermal Scientific's growth objective is to achieve long-term average growth in earnings per

share of at least 30 per cent, and with earnings up yesterday by 120 per cent. The group is

run the fairly comfortably ahead of target. The figures have been given a strong boost by acquisitions: the year-on-year comparison benefits not just from Torvac and Killion's one-month contributions but from the addition of Beto and Centor, acquired at the end of last year. Even without these, however, the earnings target would have been met by an average growth in the existing businesses of 30-40 per cent. A full second half of the new acquisitions together with a continuation of organic growth should put £2.7m easily within reach for the year, putting the shares down 5p on profit-taking to 37.5p, on a prospective p/e ratio of 21 after a 40 per cent tax charge. With £3m in the bank and chairman Mr. Hubert Sykes touring Europe as well as the UK and US for further acquisitions, the rating looks justified by the growth prospects.



Parkfield record and expansion

RECORD PRE-TAX profits up from £110,000 to £381,000 are reported by Parkfield Group, the Cleveland-based USM quoted iron foundry and electrical distribution group, for the half-year to November 2, 1985.

The company also announces the acquisition of J. Fisher and Company (Cleveland) for £2.75m. Fisher is a manufacturer of precision tooling for plastic injection moulding.

Mr. Roger Felber, the chairman, says that plans for continuing growth will be achieved both from existing operations and by carefully selected acquisitions in areas related to our management skills.

The interim dividend is

increased by 50 per cent from 0.8p to 1.2p—last year a total of 2.4p was paid from pre-tax profits of £375,000 (£65,000 loss). Stated earnings per 5p share rose from 1.25p to 6.17p.

Group turnover for the opening half increased from £2.04m to £2.55m. Tax climbed from £42,000 to £230,000. After dividends of £88,000 (£42,000), retained earnings were £283,000 a £2,000 loss.

Commenting on the first half figures, Mr. Felber says the foundry operation made fine progress with turnover well up on the same period last year and this is resulting in high profitability. In September, commissioning of the new electric melt-

ing furnace was completed, and October gave the group its first full month of raw material savings from this investment.

Of the acquisition of Fisher, Mr. Felber believes it has substantial growth potential. He says it is a company with technical know-how, customer base and machinery, and existing order inquiries enable confidence for new production facility. The consideration will be satisfied by the issue of 1,217,948 new ordinary shares in Parkfield, and will be placed by Farnham Gordon at 210p per share.

In the year to January 31 1985, Fisher made pre-tax profit of £331,000 before a management charge of £120,000.

Norank heading for USM

By Richard Tomkins

Norank Systems, a company which makes metal display racks for record shops, is coming to the unlisted securities market with a placing of 1.6m shares at 90p a share, giving it a market capitalisation of £1.44m.

The placing is sponsored by Guidehouse, a licensed issuing house, and brokers to the issue are Kitcher & Aitken. It is Guidehouse's first USM flotation.

Norank, which started in business 15 years ago as a general engineering company, started making metal display equipment for record, tape, video cassette and compact disc retailers in 1975. Its customers include Virgin Records, Our Price Records, Woolworth and W H Smith.

It also designs and manufactures metal props and special effects for films made at EMI and Granada.

Profits progress has been unsteady. At the pre-tax level the figures have never dipped into the red during their rise from £10,000 for the year in December 1980 to £75,000 last year.

These figures are struck after deductions for management charges relating to non-executive directors, and contributions to a directors' self-administered pension scheme.

Of the £1.25m net being raised by the placing, some £230,000 is going to existing shareholders. The directors say the remaining £1,020,000 will be used to expand production capacity and provide extra working capital for growth, and Cook approaches 1986 with confidence and a good working order. Negotiations continue for the acquisition of Robert Hyde and Son, private steel founder.

Midway growth for William Cook

In the six months ended September 30 1985, pre-tax profit of William Cook and Sons (Sheffield), steel founder, rose from £304,000 to £497,000. Earnings came to 5.96p (3.34p) per share and the interim dividend is raised to 1.75p net (1.1p).

Contribution by the heavy foundry has fully justified the substantial investment made in it.

Performance since the half year has continued satisfactory

Benzol sees return to profit

British Benzol, the coke and smokeless fuel manufacturer and mining company which was badly hit by the miners' strike, has cut its losses for the first half of the 1985-86 year, and is confident that the full year will show a return to profitability.

In the period to September 30 1985, pre-tax losses were reduced from £552,000 to £124,000, in trading conditions which, says Mr. William Dowie, the chairman, remained turbulent following the end of the miners' strike. Turnover was up from £4.79m to £7.57m.

I am pleased to report that recovery, coupled with the strong infusion of senior management, had, before the half year end, reversed losses and that, since that time, profits have been earned at a rate not seen for many years," he adds.

Craton Lodge over revised forecast

Craton Lodge and Knight, the USM quoted development agency, finished the year ended September 30 1985 with a pre-tax profit of £501,000 and is paying a final dividend of 1.35p.

In both cases this is better than expected. In August the company said it was looking for an unchanged £485,000 profit—revised from around £600,000—and a final of not less than 1.25p.

The directors say their confidence in the future "has never been greater."

The 10 largest clients accounted for 61 per cent of revenue in 1984-85, against 75 per cent in the previous year.

Belhaven Brewery up 10%

The policy of continuing to acquire licensed outlets in its distribution area enabled Scottish-based Belhaven Brewery to lift its pre-tax profits by a little over 10 per cent to £302,000 at the half-year stage.

The brewery division's profits surged by 70 per cent to £502,000 (£295,000) and furthermore, the group has plans to introduce its own bottled lager shortly.

Along with the interim results the directors, headed by chairman Mr. Nazim Virani, say they are disposed with investments which no longer fit into their expansion plans.

In this respect, contracts have

been exchanged for the sale of Denes Holiday village for an aggregate of £300,000.

For the six months to September 30 1985 the group saw its turnover rise from £6.19m to £6.72m. Earnings emerged 0.25p ahead at 2.94p, and the net interim dividend is lifted to 0.37p (0.35p) per 25p share.

The construction activities fell from £25,000 to £28,000 due to problems associated with one contract.

The proceeds from the sale of Denes will reduce the borrowings that are being used to finance the continuing acquisition of brewery outlets.

Nash recovery under way

Nash Industries returned to profit in the second half of the 1984-85 year despite having to close down its Johnson Construction Machinery and Dalkeith Press subsidiaries.

The directors say the current year will see a continued improvement in the group's profits performance and as a measure of their confidence in the future they are recommending payment of a 0.5p final dividend, having passed the interim—last year a total of 2.5p was paid.

For the year to September 30 1985 the group, with interests in packaging, engineering and construction, increased its turnover to £17.45m (£16.03m) but at the pre-tax level incurred a loss of £121,000, compared with previous years of £267,000. Second half profits amounted to £66,000 (£3,000).

Plans for the disposal of the two subsidiaries have been completed and the cost of their closing down amounting to £796,000 was taken below the line as extraordinary items.

Engineering remains a substantial and constant profit earner.

WILLIS FABER, insurance broker, is to seek shareholders' approval for a share split on a one-for-one basis. This will double the number of shares in issue and halve their nominal value from 25p to 12.5p. Aim is to make the shares more marketable. Approval will also be sought to introduce an employee profit-sharing scheme and, as already announced, divestment of the group's Lloyd's managing agency interests.

New Issue
December 1985

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as a matter of record only.

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Canberra/Australia

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar waits further guidance

The dollar was slightly higher overall in quiet end of year trading. Light commercial demand gave the dollar support when New York opened, but there was no strong direction to the foreign exchange market. A rise of 0.2 per cent to 80.1 per cent in November US industrial production was offset by a downward revision in the October figure to 79.9 per cent from a previous estimate of 80.2 per cent, and had no impact. Dealers were waiting for further guidance on US interest rates, and whether today's meeting of the Federal Open Market Committee will herald a cut of 1 per cent to 7 per cent in the Federal Reserve's discount rate. The market already expects an easing of monetary policy and that Friday's basket of fourth quarter US Gross National Product growth may be the catalyst to produce a cut in the discount. Growth of around 2.3 per cent has been forecast, indicating continued sluggish performance by the economy.

The dollar advanced to DM 2.5230 from DM 2.5205; SF 2.1125 from SF 2.1075; and ¥202.50 from ¥202.50, but fell to FF 7.7175 from FF 7.7250. On Bank of England figures

£ IN NEW YORK

Dec. 16 Prev. close
Spot 81.4380-1.4400 81.4380-1.4400
1 month 81.4380-1.4400 81.4380-1.4400
3 months 81.4380-1.4400 81.4380-1.4400
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Forward premiums and discounts apply to the U.S. dollar.

the dollar's index rose to 127.4 from 127.1.

STERLING—Trading range against the dollar in 1985 is 1.4855 to 1.4935. November average 1.4868. Exchange rate index rose 0.1 to 78.8. It opened unchanged at 78.7, and touched a peak of 78.9 at 3 pm, but was at 78.8 for most of the day.

Sterling showed little movement throughout. Oil price fears continued to recede, and the pound gained support from the high level of London interest rates. Sterling traded within a narrow range of \$1.4830 to \$1.4890, and closed 10 points higher on the day at \$1.4875. It also improved to SF 2.1125 from SF 2.1075; and ¥202.50 from ¥202.50, but fell to FF 7.7175 from FF 7.7250. On Bank of England figures

FUTURES AND OPTIONS

Trading quiet and dull

Prices were confined to a narrow trading range in the London International Financial Futures Exchange yesterday. Proximity of Christmas and the year end inhibited trading and there were no fresh factors of interest to stimulate much movement. Friday's US fourth quarter flash estimate is the next statistic likely to affect trading but in the absence of any change in the US discount rate, the market was content to show its disappointment by marking down Euro-dollar and 3-month bond prices by a small amount.

With no announcement coming over the weekend about a fall in the discount rate, many participants were resigned to waiting until either next week or next month before a cut. Nevertheless, there was little real desire to sell the contracts. Consequently the three-month Euro-dollar price finished at 92.35 for the day, and yesterday's opening level, both of 92.35. Similarly the March US Treasury bond price sustained a loss of only 1/8 to 88.05 from 88.10 previously.

A slight easing in US cash rates also helped to restrict the decline of prices in the futures market.

Both gilts and three-month sterling deposits were unimpressed by sterling's slight recovery in currency markets. Once again volume was extremely low in lacklustre trading. Sterling's recent weakness and its apparent vulnerability to fluctuations in the price of oil tended to curtail interest in these instruments and once again the prospect of an early reduction in the level of clearing bank base rates was not uppermost in most people's minds.

Three-month sterling deposits for March delivery opened at 85.57 which proved to be the day's high and finished at 85.53, down from 85.59 on Friday.

CURRENCY MOVEMENTS

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LONDON

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INDUSTRIALS—Continued

1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	98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1. **Introduction**

Prices at 3pm, December 16

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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WE REGRET that this listing is incomplete due to computer problems.

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International Investment Bankers

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Continued on Page 37

NYSE COMPOSITE PRICES

AMEX COMPOSITE PRICES

Prices at 3pm, December 16

Continued from Page 36

12 Month	High	Low	Stock	Div.	Yld.	P/E	100s	High	Low	Change	12 Month	High	Low	Stock	Div.	Yld.	P/E	100s	High	Low	Change
100	100	100	Omnia	0.00	0.00	0.00	0.00	100	100	0.00	100	100	100	Omnia	0.00	0.00	0.00	100	100	100	0.00
101	101	101	Omnia	0.00	0.00	0.00	0.00	101	101	0.00	101	101	101	Omnia	0.00	0.00	0.00	101	101	101	0.00
102	102	102	Omnia	0.00	0.00	0.00	0.00	102	102	0.00	102	102	102	Omnia	0.00	0.00	0.00	102	102	102	0.00
103	103	103	Omnia	0.00	0.00	0.00	0.00	103	103	0.00	103	103	103	Omnia	0.00	0.00	0.00	103	103	103	0.00
104	104	104	Omnia	0.00	0.00	0.00	0.00	104	104	0.00	104	104	104	Omnia	0.00	0.00	0.00	104	104	104	0.00
105	105	105	Omnia	0.00	0.00	0.00	0.00	105	105	0.00	105	105	105	Omnia	0.00	0.00	0.00	105	105	105	0.00
106	106	106	Omnia	0.00	0.00	0.00	0.00	106	106	0.00	106	106	106	Omnia	0.00	0.00	0.00	106	106	106	0.00
107	107	107	Omnia	0.00	0.00	0.00	0.00	107	107	0.00	107	107	107	Omnia	0.00	0.00	0.00	107	107	107	0.00
108	108	108	Omnia	0.00	0.00	0.00	0.00	108	108	0.00	108	108	108	Omnia	0.00	0.00	0.00	108	108	108	0.00
109	109	109	Omnia	0.00	0.00	0.00	0.00	109	109	0.00	109	109	109	Omnia	0.00	0.00	0.00	109	109	109	0.00
110	110	110	Omnia	0.00	0.00	0.00	0.00	110	110	0.00	110	110	110	Omnia	0.00	0.00	0.00	110	110	110	0.00
111	111	111	Omnia	0.00	0.00	0.00	0.00	111	111	0.00	111	111	111	Omnia	0.00	0.00	0.00	111	111	111	0.00
112	112	112	Omnia	0.00	0.00	0.00	0.00	112	112	0.00	112	112	112	Omnia	0.00	0.00	0.00	112	112	112	0.00
113	113	113	Omnia	0.00	0.00	0.00	0.00	113	113	0.00	113	113	113	Omnia	0.00	0.00	0.00	113	113	113	0.00
114	114	114	Omnia	0.00	0.00	0.00	0.00	114	114	0.00	114	114	114	Omnia	0.00	0.00	0.00	114	114	114	0.00
115	115	115	Omnia	0.00	0.00	0.00	0.00	115	115	0.00	115	115	115	Omnia	0.00	0.00	0.00	115	115	115	0.00
116	116	116	Omnia	0.00	0.00	0.00	0.00	116	116	0.00	116	116	116	Omnia	0.00	0.00	0.00	116	116	116	0.00
117	117	117	Omnia	0.00	0.00	0.00	0.00	117	117	0.00	117	117	117	Omnia	0.00	0.00	0.00	117	117	117	0.00
118	118	118	Omnia	0.00	0.00	0.00	0.00	118	118	0.00	118	118	118	Omnia	0.00	0.00	0.00	118	118	118	0.00
119	119	119	Omnia	0.00	0.00	0.00	0.00	119	119	0.00	119	119	119	Omnia	0.00	0.00	0.00	119	119	119	0.00
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121	121	121	Omnia	0.00	0.00	0.00	0.00	121	121	0.00	121	121	121	Omnia	0.00	0.00	0.00	121	121	121	0.00
122	122	122	Omnia	0.00	0.00	0.00	0.00	122	122	0.00	122	122	122	Omnia	0.00	0.00	0.00	122	122	122	0.00
123	123	123	Omnia	0.00	0.00	0.00	0.00	123	123	0.00	123	123	123	Omnia	0.00	0.00	0.00	123	123	123	0.00
124	124	124	Omnia	0.00	0.00	0.00	0.00	124	124	0.00	124	124	124	Omnia	0.00	0.00	0.00	124	124	124	0.00
125	125	125	Omnia	0.00	0.00	0.00	0.00	125	125	0.00	125	125	125	Omnia	0.00	0.00	0.00	125	125	125	0.00
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131	131	131	Omnia	0.00	0.00	0.00	0.00	131	131	0.00	131	131	131	Omnia	0.00	0.00	0.00	131	131	131	0.00
132	132	132	Omnia	0.00	0.00	0.00	0.00	132	132	0.00	132	132	132	Omnia	0.00	0.00	0.00	132	132	132	0.00
133	133	133	Omnia	0.00	0.00	0.00	0.00	133	133	0.00	133	133	133	Omnia	0.00	0.00	0.00	133	133	133	0.00
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142	142	142	Omnia	0.00	0.00	0.00	0.00	142	142	0.00	142	142	142	Omnia	0.00	0.00	0.00	142	142	142	0.00
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145	145	145	Omnia	0.00	0.00	0.00	0.00	145	145	0.00	145	145	145	Omnia	0.00	0.00	0.00	145	145	145	0.00
146	146	146	Omnia	0.00	0.00	0.00	0.00	146	146	0.00	146	146	146	Omnia	0.00	0.00	0.00	146	146	146	0.00
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163	163	163	Omnia	0.00	0.00	0.00	0.00	1													

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Blue chips swept to new peaks

ENTHUSIASTIC support from US private and institutional investors swept Wall Street's blue-chip issues to new peaks yesterday, writes Terry Byland in New York.

Renewed demand for the big name stocks, together with a spate of takeover and other special situations, drove the Dow average to another double digit gain.

The advance paused at mid-morning only to gather pace again when the bond market surged forward as President Ronald Reagan began to rally political support for his tax-revision bill.

At 3pm the Dow Jones industrial average was up 25.48 at 1,560.67.

The Dow average was boosted by strong gains in IBM, General Electric and Union Carbide, as well as in the tobacco stocks. The broader market, at first slow to follow the blue chips, was later drawn into the upward spiral.

Investment optimism was fed by predictions in the investment press that the collapse of the Opec cartel could presage a long-term bull phase in US securities markets.

Hopes of fresh falls in US interest rates strengthened ahead of today's

meeting of the Federal Reserve's Open Market Committee (FOMC), which is expected to consider an early reduction in the discount rate from its present level of 7 1/2 per cent.

Utility stocks, Wall Street's barometer of interest rate prospects, continued to rise sharply. Consolidated Edison, the New York electric utility, put on 5 1/2 to 538 1/2.

Technology stocks again provided a strong lead. IBM jumped 5 1/4 to \$152 in brisk, but not spectacular, trading. Honeywell, tagged as the next leveraged buyout target, bounded ahead again, adding a further 2 1/4 to \$80.

General Electric at \$72 1/2 was 3 1/2 up, and other names to find buyers included McDonnell Douglas, 1 1/4 higher at \$73 1/4, Minnesota Mining & Manufacturing, 3 1/4 up at \$89 1/4, and Eastman Kodak, up 5 1/4 to \$52 1/4.

Among the car stocks, Chrysler was strongly sought on the announcement that 9.5m shares will be bought back from the employee stock ownership plan. General Motors, after a slow start, gained 1 1/4 to \$78 1/4 while Ford at \$58 1/4 put on 5 1/4.

Also back on centre stage were the airline stocks, which are natural beneficiaries of lower oil prices. United, up 3 1/4 to \$53, and American, up 5 1/4 to \$44 1/4, extended last week's gains. But Pan American weakened 5 1/4 to \$7 1/4.

Tobacco stocks soared in heavy trading after favourable legal rulings on the disease liability claims which have depressed the sector. R. J. Reynolds added 5 1/4 to \$32 1/4, with nearly 2m shares traded after a federal judge rejected a \$55m suit. The ruling closely followed GAF's failure to link the tobacco indus-

try with asbestos liability claims. Philip Morris bounded 2 1/4 to \$88.

The most active stock on the NYSE was Phillips Petroleum, up 3 1/4 to \$12 1/4, as 2.25m shares turned over in early speculative trading.

A spate of takeover offensives dominated the active list. Union Carbide jumped 1 1/4 to \$71 in heavy trading, still well short of the \$85 a share in cash and debt offered by the company for 35 per cent of its own stock but clear of the \$68 a share offered by GAF.

Wall Street's arbitrageurs, holding strong positions in Carbide stock, sensed a lucrative contest. At \$61 1/4, GAF stock dropped 3 1/4 as the arbitrageurs awaited the next move.

Credit markets opened quietly but surged ahead at mid-session. At the long end of the market, gains quickly ranged to a full point as Wall Street welcomed the prospect of action on the tax-reform bill.

Federal funds remained below 8 per cent, without action by the Federal Reserve. Short-term rates edged higher, in the face of a busy week of Treasury funding, which opened yesterday with the sale of \$15.2bn in short-term bills.

LONDON

Enthusiasm proves to be short-lived

INITIAL ENTHUSIASM in London faltered yesterday as investors showed little inclination to enter fresh commitments. As a result, blue-chip industrials ended with widespread losses.

Gilt also experienced drab trading conditions, with sentiment not helped by pressures resulting from the announcement late on Friday of new funding totalling £800m.

Wall Street's higher performance on Friday combined with stronger convictions of an imminent cut in the Federal

South Africa was closed because of a national holiday.

Reserve discount rate to inspire the initial sharp advance.

But lack of interest from institutional investors, concerned over international oil prices and consequently the exchange rate, left trading quietly steady.

Profit-taking later developed in the stores sector, and oil issues also encountered selling pressure.

The FT-SE 100 share index ended 4.9 lower at 1,376.5 while the FT Ordinary share index lost 5.6 to 1,100.3.

Chief price changes, Page 35; Details, Page 34; Share information service, Pages 32-33

AUSTRALIA

A LETHARGIC pre-Christmas mood in Sydney dragged the market down and combined with continued concern over high domestic interest rates to push prices lower.

The All Ordinaries shed 1.1 to 974.9, and the All Resources Index lost 3.2 to 607.5.

Industrials, however, fared well, with Bell Group up 20 cents at A\$12.00, and James Hardie 15 cents firmer at A\$3.20.

Among market leaders, BHP closed 2 cents down at A\$28.28, CSR put on 1 cent to A\$3.56 and Bell Resources shed 20 cents to A\$5.00.

Repro, subject to a formal takeover offer from Ariadne Australia last Thursday, was unchanged at A\$1.56.

HONG KONG

SELECTIVE SELLING took Hong Kong lower, with Jardine Matheson leading the fall as speculation waned on a possible takeover of the group.

Jardine lost 40 cents to HK\$13.20 while Hongkong Land, in which it owns a stake, shed 5 cents to HK\$6.55.

Swire Pacific and Eastern Asia Navigation rose ahead of the end of hearings by Hong Kong's Air Transport Licensing Board on licensing a new route to China. Swire gained 60 cents to HK\$30.50 and Eastern Asia added 8 cents to HK\$1.35.

Among market leaders, Cheung Kong eased 20 cents to HK\$21.00, Hutchison Whampoa a similar amount to HK\$26.80 and Sun Hung Kai Properties 10 cents to HK\$12.90.

SINGAPORE

PROFIT-TAKING in Singapore resulted in shares easing across the board on stoploss selling.

Turnover fell to 4.8m shares from 8.4m on Friday, and the Straits Times index shed 11.08 points to 644.05.

Keppel Shipyard shed 3 cents to 96 cents and announced plans to cut its repair capacity by 45 per cent.

Sime Darby, the most active share traded, lost 2 cents to S\$1.34 while United Motor Works, also active, was 2.5 cents lower at 41.5 cents and Neptune Orient Lines eased 1 cent to S\$1.14.

CANADA

MINING ISSUES were actively sought in a higher Toronto.

Noranda moved up C\$4 to C\$15 1/4, and Teck class B C\$4 to C\$17 1/4, while Placer traded C\$3 higher at C\$24 1/4 and Corp Falconbridge Copper added C\$4 to C\$15.

Canon class A resumed trading up C\$4 to C\$17 1/4 after being halted for news that Ivaco planned a takeover bid for the company. Ivaco class A fell C\$3 to C\$19.00.

In Montreal prices edged higher.

TOKYO

Early surge prompts run to records

AFTER last week's five consecutive sessions of gains, share prices reached an all-time high in Tokyo yesterday, writes Shigeo Nishiwaki of Jiji Press.

Blue chips such as Hitachi and Sony and biotechnology-related issues attracted buyers in the morning, but a mood of caution prevailed in the afternoon, and the market levelled off.

The Nikkei average soared 75 at one stage but fell back on late profit-taking to finish 9.87 points up at 13,117.85. Volume was down sharply at 247.86m shares against last Friday's 388.46m, and declines led advances by 422 to 392, with 149 issues unchanged.

The market was as bullish as last week when investors flocked to buy large-capital issues on expectations of cuts in US and Japanese official discount rates. Last week's surge to a record high on Wall Street also bolstered the bull market.

The rise in leading issues drew strength in the morning from the popularity of blue chips on the New York stock market and a recovery in semiconductor prices. In the afternoon, however, many of the gainers shed on small-lot selling amid growing concern over the surge last week of 317 points.

Among the quality issues, Hitachi jumped Y11 at one stage but closed up Y5 at Y785 on volume of 9.28m shares, the second largest on the list of 10 most active stocks. Sony also soared Y70 at one stage but finished up Y20 at Y4,300. NEC, which had led the surge in blue chips, fell Y30 to Y1,330, and Fujitsu eased Y10 to Y1,150.

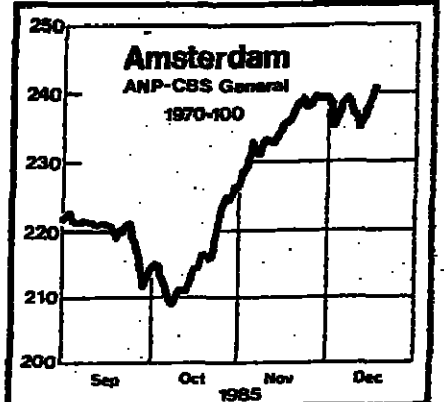
In contrast, biotechnology issues held steady for most of the day. Mitsubishi Chemical, topping the active list with 16.93m shares traded, gained Y13 to Y540. Asahi Chemical added Y22 to Y527.

Large-capital stocks lost ground, with Tokyo Electric Power slipping Y10 to Y2,710 and Mitsubishi Heavy Industries down Y5 to Y3,700. Public works-related issues were mixed. Taisei firmed Y8 to Y321, but Ohbayashi eased Y10 to Y353. Speculative issues returned to favour in the afternoon. Meito Sangyo moved the maximum Y400 up to Y2,420. Kanto Denka Kogyo and Nippon Pipe al-

so reached the gain limit of Y100 each to Y815 and Y880, respectively.

The bond market strengthened as institutional investors and corporations scurried to buy bonds on prospects of an imminent reduction in the US Federal Reserve discount rate and an easing of the Bank of Japan's policy on short-term interest rates.

The yield on the benchmark 6.8 per cent government bond due in December 1994 plunged to 5.800 per cent from last Friday's 5.850 per cent.



EUROPE

Wholesale invasion of foreigners

A WHOLESALING invasion of foreign investors drove the European bourses to record highs yesterday.

Overseas buying, sharpened by the breathtaking displays on Wall Street last week, focused on banks and insurance stocks in many centres while the bond markets settled back into a relatively quiet backwater.

Frankfurt scored its third consecutive peak as investors still managed to pick through the Deutsche Bank/Flick/Daimler carcass and find something of interest.

The surge by Deutsche Bank to DM 800 for the first time with a rise of DM 33 underwrote the rest of the market's advance, which resulted in a 36.7 point gain to 1,847.9 in the Commerzbank index. Other banks to feature strongly on overseas buying were Commerzbank itself, with a DM 13.50 advance to DM 305.50, and Dresdner, DM 9.50 stronger at DM 375.

The car sector was dominated by Daimler's effervescent DM 42 rally to DM 1,252 after last week's profits forecast and speculation that the 10 per cent Flick stake in Daimler had already been placed.

VW outperformed its other rivals with a hefty DM 13.10 jump to DM 430.30 on optimistic earnings forecasts for the year.

The new issues department of Deutsche Bank was busy again with news that Massa, the supermarket chain, would restructure and float DM 23m of fresh capital in the spring. The shares will be listed in Frankfurt and Düsseldorf.

Bond prices were boosted by gains of up to 30 basis points. Broad market sentiment is that the Bundesbank is trying to keep interest rates down and that its new 35-day securities repurchase tender - offered at a minimum 4.50 per cent - is aimed at keeping the market liquid until January.

Foreigners, banks and insurers were the hallmarks of the fifth straight peak for Zurich although stout-hearted buying of registered stocks - shares that can only be held by Swiss investors - continued to feature.

Credit Suisse bearer gained Sfr 45 to Sfr 3,645 while its registered counterpart firmed Sfr 10 to Sfr 710. Winterthur registered sprinted Sfr 175 higher to Sfr 3,325 while its bearer cousin - open to Swiss and foreign buyers alike - rose Sfr 35 to Sfr 5,025.

The bond market was buoyed by unusually high Monday turnover, which was a spillover from the firmer trend on US credit markets on Friday.

British and US investors were thick on the ground in a record-setting Amsterdam that took the ANP-CBS General index to a peak 249.8 with a gain of 2.3 points.

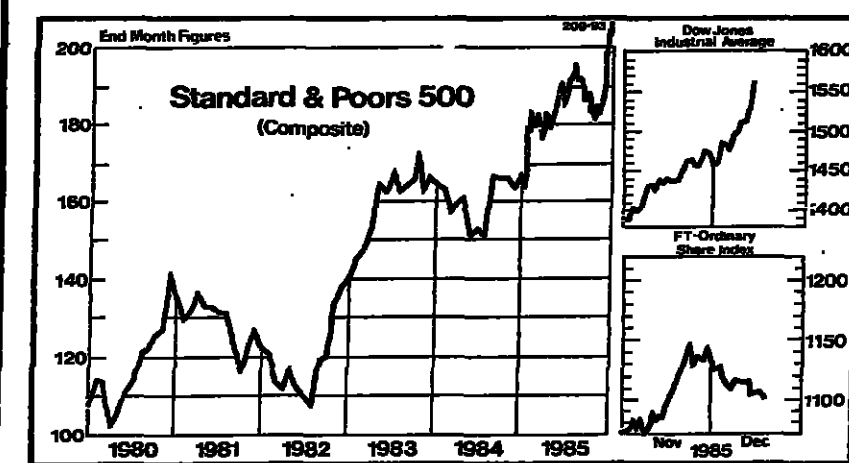
Banks found good support as did publishers. ABN picked up F1 10 to F1 558 while VNU added F1 6.50 to F1 282. The De Telegraaf publishing group, which owns the Netherlands' leading daily newspaper, rose F1 14 to F1 285 on persistent US and British buying in a thin market.

Brussels managed a modicum of progress despite a small rise in short-term Belgian franc interest rates on Friday.

Heavy active trading by domestic and foreign institutions in a firmer Paris prolonged the session for an extra 30 minutes while a busy Madrid finished at a high for the year.

Stockholm continued its extended rally with the aid of strong foreign support while Milan was eroded by book-squaring.

KEY MARKET MONITORS



STOCK MARKET INDICES

	Dec 16	Previous	Year ago
NEW YORK			
DJ Industrials	1,560.67	1,535.21	1,175.91
DJ Transport	726.01	722.51	534.99
DJ Utilities	170.88	168.80	144.59
S&P Composite	212.39	209.93	161.52

	Dec 16	Previous	Year ago
LONDON			
FT Ord	1,376.5	1,381.4	1,204.8
FT-SE 100	1,376.5	1,381.4	1,204.8
FT-A All-share	667.75	669.78	582.47
FT-A 500	731.38	734.59	638.85
FT Gold mines	257.5	250.3	487.7
FT-A Long gilt	10.48	10.39	10.29

	Dec 16	Previous	Year ago
TOKYO			
Nikkei	13,117.85	13,107.98	11,419.10
Tokyo SE	1,047.90	1,047.97	883.60

	Dec 16	Previous	Year ago
AUSTRALIA			
All Ord.	974.9	976.0	718.7
Metals & Mins.	1,451.7	1,450.2	408.1

	Dec 16	Previous	Year ago
AUSTRIA			
Credit Aktien	115.78	116.00	58.89

	Dec 16	Previous	Year ago
BELGIUM			
Belgian SE	2,896.87	2,877.01	-

	Dec 16	Previous	Year ago
CANADA			
Toronto	2,058.6	2,028.7	1,880.0
Metals & Mins	2,880.6	2,868.0	2,345.2
Montreal	141.38	140.67	117.08

	Dec 16	Previous	Year ago
DENMARK			
SE	232.37	231.89	167.2

	Dec 16	Previous	Year ago
FRANCE			
CAC Gen	252.9	250.3	180.7
Ind. Tendence	148.7	145.4	98.8

	Dec 16	Previous	Year ago
WEST GERMANY			
FAZ-Aktien	619.51	610.30	372.29
Commerzbank	1,847.9	1,811.2	1,077.8

	Dec 16	Previous	Year ago
HONG KONG			
Hang Seng	1,728.21	1,735.58	1,142.09

	Dec 16	Previous	Year ago
ITALY			
Banca Comm.	430.82	434.88	219.88

	Dec 16	Previous	Year ago
NETHERLANDS			
ANP-CBS Gen	240.8	236.5	178.1
ANP-CBS Ind	222.9	220.0	142.7

	Dec 16	Previous	Year ago
NORWAY			
Oslo SE	388.45	388.28	283.96

	Dec 16	Previous	Year ago
SINGAPORE			
Straits Times	644.05	655.13	804.68

	Dec 16	Previous	Year ago
SOUTH AFRICA			
JSE Golds	closed	n/a	947.3
JSE Industrials	closed	n/a	931.9

	Dec 16	Previous	Year ago
SPAIN			
Madrid SE	137.65	134.83	98.58

	Dec 16	Previous	Year ago
SWEDEN			
J & P	1,750.59	1,730.57	1,342.9

	Dec 16	Previous	Year ago
SWITZERLAND			
Swiss Bank Ind	554.5	553.4	381.9

	Dec 16	Previous	Year ago
WORLD			
Capital Int'l	251.8	249.2	162.5

COMMODITIES

	Dec 16	Previous	Year ago
(London)			
Silver (spot fixing)	406.30p	406.90p	-
Copper (cash)	£985.25	£980.00	-
Coffee (Jan)	£2,253.50	£2,093.00	-
Oil (spot Arabian Light)	n/a	n/a	-

GOLD (per ounce)

	Dec 16	Previous	Year ago
London	\$319.50	\$319.50	-
Zürich	\$319.25	\$318.00	-
Paris (fixing)	\$318.63	\$318.46	-
Luxembourg	\$319.50	\$318.50	-
New York (Feb)	\$324.90	\$322.20	-

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